SKY INDUSTRIES LTD.

Annual Report 2025-26

Connected by Teamwork

Driven by Innovation

TABLE OF CONTENT

CORPORATE SNAPSHOT

Sky Industries Limited is a leading manufacturer of innovative fastening & Narrow Woven Fabric solutions, catering to a diverse range of industries across domestic and international markets. With over Three decades of manufacturing excellence, the Company has established a strong reputation for Quality, Reliability, Innovation & Customer Focus.

Founded in 1989 & headquartered in Mumbai, the Company specialises in the production of Hook & Loop fastening systems, Elastic & Woven Tapes, Webbings, Neoprene products & other specialised textile solutions designed for high performance industrial & consumer applications. Its products serve a wide spectrum of sectors including Footwear, Healthcare, Automotive, Defence, Sportswear, Orthopaedics, Packaging, Personal Protective Equipment & Apparel among others.

In line with its long term growth & expansion strategy, the Company has established a new state of the art manufacturing facility in Gujarat spread across approximately Five acres of land. The facility is equipped with advanced manufacturing infrastructure & modern technologies aimed at enhancing production efficiency, increasing capacity & supporting the development of innovative products to meet evolving market demands.

Backed by advanced manufacturing infrastructure, stringent quality control systems & continuous product innovation, Sky has built enduring relationships with customers across India & several International Markets. The Company's operations are supported by globally recognised certifications & compliance standards, reflecting its commitment to operational excellence, sustainability & responsible manufacturing practices.

Sky Industries Limited is also associated with global fastening solutions expertise through its Marketing Partnership with Aplix Inc., a globally established name in advanced fastening technologies. This collaboration enhances the Company's product offering & enables access to Specialised Solutions for diverse Industrial Applications.

As a publicly listed Company on BSE Limited, Sky Industries Limited remains focused on driving sustainable growth through Technological Advancement, Product Diversification, Export Expansion &Enhanced Stakeholder Value Creation. With a strong foundation & a future ready approach, theCompany continues to strengthen its position as a trusted partner for specialised fastening & textile solutions worldwide.

Strategic Partnership With Aplix Inc.

We are honored to represent Aplix Inc. as our official marketing partner in India. With a legacy of over 50 years, Aplix is a global pioneer in the design & manufacture of innovative fastening systems, known for their precision, durability & sustainability. Their solutions serve critical sectors such as automotive, aerospace, hygiene and packaging, aligning perfectly with our mission to deliver high performance, value driven technologies to the Indian market.

For more information, please visit https://www.aplix.com/en

This strategic alliance not only enhances our product portfolio but also strengthens our ability to offer advanced, customer-centric solutions tailored to the needs of modern manufacturing & consume applications.

Tracking Our Journey Forward

Key Highlights of 2025-2026

EPS
₹ 7.69

EBIDTA
₹ 1163.27
(in Lakhs)

Income from Operations
₹ 8641.32
(in Lakhs)

Profit after Tax
₹ 606.95
(in Lakhs)

Market Capitalisation as on March 31,2026
₹ 5184
(in Lakhs)

Years of Experience
37+

38+
Industry Outreach

Customers Across the Country
800+

30+
Exported to Countries

CERTIFICATIONS

STAKE-HOLDER GROUP

Our Production Landscape

Manufacturing Unit I

Approx. 45,000 sq.ft

C-58 TTC Industrial Area, Thane Belapur Road, Pawane, Navi Mumbai 400705.

Manufacturing Unit II

Approx. 40,000 sq.ft

S.No.49, Unit No A-F, Om Sainath Compound, Dapode, Bhiwandi, Maharashtra 421302

New Manufacturing Facility

Approx. 5Acres of land

Survey No. 2217/1 & 2217/2/1, Manekpur Road, Khattalwada, Taluka-Umbergam, District-Valsad, Gujarat 396130

OUR RANGE OF PRODUCTS

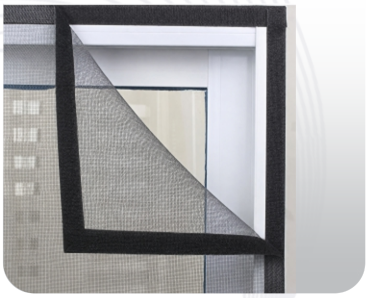
Hook & Loop Tape

Micro Hook Slim Loop

Pressure Sensitive Adhesive

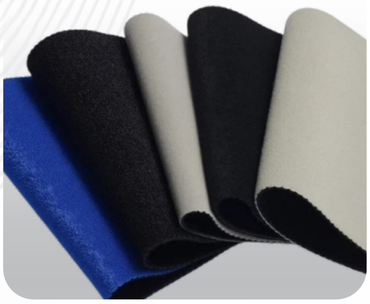
Back to Back

Webbing



Insect Screen

Elastic

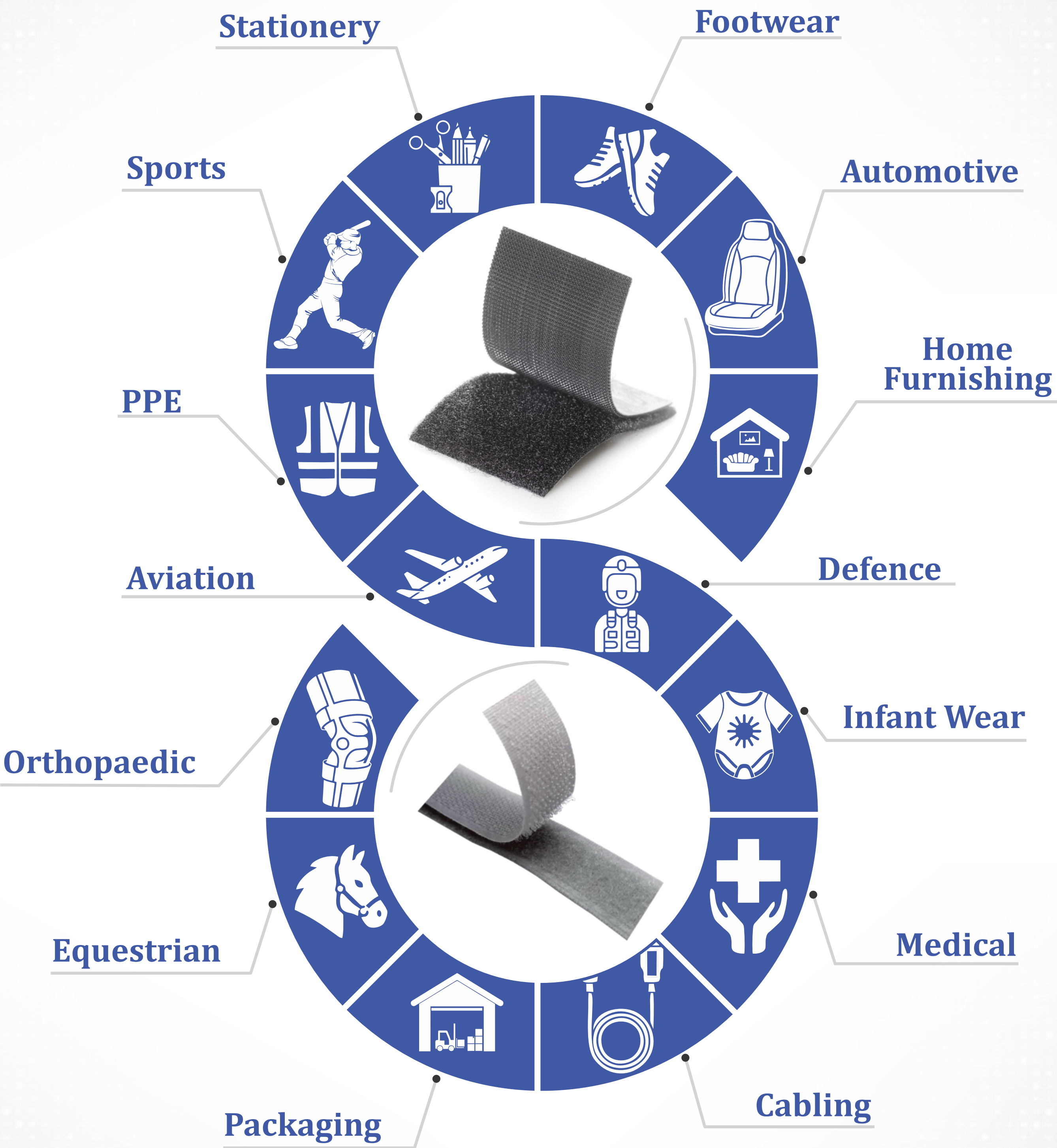


Neoprene

Customised Straps

& Many More...

INDUSTRIES WE SERVE



& Many More...

DRIVEN BY GLOBAL GROWTH

North America
- USA
- Canada

Europe
- UK
- Germany
- Italy
- Czech Republic
- Bulgaria
- Portugal
- Finland
- Poland
- Belgium
- France
- Netherlands
- Sweden
- Belarus

Asia
- Nepal
- Bangladesh
- Sri Lanka
- Thailand
- Cambodia
- Saudi Arabia
- Turkey
- UAE
- Bangkok

South America
- Columbia
- Peru

Africa
- South Africa
- Tanzania
- Tunisia

Oceania
- Australia
- New Zealand

SKY Product Display Centre

Sky Product Display Centre (PDC) is specially conceptualized for all our customers who can now visit us to not only explore the variety and quality of our products, but also the unique creativity that drives us to deliver exceptional value to customers.

Why visit?

Retails Solutions: We cater to your retail needs with customized solutions & expert advice.

See our capabilities: We understand your requirements through innovative designs & creative engineering

Discover our products: Explore diverse fastening solutions tailored to your needs.

Location:

Shop No.01, Shreenathji Building, Ground Floor, Yusuf Meherally Rd., Mumbai - 400003.

PILLARS OF STRENGTH

Manufacturing Excellence

At Sky Industries Limited, manufacturing excellence forms the cornerstone of our growth strategy. During the year, we took a significant step towards strengthening our production infrastructure through the acquisition of land in Gujarat for the development of a modern manufacturing facility. This strategic investment will enhance our production capabilities, improve operational efficiencies & provide the scalability required to meet evolving market demands. By investing in world-class infrastructure & advanced manufacturing practices, we are building a strong foundation for sustainable growth & long-term value creation.

Customer Excellence

Our customers remain at the heart of everything we do. We are committed to delivering superior quality products, dependable service & tailored solutions that address the dynamic needs of our diverse customer base. Through a customer centric approach, proactive engagement & an unwavering focus on reliability, we continue to strengthen relationships built on trust & mutual success. Our dedication to customer excellence enables us to create lasting partnerships & drive shared growth across markets.

Innovation Excellence

Innovation is a key driver of our competitiveness & future readiness. We continuously explore new technologies, improve processes & develop enhanced solutions to stay ahead of industry trends & customer expectations. By fostering a culture of creativity, adaptability & continuous improvement, we are able to unlock efficiencies, enhance product performance & create differentiated value. Our commitment to innovation empowers us to navigate change & capitalize on emerging opportunities.

Operational Excellence

Operational excellence is embedded in every aspect of our business. We focus on optimizing processes, enhancing productivity, maintaining stringent quality standards & ensuring efficient utilization of resources. Through disciplined execution & a culture of continuous improvement, we strive to achieve sustainable performance while maintaining agility in a dynamic business environment. This relentless pursuit of excellence strengthens our resilience & supports the Company's long-term strategic objectives.

Exhibition Highlights

16th International Railway Equipment Exhibition - IREE
(October 2025)

Techtextil India
(November 2025)

Zak Doors & Windows
(December 2025)

India International Leather Fair - IILF
(February 2026)

Techtextil
Frankfurt, Germany
(April 2026)

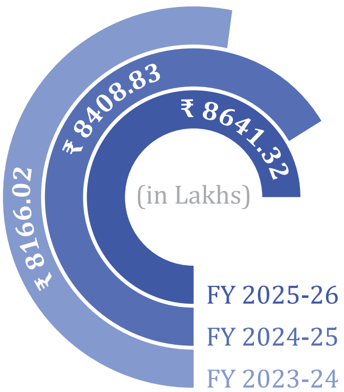
OT World
Leipzig, Germany
(May 2026)

Performance Insights

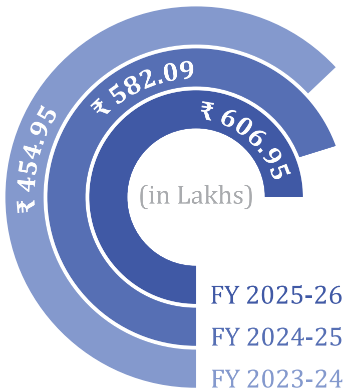
(Rs. in Lakhs excepts EPS)

Particulars	FY 2023-24	FY 2024-25	FY 2025-26
Income from operations	8166.02	8408.83	8641.32
Profit from operations before exceptional item & tax	595.69	780.74	828.38
Profit/ (Loss) before tax	595.69	780.74	799.35
Net Profit/ (Loss) after tax	454.95	582.09	606.95
Paid up equity share capital (Face Value of Rs 10/- each)	789.05	789.05	789.05
Earnings per equity share	5.77	7.38	7.69

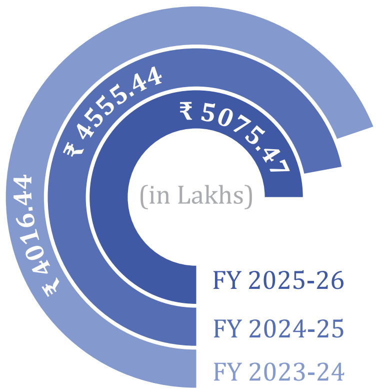
Income from Operations



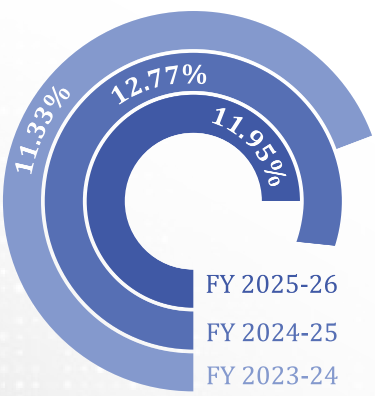
Net Profit



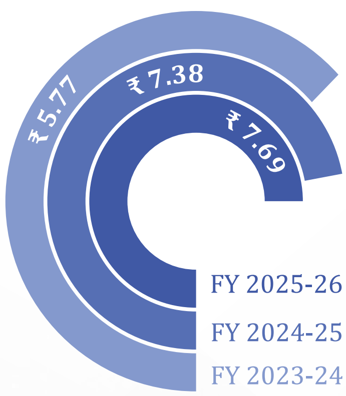
Net Worth



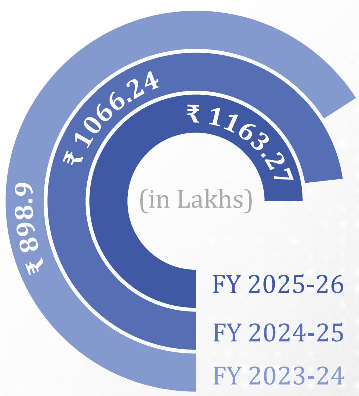
Return on Net Worth



EPS



EBIDTA



BEYOND WORK

Inspiring Unity Through Play, Purpose, and Participation

BOARD OF DIRECTORS

Mr. Shailesh Shah
Managing Director

Mr. Sharad Shah
Whole Time Director

Mr. Maikal Raorani
Whole Time Director & CFO

Mr. Anoop Dubey
Whole Time Director

Mr. Amarendra Mohapatra
Independent Director

Mr. Nitin Oza
Independent Director

Mrs. Sanghamitra Sarangi
Independent Director

Mr. Lokanath Mishra
Independent Director

Mr. Abhishek Jain
Independent Director

CORPORATE LEADERSHIP TEAM

Mrs. Saloni Shah Dedhia
Manager-Business Strategy

Mr. Balaji R. Iyengar
GM- Sales

Mr. Satish Deshpande
Head-Product Development

Mrs. Priyal Ruparelia
Company Secretary & Compliance Officer

Mr. George Punnoose
GM- Exports

Mr. Chandrashekar
Sr. Manager-Operations

Mr. Prabhakar Mishra Neeraj
Sr. Manager-Operations

Mr. Vishnu Bania
Sr. Manager-Accounts

Mr. Rajesh Balwantrai Trivedi
National Sales Manager

Mr. Ajit Naik
Head- R&D

MANAGING DIRECTOR'S MESSAGE

"Progress is not just measured by growth, but by the purpose, integrity & responsibility with which we move forward."

My Dear Shareholders,

Every Financial year tells a different story. Some years are marked by accelerated growth, while others test resilience, patience & the strength of long-term vision. **FY 2025–26** was one such year that reminded us of the importance of staying grounded, adaptable & future focused amidst an evolving global landscape.

It gives me immense pleasure to present the Annual Report of **Sky Industries Limited** for the Financial year under review. The year witnessed continued geopolitical uncertainties and volatile market conditions across the world, impacting overall business sentiments & demand across industries. Like many businesses operating in a dynamic global environment, your Company experienced a relatively steady year in terms of turnover and profitability. However, despite these external challenges, we remained focused on strengthening the company's long-term foundation through disciplined execution, operational efficiency & strategic planning.

What gives me confidence about the future is not only our performance during difficult times, but the direction in which we are moving.

This year has been one of purposeful progress where resilience, strategic clarity & a long-term growth mind-set have enabled your Company to continue building capabilities for the future.

One of the most significant milestones during the year has been our expansion initiative. I am pleased to share that the Company has acquired approximately five acres of land for the development of a **new manufacturing facility.** The factory premises are now nearing completion & are expected to commence operations soon. This expansion represents more thanan infrastructure investment; it reflects our confidence in the future, our commitment to growth & our preparedness for the next phase of the Company's journey. This investment is expected to help the Company take a leap of growth.

During the year, we continued to strengthen our manufacturing capabilities, improve operational efficiencies & reinforce our commitment towards sustainable & environmentally responsible practices, including maintaining the **Global Recycled Standard (GRS)** Certification. The new upcoming plant in Gujarat will feature **Zero Liquid Discharge (ZLD)** and **Solar Energy** which reflects a major step towards contributing to Environment & Sustainability Efforts. What continues to inspire me most is the dedication of our people. The commitment shown by our employees, leadership team, channel partners, suppliers & customers during changing business conditions has been truly commendable. Their trust and collective efforts remain the driving force behind the Company's resilience.

As we look ahead, we do so with cautious optimism & renewed determination. While global uncertainties may persist in the near term, we firmly believe that the strategic steps we are taking today particularly our expansion & capacity building initiatives will create stronger opportunities & sustainable long-term value for all stakeholders.

I would like to sincerely thank our shareholders, customers, bankers, business associates & employees for their continued confidence & support. Your faith in the Company motivates us to keep evolving, improving & moving forward with purpose.

The journey ahead is filled with possibilities & we remain committed to building a stronger & more sustainable future together.

Warm Regards,

Shailesh S Shah
Managing Director

CORPORATE INFORMATION

BOARD OF DIRECTORS

Managing Director

Mr. Shailesh S Shah

Whole Time Director

Mr. Maikal Raorani
Mr. Sharad Shah
Mr. Anoop Dubey
(w.e.f. May 16, 2026)

Independent Director

Mr. Amarendra Mohapatra
Mr. Abhishek Jain
(w.e.f. May 16, 2026)
Mr. Lokanath Mishra
Mr. Nitin Arvind Oza
Mrs. Sanghamitra Sarangi

Chief Financial Officer

Mr. Maikal Raorani

Company Secretary & Compliance Officer

Ms. Priyal Ruparelia

BOARD COMMITTEES

Audit Committee

Mr. Lokanath Mishra - Chairperson
Mr. Amarendra Mohapatra - Member
Mrs. Sanghamitra Sarangi - Member
Mr. Maikal Raorani - Member

Nomination and Remuneration Committee

Mr. Lokanath Mishra - Chairperson
Mr. Amarendra Mohapatra - Member
Mrs. Sanghamitra Sarangi - Member

Stakeholder Relationship Committee

Mr. Lokanath Mishra - Chairperson
Mr. Amarendra Mohapatra - Member
Mrs. Sanghamitra Sarangi - Member

CORPORATE SOCIAL RESPONSIBILITY

Mr. Lokanath Mishra - Chairperson
Mr. Amarendra Mohapatra - Member
Mrs. Sanghamitra Sarangi - Member
Mr. Maikal Raorani - Member

STATUTORY AUDITOR

CGCA & Associates LLP, Chartered Accountant

INTERNAL AUDITOR

KSCA Associates & LLP, Chartered Accountant

REGISTRAR & SHARE TRANSFER AGENT

MUFG Intime India Private Limited
C 101, 247 Park, L B S Marg, Vikhroli (West),
Mumbai 400 083.
E-Mail: rnt.helpdesk@in.mpms.mufg.com

BANKER

Kotak Mahindra Bank

CIN

L17120MH1989PLC052645

REGISTERED OFFICE

C-58, TTC Industrial Area,Thane Belapur Road, Pawane,
Navi Mumbai - 400705.

CORPORATE OFFICE

1101, Universal Majestic, Ghatkopar Mankhurd Link Road
Chembur (W), Mumbai - 400043.

SKY INDUSTRIES LIMITED
(CIN:L17120MH1989PLC052645)
Registered Office: C - 58 TTC Industrial Area, Thane Belapur Road, Pawane, Navi Mumbai - 400 705
Email:corporate@skycorp.in; Website: www.skycorp.in
Tel: 022-67137900;

NOTICE OF 37TH ANNUAL GENERAL MEETING

NOTICE is hereby given that the 37th Thirty Seventh Annual General Meeting (the "**AGM**") of the Members of Sky Industries Limited (the "**COMPANY**") will be held on **Saturday, August 01, 2026** at **11:00 A.M. IST** through Video Conferencing ("**VC**") / Other Audio-Visual Means ("**OAVM**") facility, to transact the following business:

ORDINARY BUSINESS

1. **Adoption of Financial Statements and Reports thereon:**

   To receive, consider and adopt the Audited Standalone and Consolidated Financial Statements of the Company for the Financial Year ended March 31, 2026 together with the Reports of the Board of Directors and Auditors thereon.

2. **Declaration of Dividend:**

   To declare a Final Dividend @10 % i.e. Rs. 1/- per Equity Shares of Rs. 10 each for the Financial Year ended March 31, 2026.

3. **Appointment of Director in place of one retiring by rotation:**

   To appoint a Director in place of Mr. Shailesh S Shah (DIN: 00006154) who is liable to retire by rotation and being eligible, offers himself for Re-appointment.

4. **Appointment of Director in place of one retiring by rotation:**

   To appoint a Director in place of Mr. Maikal Bhupendra Raorani (DIN: 00037831), who is liable to retire by rotation and being eligible, offers himself for Re-appointment.

SPECIAL BUSINESS

5. **Appointment of Mr. Abhishek Jain (DIN: 11695801) as an Independent Director for a period of Three (3) years:**

   To consider and if thought fit, to pass with or without modification(s), the following resolution as **Special Resolution**:

   "RESOLVED THAT pursuant to provisions of Sections 149,150,152 and any other applicable provisions of Companies Act, 2013, (hereinafter referred to as the "**Act**"), the Companies (Appointment and Qualification of Directors) Rules, 2014, read with Schedule IV to the said Act, the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulation, 2015 (hereinafter referred to as the "**SEBI Listing Regulations**") including any statutory modifications or re-enactments thereof for time being in force, the Articles of Associations of the Company and on the basis of recommendation of Nomination and Remuneration Committee and the approval of Board of Directors of Company respectively, **Mr. Abhishek Jain (DIN: 11695801)** who was appointed as an Additional Director (Non-Executive, Independent) with effect from May 16, 2026 and he meets the criteria prescribed for independence under Section 149(6) of the Act and Regulation 16(1) (b) of the SEBI Listing Regulations and is eligible to be appointed as an Independent Director of the Company and in respect of whom the Company has received a notice in writing under Section 160(1) of the Act from a member proposing him as a candidature for the office of Non- Executive Independent Director, be and is hereby appointed as an Independent Director of the Company to hold office for a term of Three (3) consecutive years commencing from May 16, 2026 concluding on May 15, 2029, not liable to retire by rotation.

   RESOLVED FURTHER THAT the existing Whole Time Directors & Key Managerial Personnel of the Company be and are hereby severally authorised to sign and execute all such acts, deeds, applications, documents and writings that may be required on behalf of the Company and generally to do all such other acts, deeds, matters and things as may be necessary, proper, expedient or incidental for giving effect to this Resolution."

6. **Appointment of Mr. Anoop Dubey (DIN: 11695863) as an Executive Director:**

   To consider and if thought fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution:**

   "RESOLVED THAT pursuant to the provisions of Section 152 and other applicable provisions, if any, of the Companies Act, 2013 (hereinafter referred to as the "**Act**") read with the Companies (Appointment and Qualification of Directors) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) and any other applicable rules made thereunder, SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (hereinafter referred to as "**SEBI Listing Regulations**") (including any statutory modification(s) or re-enactment(s) thereof for the time being in force),the provisions of the Articles of Association of the Company and pursuant to the recommendation of the Nomination and Remuneration Committee and approval of the Board of Directors of the

Company, **Mr. Anoop Dubey (DIN: 11695863)**, who was appointed as an Additional Director in the category of Whole Time Director of the Company with effect from May 16, 2026, pursuant to the provisions of Section 161 of the Act read with Regulation 17(1C) of the SEBI Listing Regulations to hold office up to the date of ensuing General Meeting of the Company or three months from the date of his appointment, whichever is earlier, being eligible for appointment and has consented to act as a Director of the Company and being eligible , and in respect of whom the Company has received a notice in writing under Section 160(1) of the Act from a member proposing him as a candidature for the office of Executive Director of the Company, be and is hereby appointed as an Executive Director of the Company, liable to retire by rotation.

RESOLVED FURTHER THAT the existing Whole Time Directors & Key Managerial Personnel of the Company be and are hereby severally authorised to sign and execute all such acts, deeds, applications, documents and writings that may be required on behalf of the Company and generally to do all such other acts, deeds, matters and things as may be necessary, proper, expedient or incidental for giving effect to this Resolution."

7. **Appointment of Mr. Anoop Dubey (DIN: 11695863) as Whole Time Director for a period of Three (3) years:**

To consider and if thought fit, to pass, with or without modification(s), the following Resolution as **Special Resolution:**

"**RESOLVED THAT** pursuant to the provisions of Sections 2(94), 196, 197, 198 and 203 read together with Schedule V and the Rules framed thereunder and other applicable provisions, if any, of the Companies Act, 2013 (hereinafter referred to as the "**Act**") and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (hereinafter referred to as "**SEBI Listing Regulations**"), including any statutory modification(s) or amendment(s) thereof for the time being in force, and on the basis of recommendation of the Nomination and Remuneration Committee and approval of the Board of Directors of the Company, the consent of the Members of the Company be and is hereby accorded for appointment of Mr. Anoop Dubey (DIN: 11695863) as a Whole Time Director of the Company for a period of Three (3) years effective from May 16, 2026 to May 15, 2029 (both dates inclusive), who shall be liable to retire by rotation and on such terms and conditions including remuneration as set out in the Explanatory Statement annexed to this Notice with further liberty to the Board of Directors of the Company to alter and vary the said terms and conditions on recommendations of the Nomination and Remuneration Committee, without further reference to the Members of the Company, in such a manner as may be agreed to between the Board of Directors and Mr. Anoop Dubey; subject to the provisions of Schedule V of the Act.

RESOLVED FURTHER THAT the terms and conditions of remuneration as set out in the explanatory statement annexed hereto which shall be deemed to form part hereof and the remuneration payable to Mr. Anoop Dubey may exceed the limits prescribed under the provisions of Section 197 of the Act and in the event of inadequacy or absence of profits in any Financial Year or years, the remuneration comprising salary, perquisites and other benefits and emoluments approved herein be continued to be paid as minimum remuneration in accordance with Section II of Part II of Schedule V to the Act, to Mr. Anoop Dubey for a period not exceeding three years from May 16, 2026 to May 15, 2029 or if part II of the Schedule V of the Act are not met then the Company hereby approves the remuneration as decided above.

RESOLVED FURTHER THAT the existing Whole Time Directors & Key Managerial Personnel of the Company be and are hereby severally authorised to sign and execute all such acts, deeds, applications, documents and writings that may be required on behalf of the Company and generally to do all such other acts, deeds, matters and things as may be necessary, proper, expedient or incidental for giving effect to this Resolution."

By order of Board of Directors
For **Sky Industries Limited**

Registered Office:
C-58, TTC Industrial Area,
Thane, Belapur Road,
Pawane, Navi Mumbai, 400 705
Tel no. 022-67137900
Email: corporate@skycorp.in
Website: www.skycorp.in
CIN: L17120MH1989PLC052645

Date: May 15, 2026
Place: Mumbai

Sd/
Priyal Ruparelia
Company Secretary & Compliance Officer
ICSI M. NO. A71040

NOTES:

1. In accordance with the General Circular No. 14/2020 dated April 8, 2020, General Circular No. 17/2020 dated April 13, 2020, General Circular No. 20/2020 dated May 5, 2020 and subsequent circulars issued in this regard, the latest being General Circular No. 03/2025 dated September 22, 2025 issued by the Ministry of Corporate Affairs (hereinafter collectively referred to as "**MCA Circulars**") and Circular No. SEBI/HO/CFD/ CMD1/ CIR/P/2020/79 dated May 12, 2020, SEBI/ HO/CFD/CMD2/ CIR/P/2021/11 dated January 15, 2021, SEBI/HO/CFD/ CMD2/CIR/P/2022/62 dated May 13, 2022, SEBI/HO/CFD/ PoD-2/P/CIR/2023/4 dated January 5, 2023, SEBI/HO/CFD/ CFD-PoD-2/P/ CIR/2023/167 dated October 07, 2023, SEBI/ HO/CFD/ CFDPoD-2/P/CIR/2024/133 dated October 3, 2024 read with Master Circular No. HO/49/14/14(7)2025CFD-POD2/I/3762/2026 dated January 30, 2026 issued by the Securities and Exchange Board of India (hereinafter collectively referred as "**SEBI Circulars**") (MCA Circulars and SEBI Circulars are hereinafter collectively referred to as "**the Circulars**") and in compliance with the provisions of the Companies Act, 2013 ("**Act**") and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("**SEBI Listing Regulations**"), the AGM is being held through Video Conferencing ("**VC**") facility / Other Audio Visual Means ("**OAVM**") without the physical presence of the Members at a common venue. In compliance with the said circulars, AGM shall be conducted through VC/ OVAM. The deemed venue for 37th AGM shall be Registered Office of the Company i.e. C-58, TTC Industrial Area, Thane, Belapur Road, Pawane, Navi Mumbai, 400 705

2. In accordance with the provisions of the Act, read with the Rules made thereunder and pursuant to Circulars, since the AGM of the Company is being held through VC/OAVM, physical attendance of Members has been dispensed with. Accordingly, the facility to appoint proxies by the Members will not be available for the AGM, hence the Proxy Form Attendance Slip and route map are not annexed to the notice.

3. In terms of MCA Circulars and the relevant SEBI Circulars, the Company is sending Notice to Members calling the 37th AGM along with the Annual Report for the Financial Year ended March 31, 2026, inter alia indicating the process and manner of remote E-Voting are being sent by E-Mail on the Mail which is registered with Depositories and Registrar and Share Transfer Agent. Members may also note that Notice convening the AGM along with Annual Report is also available on Company's website www.skycorp.in, website of Stock Exchange i.e. BSE limited at www.bseindia.com and on the web page of National Security Depositories Limited (NSDL) https:// www.evoting.nsdl.com

4. The Explanatory Statement setting out material facts, pursuant to Section 102 of the Act and as and when required under Secretarial Standard-2 on General Meetings issues by Institute of Company Secretaries of India and Regulation 36 of the SEBI Listing Regulations in respect of Special Business under Item No. 5 and 7 of the accompanying Notice is annexed hereto.

5. All the documents referred to in the AGM Notice will be available for electronic inspection without any fee by the Members from the date of circulation of this AGM Notice up to the date of AGM. Members seeking to inspect documents can send an E-Mail to corporate@skycorp.in

6. Institutional / Corporate Shareholders (i.e., other than Individuals, HUF, NRI, etc.) are required to send a scanned copy (PDF / JPG Format) of their respective Board or Governing Body Resolution / Authorization etc., authorizing their representative to attend the AGM through VC / OAVM on their behalf and to vote through remote E-Voting. The said Resolution / Authorization shall be sent to the Scrutinizer by e-mail on its registered E-Mail address to disharamani59@gmail.com with a copy marked to evoting@nsdl.co.in

7. The attendance of Members attending the AGM through VC/OAVM will be conducted for purpose of reckoning the Quorum under Section 103 of Act. In case of joint holder, the Member whose name appear as the first holder in the order of names as per Registrar of Company will be entitled to vote in the AGM.

8. All the Members whose name appears on the Register of Members or in the Register maintained by the Depositories as on the **Friday, July 03, 2026** have been considered for the purpose of sending the Notice of AGM and the Annual Report.

9. **DIVIDEND**: The Dividend, as recommended by the Board of Directors, if approved at the AGM, would be paid subject to deduction of Tax at Source, as may be applicable, will be made within the statutory timeline as under:

    a. To all Beneficial Owners in respect of Shares held in Dematerialised form as per data may be made available by the National Securities Depositories Limited (NDSL) And The Central Depositories Services(India) Limited (CDSL) as of close of business hours on **Friday, July 17, 2026.**

    b To all Members in respect of Shares held in physical form after giving effect to valid transmission or transposition requests lodged with the Company as of the close of business hours on **Thursday, July 16, 2026**

10. **ELECTRONIC CREDIT OF DIVIDEND**: SEBI has made it mandatory for all Companies to use the bank account details furnished by Depositories and the bank account details maintained by Registrar and Transfer Agent for payment of dividend to Members electronically. The Company has extended the facility of electronic credit of dividend directly to respective bank accounts of the Member (s) through the Electronic Clearing Service (ECS)/ National Electronic Clearing Service (NECS)/National Electronic Fund Transfer (NEFT)/ Real Time Gross Settlement (RTGS)/Direct Credit, etc.

As directed by SEBI, the Members holding Shares in physical form are requested to submit duly filled in Form ISR-1 inter alia providing particulars of their Bank Account along with the original cancelled cheque in the manner as provided in Note No. 22 herein below to MUFG Intime Private Limited ("**MIPL**") (formerly known as Link Intime India Private Limited) to update their KYC details. Members holding Shares in Demat form are requested to update their bank account details with their respective Depository Participant. The Company or MIPL cannot act on request received directly from Members holding Shares in Demat form or any change in particulars. Such change is to be intimated only to the Depository Participants by the Members, further instructions, if any, already given by them in respect of Shares held in physical form will not be applicable to Shares held in physical form.

Members are requested to ensure that their Bank Account details in their respective Demat account are updated to enable the Company to provide timely credit of dividend in their bank accounts. In case, Company is unable to pay the dividend to any Member in electronic mode, due to non-availability of the details of the bank account, the Company shall dispatch dividend warrant/ demand draft to such Member by permitted mode.

11. Members are requested to send all communications relating to Shares and unclaimed dividends, change of address, bank details, email address etc. to the RTA at the following address:

    MUFG Intime India Private Limited ("MIPL")
    (Formerly known as Link Intime India Private Limited)
    C-101, 247 Park, L.B.S. Marg,
    Vikhroli West, Mumbai-400083

    If the Shares are held in electronic form, then change of address and change in the Bank Accounts etc; should be furnished to their respective Depository Participants.

12. The Members can join AGM in the VC/OAVM mode 30 minutes before and after scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available for 1000 Members on First Come First Served basis. This will not include Large Shareholders (holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairperson of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restrictions on account of First Come First Serve basis.

13. Pursuant to applicable provision of Section 108 of the Act read with Rule 20 of Companies (Management and Administration) Rules, 2014 (as amended) the Secretarial Standard-2 on General Meetings (SS-2) issued by the ICSI and Regulations 44 of SEBI Listing Regulations (as amended) and the Circulars being issued by Ministry of Corporate Affairs from time to time Company is providing facility of Remote E-Voting to its Members in respect of Business to be transacted at the AGM. For the purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through Electronic means, as an Authorized Agency. The facility of casting votes by Members using remote E-Voting system as well as E-Voting on the date of AGM will be provided by NSDL.

14. **REMOTE E-VOTING**: The remote E-Voting period will be available during the following period:

    - Day, date and time of commencement of remote E-Voting : **Wednesday, July 29, 2026 at 09:00 A.M. (IST)**
    - Day, date and time of end of remote E-Voting : **Friday, July 31, 2026 at 5:00 P.M. (IST)**

15. The Company has fixed **Friday, July 17, 2026** as the Cut-off date for identifying the Members who shall be eligible for participation in the AGM through VC/OAVM facility and voting either through remote E-Voting or through E-Voting during the AGM. A person whose name is recorded in the register of Members or in the register of Beneficial Owner maintained by Depositories as on Cut-off date shall be entitled to attend the AGM and to vote on Resolution as set forth in the Notice. The Voting Rights of the Members, in respect of remote E-Voting or E-Voting during the AGM, shall be reckoned in proportion of to their share in the paid up Equity Share Capital of Company as on the Cut-off date. A person who is not a Member as on Cut-off date should treat notice of this AGM for information purpose only.

16. The E-Voting module shall be disabled by NSDL for voting thereafter. Those Members who will be present in the AGM through VC/OAVM facility and have not cast their vote on the Resolutions through remote E-Voting and are not otherwise not barred from doing so, shall be eligible to vote through remote E-Voting system during AGM.

17. The Board of Directors has appointed M/s. Disha Ramani and Associates, Company Secretary in Practice having Membership No.: ACS 76567 and Certificate of Practice No.: 28041, as a Scrutinizer to scrutinize the Voting Process in a Fair and Transparent Manner.

18. The Scrutinizer will, after conclusion of E-Voting at the AGM, scrutinize the votes cast at the AGM and votes cast through remote E-Voting, make a Consolidated Scrutinizer's Report and submit the same to Chairperson or a person authorizing by him in writing, who shall countersign the same and declare voting results (Consolidated) within Two working days from the conclusion of AGM. The voting result along with Consolidated Scrutinizer's Report, will be placed on Website of Company (www.skycorp.in) and Website of NSDL (www.evoting.nsdl.com) immediately after the declaration of result by the Chairperson and in his absence, any Director/Officer of Company authorized by the Chairperson and the same will be communicated

to BSE Limited. It shall also be displayed on the Notice Board at the Corporate Office of Company.

19. Subject to receipt of requisite number of votes, the resolutions shall be deemed to be passed on the Date of Meeting **Saturday, August 01, 2026**

20. Members desirous of obtaining any information concerning the Accounts and Operations of the Company are requested to send their queries at corporate@skycorp.in at an early date so as to enable the Management to keep information ready at the Meeting.

21. Statement giving details of the Directors seeking Appointment/ Re-Appointment is also annexed with this Notice pursuant to the requirement of Regulation 36(3) of SEBI Listing Regulations and Secretarial Standard on General Meetings (SS-2).

22. Members may please note that SEBI vide its Circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2022/8 dated January 25, 2022 has mandated the Listed Companies to issue Securities in Demat from only while processing service requests viz. Issue of Duplicate Securities Certificate; renewal/exchange of Securities Certificate; Endorsement; Sub Division/ Splitting of Securities Certificate; Consolidation of Securities Certificate/ Folios; Transmission and Transposition. Accordingly, Members are requested to make service request by submitting a duly filed and signed Form ISR-4, the format of which is available on the Company's Website at https://skycorp.in/ it may be noted that, any service request can be processed only after the folio is KYC Compliant. Members holding Equity Shares of the Company in physical form are requested to kindly get their Equity Shares converted into Demat/Electronic form to get inherent benefits of Dematerialization and considering that Physical Transfer of Equity Shares/ issuance of Equity Shares in Physical form have been disallowed by SEBI.

23. Members holding Shares in Dematerialised form are requested to intimate all the changes pertaining to their bank details such as bank account number, name of bank and branch details, MICR Code and IFSC Code, mandates, nominations, Power of Attorney, change in address change of name, email address contact number etc. to their Depository Participants (DP). Members holding Shares in physical form are requested to intimate such changes to the Company's Registrar and Share Transfer Agent, MUFG Intime India Private Limited (formerly known as Link Initme India Private Limited).

24. As per Provision of Section 72 of the Act, facility for making nomination is available to individual holding Shares in Company. Members holding Shares in physical form who have not yet registered their nomination are requested to register the same by submitting Form SH-13. Members may download the nomination form from the Company's website at https://skycorp.in/ Members holding Shares in Demat mode should file their nomination with their Depository Participant for availing the facility.

<u>How do I vote electronically using NSDL E-Voting system?</u>

The way to vote electronically on NSDL E-Voting system consists of "two steps" which are mentioned below:

<u>Step 1: Access to NSDL E-Voting system</u>

A. Login method for E-Voting and joining virtual meeting for Individual Shareholders holding securities in Demat mode

In terms of SEBI Circular dated December 9, 2020, on E-Voting facility provided by Listed Companies, Individual Shareholders holding Securities in Demat mode are allowed to vote through their Demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their Demat accounts to access E-Voting facility.

<u>Login method for Individual Shareholders holding Securities in Demat Mode is given below:</u>

Type of Shareholders	Login Method
Individual Shareholders holding Securities in Demat mode with NSDL.	1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see E-Voting page. Click on Company name or **E-Voting service provider i.e. NSDL** and you will be redirected to E-Voting website of NSDL for casting your vote during the remote E-Voting period or joining virtual meeting & voting during the meeting. 2. Existing **IDeAS** user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the E-Services home page click on the "**Beneficial Owner**" icon under "**Login**" which is available under '**IdeAS**' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see E-Voting services under Value added services. Click on "**Access to E-Voting**" under E-Voting services and you will be able to see E-Voting page. Click on Company name or **E-Voting service provider i.e. NSDL** and you will be redirected to E-Voting website of NSDL for casting your vote during the remote E-Voting period or joining virtual meeting & voting during the meeting.

Type of Shareholders	Login Method
	3. If you are not registered for IdeAS e-Services, option to register is available at https://eservices.nsdl.com Select "**Register Online for IdeAS Portal**" or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 4. Visit the E-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of E-Voting system is launched, click on the icon "**Login**" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen-digit Demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see E-Voting page. Click on Company name or **E-Voting service provider i.e. NSDL** and you will be redirected to E-Voting website of NSDL for casting your vote during the remote E-Voting period or joining virtual meeting & voting during the meeting. 5. Shareholders/Members can also download NSDL Mobile App "**NSDL Speede**" facility by scanning the QR code mentioned below for seamless voting experience. **NSDL Mobile App is available on** App Store Google Play
Individual Shareholders holding Securities in Demat mode with CDSL	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach E-Voting page without any further authentication. The users to login Easi / Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System My Easi Tab and then use your existing my Easi username & password. 2. After successful login, the Easi / Easiest user will be able to see the E-Voting option for eligible Companies where the E-Voting is in progress as per the information provided by Company. On clicking the E-Voting option, the user will be able to see E-Voting page of the E-Voting service provider for casting your vote during the remote E-Voting period. Additionally, there is also links provided to access the system of all E-Voting Service Providers, so that the user can visit the E-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System My Easi Tab and then click on registration option. 4. Alternatively, the user can directly access E-Voting page by providing Demat Account Number and PAN from an E-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on Registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the E-Voting option where the E-Voting is in progress and also able to directly access the system of all E-Voting Service Providers.
Individual Shareholders (holding Securities in Demat mode) login through their Depository Participants	1. You can also login using the login credentials of your Demat account through your Depository Participant registered with NSDL/CDSL for E-Voting facility. Upon logging in, you will be able to see E-Voting option. Click on E-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see E-Voting feature. Click on Company name or E-Voting service provider i.e. NSDL and you will be redirected to E-Voting website of NSDL for casting your vote during the remote E-Voting period or joining virtual meeting during the meeting.

Important Note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding Securities in Demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL:

Login type	Helpdesk details
Individual Shareholders holding Securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at toll free no.: 022-48867000
Individual Shareholders holding Securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B. Login Method for E-Voting and joining virtual meeting for Shareholders other than Individual Shareholders holding Securities in Demat mode and Shareholders holding Securities in Physical Mode.

How to Login to NSDL E-Voting website?

1. Visit the E-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile.

2. Once the home page of E-Voting system is launched, click on the icon "**Login**" which is available under 'Shareholder/ Member' section.

3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

4. Alternatively, if you are registered for NSDL E-services i.e., IDEAS, you can log in at https://eservices.nsdl.com/ with your existing IDEAS login. Once you log-in to NSDL E-Services after using your log-in credentials, click on E-Voting and you can proceed to Step 2 i.e., Cast your vote electronically.

5. Your User ID details are given below:

Manner of holding Shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold Shares in Demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12****** then your user ID is IN300***12******
b) For Members who hold Shares in Demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12************** then your user ID is 12**************
c) For Members holding Shares in Physical Form.	EVEN Number followed by Folio Number registered with the Company For example if folio number is 001*** and EVEN is 140089 then user ID is 101456001***

6. Password details for Shareholders other than Individual Shareholders are given below:

   a) If you are already registered for E-Voting, then you can use your existing password to login and cast your vote.

   b) If you are using NSDL E-Voting system for the first time, you will need to retrieve the '**initial password**' which was communicated to you. Once you retrieve your '**initial password**', you need to enter the 'initial password' and the system will force you to change your password.

   c) How to retrieve your '**initial password**'?

      i) If your email ID is registered in your Demat account or with the Company, your '**initial password**' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a pdf file. Open the pdf file. The password to open the pdf file is your 8-digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for Shares held in physical form. The pdf file contains your '**User ID**' and your '**initial password**'.

      ii) If your email ID is not registered, please follow steps mentioned below in process for those Shareholders whose email ids are not registered.

7. **If you are unable to retrieve or have not received the "Initial Password" or have forgotten your password**

   a) Click on "**Forgot User Details/ Password?**"(If you are holding Shares in your Demat account with NSDL or CDSL) option available on www.evoting.nsdl.com

   b) "**Physical User Reset Password?**" (If you are holding Shares in physical mode) option available on www.evoting.nsdl.com

   c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.co.in mentioning your Demat account number/Folio Number, your PAN, your name and your registered address etc.

d) Members can also use the OTP (One Time Password) based login for casting the votes on the E-Voting system of NSDL.

8. After entering your password, tick on Agree to "**Terms and Conditions**" by selecting on the check box.

9. Now, you will have to click on "**Login**" button.

10. After you click on the "**Login**" button, Home page of E-Voting will open.

Step 2: Cast your vote electronically and join Annual General Meeting on NSDL E-Voting system.

How to cast your vote electronically and join Annual General Meeting on NSDL E-Voting system?

1. After successful login at Step 1, you will be able to see all the Companies "**EVEN**" in which you are holding Shares and whose Voting cycle and Annual General Meeting is in active status.

2. Select "**EVEN**" of Sky Industries Limited-**140089** for which you wish to cast your vote during the remote E-Voting period and casting your vote during the Annual General Meeting. For joining virtual meeting, you need to click on "**VC/OAVM**" link placed under "**Join Meeting**".

3. Now you are ready for E-Voting as the Voting page opens.

4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of Shares for which you wish to cast your vote and click on "**Submit**" and also "**Confirm**" when prompted.

5. Upon confirmation, the message "**Vote cast successfully**" will be displayed.

6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.

7. Once you confirm your vote on the resolution(s), you will not be allowed to modify your vote.

General Guidelines for Shareholders

1. Institutional Shareholders (i.e. other than Individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority Letter etc. with attested specimen signature of the duly Authorized Signatory (ies) who are authorized to vote, to the Scrutinizer by e-mail to disharamani59@gmail.com with a copy marked to evoting@nsdl.co.in Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney /Authority Letter etc. by clicking on "**Upload Board Resolution / Authority Letter**" displayed under "**E-Voting**" tab in their login.

2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the E-Voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "**Forgot User Details/Password?**" or "**Physical User Reset Password?**" option available on www.evoting.nsdl.com to reset the password.

3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and E- Voting user manual for Shareholders available at the download section of www.nsdl.com or can call on Toll free no.: 1800 1020 990 and 1800 22 44 30 or send a request to Ms. Sarita Mote, Assistant Manager at evoting@nsdl.co.in

PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL IDS ARE NOT REGISTERED WITH THE DEPOSITORIES FOR PROCURING USER ID AND PASSWORD AND REGISTRATION OF EMAIL IDS FOR E-VOTING FOR THE RESOLUTIONS SET OUT IN THIS NOTICE:

1. In case Shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the Share Certificate (front and back), PAN (Self-attested scanned copy of PAN card), Aadhaar (Self-attested scanned copy of Aadhaar Card) by email to corporate@skycorp.in

2. In case Shares are held in Demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (Self-attested scanned copy of PAN card), AADHAAR (Self-attested scanned copy of Aadhaar Card) to corporate@skycorp.in If you are an Individual Shareholders holding Securities in Demat mode, you are requested to refer to the Login method explained at step 1 (A) i.e. **Login method for E-Voting for Individual Shareholders holding Securities in Demat mode.**

3. Alternatively, Shareholder/Members may send a request to evoting@nsdl.co.in for procuring user id and password for E-Voting by providing above mentioned documents.

4. In terms of SEBI Circular dated December 09, 2020 on E-Voting facility provided by Listed Companies, Individual Shareholders holding Securities in Demat mode are allowed to vote through their Demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their Demat account in order to access E-Voting facility.

INSTRUCTIONS FOR MEMBERS FOR E-VOTING ON THE DAY OF THE AGM ARE AS UNDER:

1. The procedure for E-Voting on the day of the AGM is same as the instructions mentioned above for remote E-Voting.

2. Only those Members/ Shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote E-Voting and are otherwise not barred from doing so, shall be eligible to vote through E-Voting system in the AGM.

3. Members who have voted through Remote E-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.

4. The details of the person who may be contacted for any grievances connected with the facility for E-Voting on the day of the AGM shall be the same person mentioned for Remote E-Voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL E-Voting system. Members may access by following the steps mentioned above for **Access to NSDL E-Voting system**. After successful login, you can see link of "**VC/OAVM link**" placed under "**Join meeting**" menu against Company name. You are requested to click on VC/OAVM link placed under Join Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the Members who do not have the User ID and Password for E-Voting or have forgotten the User ID and Password may retrieve the same by following the remote E-Voting instructions mentioned in the Notice to avoid last minute rush.

2. Members are encouraged to join the Meeting through Laptops for better experience.

3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the Meeting.

4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.

5. Members who would like to express their views or ask questions during the AGM may register themselves as speaker by sending their request from their registered email address mentioning their name, DP ID and client ID, No. of Shares, PAN, mobile number at corporate@skycorp.in on or before **Friday, July 24, 2026** Only those Members who have registered themselves as a speaker will be allowed to express their views, ask questions during the AGM. The Company reserves the right to restrict the number of speakers as well as the speaking time depending upon the availability of time at the AGM.

6. Please note that, only those Members holding Shares as on the Cut-off date and who have registered themselves as '**Speaker**', by following the procedure as mentioned above, shall only be able to speak and express their views / raise queries, during the meeting. If a Member is not registered as '**Speaker**', such Member attending the AGM will be placed under '**listen only**' module. Due to limitations of transmission and coordination during the AGM, the Company may have to dispense with or curtail the Speaker Session; hence, Shareholders are encouraged to send their questions etc. in advance.

Registered office:
C-58, TTC Industrial Area,
Thane, Belapur Road,
Pawane, Navi Mumbai, 400 705
Tel no. 022-67137900
Email: corporate@skycorp.in
Website: www.skycorp.in
CIN: L17120MH1989PLC052645

By order of Board of Directors
For **Sky Industries Limited**

Date: May 15, 2026
Place: Mumbai

Sd/
Priyal Ruparelia
Company Secretary & Compliance Officer
ICSI M. NO. A71040

EXPLANATORY STATEMENT IN RESPECT OF THE SPECIAL BUSINESS PURSUANT TO SECTION 102 OF THE ACT AND REGULATION 36 OF THE SEBI LISTING REGULATIONS AND SECRETARIAL STANDARD-2 ON GENERAL MEETINGS

Item No. 5

Based on the recommendation of the Nomination and Remuneration Committee, the Board of Directors at its Meeting held on May 15, 2026 appointed Mr. Abhishek Jain as an Additional Director under the category of Independent Director of the Company for a term of Three (3) consecutive years commencing from May 16, 2026, subject to the approval of the Members at the ensuing Annual General Meeting.

Mr. Abhishek Jain is a Qualified Company Secretary with over Four (4) years of experience in Corporate Governance, Regulatory Compliance and Legal Advisory. He also holds degrees in B.Com. and LL.B. and possesses sound knowledge of the Companies Act, SEBI Regulations and Governance Frameworks, along with practical experience in handling Statutory Compliances, Board Matters and Regulatory Filings.

The Board has carefully evaluated the balance of skills, experience, and independence on the Board and is of the view that the association of Mr. Abhishek Jain will further strengthen the Board's collective capability and effectiveness.

The Company has received a Notice in writing from member under the provisions of Section 160 of the Act signifying his candidature for the Office of Independent Director. He has informed the Company that he is not disqualified from being appointed as a Director in terms of Section 164 of the Act. He has given a declaration that he meets the criteria of Independence as prescribed under Section 149 (6) of the Act and under Regulation 16 of the SEBI Listing Regulations. In the opinion of the Board, Mr. Jain fulfils the conditions for his appointment as an Independent Director as specified in the Act and the SEBI Listing Regulations and he is independent of the management.

Pursuant to amended Rule 6 of the Companies (Appointment and Qualification of Directors) Rules, 2014 (As per MCA Notification dated October 22, 2019) effective from December 01, 2019, Mr. Jain has enrolled his name in the Online Data Bank maintained for Independent Directors with the Indian Institute of Corporate Affairs.

Details pursuant to Regulation 36 of the SEBI Listing Regulations and Secretarial Standard-2 on General Meetings issued by the Institute of Company Secretaries of India are attached as **Annexure A**.

A copy of the letter of appointment of Mr. Abhishek Jain as an Independent Director, setting out the terms and conditions thereof, is available for inspection without any fee by the Members at the Corporate Office of the Company during normal business hours on all working days up to the date of the Annual General Meeting and also available on the website of the Company.

It is further clarified that Mr. Abhishek Jain shall be entitled only to Sitting Fees for attending Meetings of the Board and its Committees and except for such sitting fees, he shall not have any other pecuniary relationship with the Company.

Except for Mr. Abhishek Jain, none of the Directors or Key Managerial Personnel of the Company or their relatives is in any way concerned or interested, financially or otherwise, in the said Resolution. The relatives of Mr. Abhishek Jain may be deemed to be interested in the said Resolution, to the extent of their respective Shareholdings, if any, in the Company.

The Board of Directors recommends passing the Resolution as set out at Item No. 5 of this Notice as a Special Resolution.

The Company, as on date, is not in default in payment of dues to any Bank or Public Financial Institution or to any other secured creditor and accordingly their prior approval is not required, for approval of the proposed Special Resolution. The Directors recommend the Resolution for your approval.

Item No. 6&7:

Based on the recommendation of the Nomination & Remuneration Committee (the "**Committee**") and subject to the approval of the Members at ensuing Annual General Meeting, the Board of Directors at its Meeting held on May 15, 2026 appointed Mr. Anoop Dubey as an Additional Executive Director in the category of Whole Time Director of the Company with effect from May 16, 2026 for a period of Three (3) years.

Further in accordance with the provisions of Section 197 read with Schedule V of the Act, in respect of the payment of Managerial Remuneration in case of no profits or inadequacy of profits as calculated under Section 198 of the Act, the Company may pay such remuneration over the ceiling limit as specified under Section 197 read with Schedule V of the Act, provided that the Members approval by way of a Special Resolution has been taken for payment of minimum remuneration for a period not exceeding Three (3) years starting from May 16, 2026 to May 15, 2029.

Pursuant to Section II of Part II of Schedule V to the Act, the remuneration payable to Mr. Anoop Dubey has been recommended and approved by the Nomination and Remuneration Committee and Board of Directors respectively in their meeting held on May 15, 2026 for a period of Three years effective from May 16, 2026 to May 15, 2029. The approval of the Members pursuant to Section 197(1) read with Schedule V of the Act, (including any statutory amendment(s) or modification(s) thereto or enactment(s) or re-enactment(s) thereof for the time being in force), is sought for the remuneration payable to Mr. Anoop Dubey as an Additional Director in the category of Whole Time Director of the Company for the period from May 16, 2026 to May 15, 2029.

Mr. Anoop Dubey has over 13 years of experience in the textile industry, with expertise in engineering management, plant maintenance, utility operations and project execution.

He has contributed significantly to operational efficiency, cost optimization and continuous improvement initiatives, ensuring reliable plant performance and manufacturing excellence.

Details pursuant to Regulation 36 of the SEBI Listing Regulations and Secretarial Standard-2 on General Meetings issued by The Institute of Company Secretaries of India are attached as **Annexure A**.

The additional detailed information as per Section – II of Part II of Schedule V to the Act is attached herewith as **Annexure B**.

Considering his extensive expertise in various areas, the Board of Directors at the aforesaid meeting, on the recommendation of the Nomination and remuneration Committee, also recommended for the approval of the Members, the appointment of Mr. Anoop Dubey as a Whole Time Director of the Company, as set out in the Resolution relating to his appointment, on the following terms & conditions:

1. Fixed pay: Rs. 17,00,000/- (Rupees Seventeen Lakhs only) per Financial year (with such component as may be agreed and decided by the Board); and
2. Other benefits of employment as per Company's rules viz. Company maintained car with driver, mobile expense, reimbursement, provident fund, gratuity, personal accident insurance, medical insurance for self and dependents etc., Subject to approval of Committee.
3. **Employee Stock Options ('ESOPs')**: Subject to any goals set and approved by the Committee, from time to time and as per applicable laws, he shall be entitled to receive ESOPs in accordance with the Employee Stock Option Plan of the Company.

As on date, the Company has no outstanding defaults in repayment obligations towards any Bank, Financial Institution or Secured Creditor. Therefore, no prior consent or approval from such authorities is required for passing the proposed Special Resolution. The Board recommends the Resolution for consideration and approval by the Members.

Except Mr. Anoop Dubey and his relatives, none of the Directors or Key Managerial Personnel of the Company, including their relatives, has any concern or interest, whether financial or otherwise, in the Resolution specified under Item No. 06 of the accompanying Notice.

ANNEXURE A

DETAILS OF DIRECTORS SEEKING APPOINTMENT/RE-APPOINTMENT AT THIS ANNUAL GENERAL MEETING

[Pursuant to Regulation 36 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Clause 1.2.5 of Secretarial Standards-2 on General Meetings]

Name of the Director	Mr. Shailesh S Shah	Mr. Maikal Raorani	Mr. Abhishek Jain	Mr. Anoop Dubey
DIN	00006154	00037831	11695801	11695863
Date of Birth	04/12/1962	15/06/1973	23/05/1998	13/05/1992
Age	62 Years	52 Years	28 Years	33 Years
Date of first appointment on the Board	01/01/1993	06/12/2017	16/05/2026	16/05/2026
Qualification	Post Graduate in Commerce	B.E. & MBA	CS, LLB, B.Com	B. Tech & MBA
Profile, Experience and Expertise in specific functional areas	He has been an integral part of the Company since its inception. He has been instrumental in directing the expansion and advancement of the business. He oversees the marketing and operations of the Company, ensuring smooth functioning since the commencement of its manufacturing activities.	He has played a pivotal role in helping the Company emerge as one of the leading Technical Textiles companies in the country. His expertise in financial management and legal affairs has enabled the Company to navigate complex regulatory environments with ease while maintaining profitability.	He is a qualified Company Secretary with over four years of experience in corporate governance, regulatory compliance and legal advisory. He holds degrees in B.Com. and LL.B. and possesses sound knowledge of the Companies Act, SEBI Regulations and governance frameworks, along with practical experience in handling statutory compliances, Board matters and regulatory filings.	He brings over 13 years of experience in the textile industry with expertise in engineering management, plant maintenance, utility operations and project execution. He possesses strong knowledge of manufacturing processes and has experience in optimizing operational performance, improving maintenance practices and implementing cost optimization and efficiency improvement initiatives to ensure smooth and reliable plant operations.
No. of Meetings of the Board attended during the year	Attended all 5 Board Meetings held during the period.	Attended all 5 Board Meetings held during the period.	-	-
List of Directorship of other Boards (excluding foreign companies)	Skytech Textiles Private Limited	Skytech Textiles Private Limited	-	-
The Listed entity from which Director has resigned in last three years	NIL	NIL	NIL	NIL
List of Membership / Chairmanship of Committees of other Companies (excluding Foreign Companies)	NIL	NIL	NIL	NIL
No. of Equity Shares held in the Company (Including Shareholding as a Beneficial Owner) (As on March 31, 2026).	29,44,123	42,300	-	-

Name of the Director	Mr. Shailesh S Shah	Mr. Maikal Raorani	Mr. Abhishek Jain	Mr. Anoop Dubey
Terms and Conditions of re-appointment	As mentioned under the explanatory statements and per the Nomination & Remuneration Policy of the Company as displayed on the Company's website i.e., www.skycorp.in			
Details of remuneration last drawn (FY 2025-26)	Rs. 60 Lakhs	Rs. 30 Lakhs	-	Rs. 14 Lakhs
Details of remuneration sought to be paid	Rs. 60 Lakhs	Rs. 30 Lakhs	-	Rs. 17 Lakhs
Inter-se relationship with other Directors and Key Managerial Personnel	Brother: Mr. Sharad Shah, Whole Time Director	None	None	None
Justification for choosing the appointees for appointment as Independent Directors	Not Applicable	Not Applicable	Refer to the Explanatory Statement of this Annual General Meeting Notice.	Not Applicable
Skills and capabilities required for the role and the manner in which the proposed person meets such requirements	Not Applicable	Not Applicable	The Board, Nomination and Remuneration Committee are of the view that Mr. Abhishek Jain possesses all the required skills and expertise which meets the requirement of the Company at Board level.	Not Applicable

Registered office:
C-58, TTC Industrial Area,
Thane, Belapur Road,
Pawane, Navi Mumbai, 400 705
Tel no. 022-67137900
Email: corporate@skycorp.in
Website: www.skycorp.in
CIN: L17120MH1989PLC052645

By order of Board of Directors
For **Sky Industries Limited**

Date: May 15, 2026
Place: Mumbai

Sd/
Priyal Ruparelia
Company Secretary & Compliance Officer
ICSI M. NO. A71040

ANNEXURE B

STATEMENT PURSUANT TO SECTION II OF PART II OF SCHEDULE V TO THE COMPANIES ACT, 2013 IN RESPECT OF ITEM NO 7 OF THE NOTICE

I. General Information

1. Nature of industry: The Company is engaged in the business of Manufacturing of Narrow Woven Fabrics.

2. Date or expected date of commencement of commercial production: July 18, 1989.

3. In case of new Companies, expected date of commencement of activities as per project approved by financial institutions appearing in the prospectus: Not applicable

4. Financial performance based on given indicators:

(Rs. In lakhs)

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Income from Operation & Other Income	8665.23	8549.13
Profit/(Loss) before tax	799.35	780.74
Profit/(Loss) after tax	606.95	582.09

5. Foreign investments or collaborations, if any: NIL

II. Information About the Appointee:

1. **Mr. Anoop Dubey:** Additional Director in the category of Whole Time Director.

a) **Background Details:** Mr. Anoop Dubey has over 13 years of experience in the Textile Industry with expertise in engineering management, plant maintenance, utility operations and project execution. He has contributed towards operational efficiency, maintenance improvement and cost optimization initiatives in manufacturing operations.

b) **Past remuneration:**

Financial Year	Amount (in Rs.)
2024-25	-
2025-26	14,00,000/-

c) **Recognition or awards:** NA

d) **Job profile and his suitability:** Mr. Anoop Dubey is a seasoned professional with over 13 years of experience in the textile industry, specializing in engineering functions, plant maintenance, utility management and project execution. He has been actively involved in enhancing manufacturing efficiency, strengthening maintenance systems and driving cost control and operational improvement initiatives.

Based on his technical expertise and hands-on industry experience, the Board considers him well-suited for the role and expects his contribution to strengthen the Company's operational performance.

e) **Remuneration proposed:** Details on proposed remuneration have been stated in the Explanatory Statement to Item No. 7 of this Notice.

f) **Comparative remuneration profile with respect to industry, size of the Company, profile of the position and person (in case of expatriates the relevant details would be with respect to the country of his origin):** The proposed remuneration is in line with what peers in similar roles within the industry receive and is appropriate given the Company's size, business nature and the responsibilities he undertakes.

g) **Pecuniary relationship directly or indirectly with the Company, or relationship with the managerial personnel, if any:** Besides the remuneration paid/payable to him, Mr. Anoop Dubey does not hold any pecuniary relationship, directly or indirectly, with the Company.

III. Other Information:

a. Reasons of loss or inadequate profits:

The Company is engaged in a niche segment of the accessories industry, where business performance is influenced by evolving market trends and consumer preferences. As the Company continues to invest in strengthening its operations and expanding its market reach, financial results may vary depending on prevailing industry conditions and Economic factors. Management continues to focus on prudent business practices and sustainable value creation.

b. Steps taken or proposed to be taken for Improvement:

The Company is undertaking several strategic initiatives aimed at enhancing its Future Growth prospects and strengthening its competitive position. As part of its Expansion Plans, the Company is in the process of establishing a new Manufacturing Facility in Gujarat, which is expected to increase production capacity, improve operational capabilities and support entry into new markets. Further, the Company is actively working towards expanding its range of offerings, enhancing its sales and supply channels, adopting advanced technology led systems and developing internal capabilities across functions. These initiatives are intended to build a robust base for future expansion, greater operational effectiveness and consistent long-term business growth and value generation.

c. Expected increase in productivity and profits in measurable terms:

The Company is progressing with a set of operational and strategic changes aimed at improving output levels and overall business performance. With the planned expansion activities, including capacity enhancement and the upcoming facility in Gujarat, production capability is expected to rise over time. These developments, along with improved systems and resource utilization, are likely to contribute to better financial outcomes in a gradual and sustainable manner.

IV. Disclosure

a. **Remuneration package of the managerial person:** As detailed in the resolution mentioned in the Notice of AGM.

b. **Disclosures in the Board of Directors' Report under the heading 'Corporate Governance' included in Annual Report 2025-26:** The requisite details of remuneration of Directors are included in the Corporate Governance Report, forming part of the Annual Report of FY 2025-26 of the Company.

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

SKY INDUSTRIES LIMITED

The Textiles Industry continues to evolve with changing consumer preferences, technological advancements and increasing demand for value-added products. In this dynamic environment, Sky Industries Limited has continued to strengthen its position as a trusted manufacturer of Narrow Fabrics and Textile serving diverse end-use industries.

Backed by strong manufacturing capabilities, a diversified product portfolio and a commitment to quality and innovation, the Company remains well positioned to capitalize on emerging opportunities and create sustainable value for all stakeholders.

During the year, the Company remained focused on enhancing operational efficiencies, expanding its product offerings and strengthening customer relationships. A key strategic initiative was the acquisition of land in Gujarat for the development of a new Manufacturing Facility, which is expected to support future capacity expansion and long-term growth objectives. The Company has already signed a Memorandum of Understanding (MoU) with the Government of Gujarat, reaffirming its commitment to establishing a world class manufacturing facility in the state.

1. Global Economic Overview

The Global Economy remained resilient during FY 2025–26 despite geopolitical uncertainties, inflationary pressures and volatility in commodity prices. As per the International Monetary Fund (IMF), Global Growth is projected at around 3.1% in 2026, while inflation is expected to moderate to approximately 4.4%, reflecting gradual stabilization in global economic conditions.

Emerging economies continued to drive Global Growth, supported by strong domestic demand and improving industrial activity. India remained one of the fastest-growing major economies, with GDP growth estimated at around 6.5%, driven by robust consumption, infrastructure development and manufacturing-led expansion.

Within the Textile and Manufacturing Ecosystem, the Hook and Loop Fasteners Market is estimated at approximately USD 4 billion (₹36,000 crore) globally and is expected to grow at a steady 5–6% CAGR. Growth is being supported by increasing applications across Apparel, Footwear, Medical Textiles, Automotive Interiors, Sportswear and Industrial Uses along with rising demand for lightweight, reusable and durable fastening solutions.

The Textile and Manufacturing Sectors are also benefiting from supply chain diversification, increasing focus on value-added products and growing emphasis on sustainability. While challenges such as raw material price volatility and global trade uncertainties persist, the long-term outlook for the industry remains positive, supported by evolving consumer preferences and expansion in Technical Textile applications.

2. Indian Economic Overview

India continued to demonstrate strong Economic Resilience during FY 2025–26, supported by steady Domestic Consumption, Sustained Infrastructure Development and a continued policy focus on manufacturing-led growth. The Economy is estimated to have grown at around 6.5%, reflecting stable macroeconomic fundamentals and broad-based industrial expansion.

Within this growth environment, the Technical Textiles Sector is emerging as a key area of Industrial Development in India, supported by government initiatives such as the National Technical Textiles Mission (NTTM), increasing investment in high-performance materials and rising adoption across Infrastructure, Healthcare, Automotive and Industrial Applications. India's Technical Textiles Market is estimated at approximately USD 25–30 billion (₹2.0–2.5 lakh crore) and is expected to grow at a healthy ~10% CAGR, driven by increasing demand for value-added and performance oriented Textile Products.

The Hook and Loop Fasteners segment, a specialized component within Technical Textiles, is also witnessing steady growth in India, estimated at around USD 200–300 million (₹1,600–2,500 crore). Demand is being driven by expanding applications in Apparel, Footwear, Medical Textiles, Automotive Interiors, Sportswear and Industrial Usage. The shift toward functional, reusable and lightweight fastening solutions continues to support market expansion.

Against this backdrop, India's growing positioning as a Global Manufacturing Hub, coupled with increasing integration into global supply chains, presents significant opportunities for Technical Textile manufacturers. In this evolving landscape, Sky Industries Limited remain focused on enhancing manufacturing capabilities, improving efficiency and leveraging growth opportunities in specialized textile segments.

3. Industry Structure and Developments

The textile industry continues to transition towards technical and performance-based textile solutions, driven by increasing industrial applications and demand for functional efficiency. This shift has strengthened the role of technical textiles across global supply chains, particularly in engineered components and specialty textile accessories.

Technical textiles are now deeply integrated across Mobility, Healthcare and Infrastructure Industrial applications, with growing emphasis on lightweight construction, durability and application-specific performance.

From a trade perspective, Global Technical Textiles remain highly integrated into International Supply Chains. India's Technical Textile Exports are estimated at around USD 2.8–3.2 billion annually (₹23,000–26,000 crore), while Imports are estimated at approximately USD 4–5 billion (₹33,000–41,000 crore), reflecting demand for specialized and high-precision textile inputs that are not fully domestically substituted.

Within this segment, Hook and Loop Fasteners represent a niche but steadily growing category. India's trade in hook and loop products is estimated at approximately USD 150–250 million (₹1,200–2,000 crore) combined Import-Export Value, with imports accounting for a larger share due to demand for specialized grades, industrial applications and customized technical specifications. Exports, on the other hand, are gradually expanding, supported by growing acceptance of Indian-manufactured textile accessories in apparel, footwear and industrial supply chains.

Globally, trade flows in this category are shaped by fragmented manufacturing bases, with production concentrated in select Asian and European hubs, while consumption remains widely distributed across developed and emerging markets. This results in continuous cross-border movement of both raw inputs and finished fastening systems.

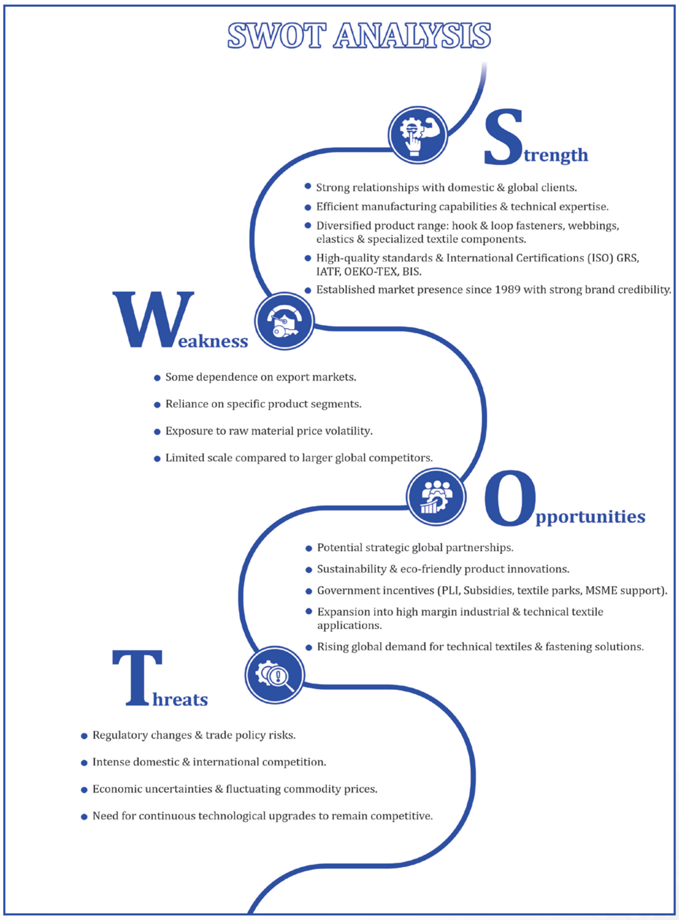
4. Business Overview

Sky Industries Limited, a pioneer in the manufacturing of Narrow Fabrics and Fastening Solutions, has established itself as a trusted name in the Textile Industry over the past Three decades. The Company specializes in Hook and Loop Fasteners, Webbings, Elastics, Straps and other value-added textile accessories, catering to diverse sectors such as Apparel, Footwear, Medical, Automotive, Sports and Industrial applications.

Leveraging its state-of-the-art manufacturing facilities, robust quality management systems and a customer centric approach, the Company has built enduring relationships across domestic and international markets. Its commitment to global standards, supported by certifications such as ISO, GRS, IATF, OEKO-TEX, BIS, ensures consistent delivery of high quality and reliable solutions.

With a strong focus on innovation, operational excellence and sustainable growth, Sky Industries continues to expand its product portfolio, explore new markets and adopt advanced technologies to enhance efficiency and product performance. As part of its forward-looking growth strategy, the Company is also setting up a new, future-ready manufacturing facility in Gujarat, designed to significantly strengthen production capabilities, improve scalability and support long-term expansion in both domestic and global markets.

Through strategic investments, process optimization and a skilled workforce, Sky Industries Limited remains well positioned to capitalize on emerging opportunities in the technical textiles and narrow fabric segments, while continuing its journey towards sustainable value creation for all stakeholders.



SEGMENT WISE PERFORMANCE

During FY 2025–26, the Company maintained steady operational momentum, supported by its focused presence in specialized textile accessory solutions and disciplined execution across its business operations. Despite a mixed demand environment in certain domestic markets, the Company ensured consistent production planning and efficient order fulfilment across its key product categories.
The Hook and Loop Fasteners segment continued to remain the primary contributor to overall performance. This segment catered to a wide range of applications including footwear, apparel, medical support products, automotive interiors, sports goods and industrial usage. Sustained demand from established institutional customers helped maintain stable business volumes and ensured continuity in core operations throughout the year.

During the year, the Company placed increased emphasis on value added and application specific products, resulting in a gradual shift towards a more diversified and quality-driven product mix. Focus on customization, improved product specifications and enhanced end-use suitability further strengthened the Company's positioning in specialized market segments.

On the domestic front, the Company continued to strengthen operational efficiency through better Production Planning, Process Optimization and Improved Resource Utilization. These initiatives supported timely delivery, improved responsiveness to customer requirements and strengthened overall execution capabilities.

Export markets continued to remain an important part of the Company's business profile, with sustained demand from existing international customers and selective expansion into new regions. The Company's consistent quality standards and reliable supply performance supported its acceptance in global supply chains and reinforced long-standing customer relationships.

As part of its Strategic Expansion plan, the Company has acquired land in Gujarat and is in the process of establishing a new manufacturing facility. This upcoming facility is expected to significantly enhance production capacity, improve operational scalability and strengthen the Company's ability to efficiently meet growing demand from both Domestic and International Markets. This development is expected to act as a strong enabler for the Company's future growth trajectory.

Going forward, the Company remains focused on strengthening its presence in specialized fastening solutions through continued product innovation, operational excellence and expansion into higher-value applications within the Technical Textiles Segment.

RISK & MITIGATION

	Risk	Mitigation
Raw Material Risk	Price volatility, supply disruption or quality issues in key raw materials such as nylon, polyester & synthetics.	• Develop strategic sourcing partnerships with key suppliers to improve cost visibility & supply assurance. • Increase the use of recycled and certified raw materials where commercially viable. • Periodically evaluate supplier performance based on quality, delivery & sustainability standards. • Strengthen vendor qualification processes to minimize quality related disruptions.
Employee Health, Safety, & Industrial Risk	Workplace accidents, health hazards & industrial safety issues.	• Promote a strong safety culture through behavioural safety initiatives. • Conduct mock emergency drills & incident response exercises periodically. • Implement preventive maintenance programs to reduce machinery related accidents. • Monitor workplace health through regular medical check-ups & wellness initiatives.
Innovation, Technology, & Obsolescence Risk	Rapid technological change may render existing products or processes obsolete.	• Accelerate automation & digitalization across manufacturing operations. • Protect intellectual property through patents, trademarks & confidentiality measures where applicable. • Adopt Industry 4.0 practices such as data analytics & predictive maintenance. • Continuously monitor changing customer preferences & emerging product applications.
Reputational Risk	Negative publicity, customer dissatisfaction or quality failures could damage brand image.	• Strengthen customer feedback & complaint management systems. • Maintain compliance with international quality certifications & customer audit requirements. • Enhance ESG and sustainability disclosures to strengthen stakeholder confidence. • Develop crisis communication protocols for timely response to unforeseen events.
Foreign Exchange (Forex) Risk	Fluctuations in currency exchange rates affecting international revenue & profitability.	• Match foreign currency receivables & payables wherever feasible (natural hedging). • Periodically review hedging policies in line with market conditions. • Maintain diversified export customer & geographic portfolios.
Liquidity & Interest Rate Risk	Limited access to funds & variations in borrowing costs may impact operations.	• Maintain adequate unutilized credit facilities for operational flexibility. • Optimize working capital through efficient receivable & inventory management. • Regularly review capital expenditure plans in line with cash flow projections.
Regulatory Risk	Changes in laws, taxation, environmental regulations or trade policies affecting business.	• Strengthen ESG & sustainability compliance monitoring. • Monitor changes in export import regulations & international trade policies. • Ensure compliance with customer specific environmental & social standards.
Cybersecurity Risk	Threats to digital systems, data breaches & IT infrastructure vulnerabilities.	• Implement multi-factor authentication & endpoint security solutions. • Regularly update ERP systems & critical software applications. • Restrict access to sensitive business information through role-based access controls. • Establish incident response & cyber crisis management protocols.
Environmental Risk	Environmental impact, regulatory non-compliance & sustainability concerns.	• Invest in renewable energy & energy-efficient technologies where feasible. • Enhance waste recycling & circular economy initiatives. • Periodically assess climate-related risks affecting operations & supply chain. • Promote environmental awareness among employees & suppliers.
Supply Chain & Logistics Risk	Disruptions in the supply chain due to delays in raw material procurement, transportation bottlenecks, rising freight costs or global logistics uncertainties, which may impact production schedules & timely delivery to customers.	• Digitize supply chain monitoring for improved visibility & responsiveness. • Develop contingency sourcing plans for critical raw materials. • Regularly evaluate logistics partners based on performance metrics. • Strengthen demand forecasting to improve procurement planning. • Reduce dependency on single transportation routes or ports.

Competition Risk	Increasing competition from domestic & international manufacturers may exert pressure on pricing, margins & market share.	• Focus on innovation & product differentiation. • Improve operational efficiency & cost competitiveness. • Strengthen customer engagement & after sales support. • Invest in branding & market development.
Capacity Utilization Risk	Underutilization of manufacturing capacity due to weak demand may impact operational efficiency & profitability.	• Improve production planning & demand forecasting. • Increase contract manufacturing opportunities. • Expand into new markets and industries. • Enhance operational flexibility.
Product Quality Risk	Failure to meet customer specifications or quality standards may result in product rejection, warranty claims or reputational damage.	• Maintain robust quality management systems. • Conduct regular process & product inspections. • Invest in testing laboratories & quality assurance. • Promote continuous improvement initiatives.
Customer Concentration Risk	Dependence on a limited number of key customers or industry segments may adversely affect revenue & profitability if demand declines or customer relationships change.	• Diversify the customer base across industries & geographies. • Strengthen long-term customer relationships through consistent quality & service. • Expand into new application segments & emerging markets. • Develop customized solutions to enhance customer retention.
Human Capital Risk	Challenges in attracting, retaining & developing skilled talent may impact operational efficiency & future growth.	• Invest in employee learning & development. • Strengthen succession planning. • Promote employee engagement & retention initiatives. • Offer competitive compensation & career development opportunities.

MATERIAL DEVELOPMENTS IN HUMAN RESOURCES / INDUSTRIAL RELATIONS FRONT, INCLUDING NUMBER OF PEOPLE EMPLOYED

During the Financial Year 2025–26, the Company's workforce comprised 85 permanent employees and about 210 contractual employees, deployed across its Production Facilities and Administrative Offices. The Company continued to maintain harmonious and cordial employee relations throughout the year under review.

The Company recognizes that its people are the driving force behind the organization's sustained growth and long-term success. In line with this philosophy, the Company continues to make consistent and meaningful investments in human capital to support its strategic objectives and future expansion plans.

The Company's operations are guided by a dedicated and experienced leadership team that remains committed to strengthening the Company's market presence and operational excellence. During the year under review, there were no significant employee-related issues or disputes that remained unresolved, reflecting the Company's commitment to maintaining a positive and collaborative work environment. The Company is committed to fostering a culture of continuous learning, professional development, and employee empowerment. It actively supports employees in realizing their full potential by enhancing their operational, behavioral and functional competencies through structured engagement and development initiatives.

The Management and the Board of Directors would like to place on record their sincere appreciation for the dedication, commitment and valuable contributions of all employees, which continue to play a critical role in the Company's overall performance and progress.

The Company firmly believes that its ability to attract, nurture and retain talented individuals with the right skills, capabilities and values will remain a key determinant of its long-term success. The organization maintains strict adherence to its internal codes of conduct and ethical standards, while upholding a zero-tolerance policy towards any form of discrimination or unfair practices.

Regular performance dialogues, transparent communication and real-time feedback mechanisms remain integral to the Company's employee engagement framework, enabling continuous improvement, collaboration and alignment with organizational goals.

INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

Sky Industries Limited places strong emphasis on maintaining a sound and effective internal control environment as an integral part of its governance framework. The Company has established structured internal control mechanisms supported by well-defined policies, procedures and operational guidelines that are aligned with the size, nature and complexity of its business operations.

The internal control framework is designed to support both the Company's current operational needs and its future growth strategy. Management undertakes periodic reviews of key policies, systems and processes to ensure their continued relevance, efficiency and compliance with evolving business requirements and regulatory expectations.

The Company has implemented a comprehensive control architecture that integrates systematic checks and balances along with reliable financial reporting practices. By maintaining strict adherence to applicable statutory and regulatory requirements, the Company ensures accuracy in the recording of transactions and the preparation of dependable financial and operational information.

Operational activities and Financial processes are regularly monitored by the management, internal audit function and the Audit Committee of the Board. These oversight mechanisms work collectively to evaluate and strengthen the effectiveness of internal financial controls and risk management processes. Sky Industries Limited remains committed to protecting its assets, minimizing operational risks, preventing fraud and ensuring the integrity and completeness of accounting records. The Company also focuses on the continuous enhancement of its internal control framework to address emerging risks, regulatory changes and evolving business dynamics.

Furthermore, the Company promotes employee awareness and accountability through periodic training and guidance on internal policies and compliance practices. This structured approach reinforces a culture of transparency, responsibility and strong corporate governance across the organization.

Through these initiatives, the Company aims to ensure operational efficiency, maintain the reliability of financial reporting and strengthen stakeholder confidence in its management and control processes.

OUTLOOK

Sky Industries Limited remains optimistic about its long-term growth prospects and its ability to create sustainable value for stakeholders. The Company's outlook is supported by its strong manufacturing capabilities, continuous improvement initiatives and a focused approach toward innovation and product development.

The Company continues to invest in research and development initiatives aimed at strengthening its product portfolio and addressing evolving customer requirements across industries. Participation in global exhibitions and industry platforms enables the Company to stay aligned with emerging market trends, technological advancements and changing customer preferences while also expanding its international presence and customer base.

In line with its strategic priorities, the Company is progressively adopting advanced technologies, automation and digital solutions to enhance operational efficiency, improve process control and support sustainable manufacturing practices. The integration of modern machinery and technology-driven systems is expected to further enhance productivity, consistency and overall operational agility. The ongoing emphasis on process optimization and lean manufacturing practices is also expected to strengthen cost competitiveness and execution capabilities.

Looking ahead, the Company aims to build upon its leadership in the Narrow Woven Fabrics segment by maintaining strong performance in its existing product categories while also exploring opportunities for diversification into new and emerging application areas. The continued growth of the narrow woven fabrics market, coupled with increasing opportunities through collaborations, strategic partnerships and enhanced marketing initiatives, is expected to support the Company's expansion plans.

As part of its forward-looking growth strategy, the Company is also setting up a new, future-ready manufacturing facility in Gujarat, equipped with advanced automation systems and modern production technologies. This facility is expected to significantly enhance production capacity, improve scalability and enable higher efficiency and precision in manufacturing, thereby strengthening the Company's ability to serve both domestic and international markets more effectively.

With a clear strategic direction and a commitment to innovation, quality and customer satisfaction, the Company remains well positioned to capitalize on future opportunities and drive sustainable long-term growth.

DISCUSSION ON FINANCIAL PERFORMANCE WITH OPERATIONAL PERFORMANCE

Evaluating the long-term sustainability of the Technical Textile Industry requires a clear understanding of how operational effectiveness translates into financial outcomes. This linkage serves as a critical indicator of the sector's efficiency, competitive strength and ability to withstand external pressures.

Key Aspects:

1. **Operational Efficiency and Profitability**

   The Company continued to focus on process optimization, resource utilization and cost management initiatives during the year. Improved operational efficiencies supported stable production performance and contributed towards maintaining profitability despite fluctuations in input costs and market conditions.

2. **Product Mix and Revenue Growth**

   A continued emphasis on value-added and specialized products enabled the Company to strengthen its market positioning and improve product realizations. The diversified product portfolio and ability to cater to multiple end-use industries supported revenue generation and business resilience.

3. **Capacity Expansion and Future Growth**

   Strategic investments in manufacturing infrastructure, including the development of a new manufacturing facility in Gujarat, are expected to enhance production capabilities and operational scalability. These initiatives are aimed at supporting future growth opportunities, improving efficiency and creating long-term value for stakeholders.

The summary of Operating Performance is given below:

(Rs. in Lakhs)

Particulars	FY 2025-26	FY 2024-25	% of Change
Revenue from operations	8641.32	8408.83	2.76
Operating profit (EBIDTA)	1163.27	1066.24	9.07
Finance cost	117.26	103.85	12.91
Depreciation cost	199.82	135.67	47.28
Profit before tax	799.35	780.74	2.38
Profit after tax	606.95	582.09	4.27

DETAILS OF SIGNIFICANT CHANGE IN KEY FINANCIAL RATIOS SHOWING FINANCIAL PERFORMANCE

According to the SEBI (Listing Obligations and Disclosure Requirements) (Amendment) Regulations, 2018, the following information outlines significant changes in important financial ratios (i.e., changes of % or more from the immediately prior Financial Year):

Ratios	FY 2025-26	FY 2024-25	% of Change
Debtors Turnover (Days)	7.92	8.00	(1.00)
Inventory Turnover (Days)	150.70	143.70	4.87
Interest Coverage Ratio	8.06	8.51	(5.28)
Current Ratio	1.78	2.17	(17.97)
Debt Equity Ratio	0.78	0.43	81.39
Operating Profit Margin (%)	10.90%	10.30%	5.82
Net Profit Margin (%)	7.00%	6.81%	2.79
Return on Net worth (%)	11.95%	12.77%	(6.42)

DIRECTORS' REPORT

To,
The Members
Sky Industries Limited

Your Board of Directors ("**Board**") are pleased to present this Thirty Seventh (**37th**) Annual Report of Sky Industries Limited (The "**Company**") together with the Audited Financial Statements (Standalone and Consolidated) for the Financial Year ended March 31, 2026.

HIGHLIGHTS OF FINANCIAL PERFORMANCE

The Standalone and Consolidated Financial highlights of the Company's operations are summarized below:

(Rs. in Lakhs)

PARTICULARS	Standalone		Consolidated	
	2025-26	2024-25	2025-26	2024-25
Revenue from Operations	8434.44	8267.18	8641.32	8408.83
Other Income	21.64	146.90	23.91	140.30
Total Income	8456.07	8414.09	8665.23	8549.13
Depreciation & Amortization	214.40	178.42	217.63	181.65
Profit before Tax	782.74	817.27	799.34	783.86
Total Tax Expenses	190.71	205.38	192.41	198.65
Net Profit	592.02	611.89	606.93	585.20
Earnings Per Equity Share (in Rs.)				
Basic	7.50	7.75	7.69	7.42
Diluted	7.50	7.75	7.69	7.42

Note: Previous year's figures have been regrouped/reclassified wherever necessary to correspond with the current year's classification/disclosure.

SUMMARY

During the year under review, on Standalone basis, the Revenue from Operations of the Company for FY 2025-26 was Rs. 8434.44 Lakhs as compared to Rs. 8267.18 Lakhs for FY 2024-25. The profit after tax ("**PAT**") attributable to shareholder for FY 2024-25 was Rs. 611.89 Lakhs as against Rs. 592.02 lakhs for FY 2025-26 registering decline of approximately 3.25% over the previous Financial Year.

On a Consolidated basis, the Revenue from Operations of the Company for FY 2024-25 was Rs. 8408.83 as compared to Rs. 8641.32 for FY 2025-26 registering a growth of 2.69% over the previous Financial Year. The profit after tax ("**PAT**") attributable to shareholder for FY 2024-25 was Rs. 582.09 Lakhs as against Rs. 606.95 for FY 2025-26 registering a growth of 4.27% over the previous Financial Year.

On a Standalone basis, Earnings per share was Rs. 7.75 (Basic) and (Diluted) stood at in FY 2024-25 as compared to Rs. 7.50 (Basic) and (Diluted) in FY 2025-26.

On a Consolidated basis, Earnings per share was Rs. 7.38 (Basic) and (Diluted) stood at in FY 2024-25 as compared to Rs. 7.69 (Basic) and (Diluted) in FY 2025-26.

The Financial Statements of the Company have been prepared in accordance with the Indian Accounting Standards ("**Ind AS**") prescribed under Section 133 of the Companies Act, 2013 ("**Act**") read with the Companies (Indian Accounting Standards) Rules, 2015 and other relevant provisions of the Act. The accounts have been drawn up in conformity with the applicable accounting principles and standards without any material departures.

The process of financial reporting is supported by detailed reviews undertaken by the finance function in coordination with the Statutory Auditors to ensure accuracy, transparency and compliance with all applicable.

TRANSFER TO RESERVES

Your Board of Directors do not propose to transfer any amount to the General Reserves for the year under review, considering the adequate balance available therein.

DIVIDEND

Your Board of Directors recommend a Dividend of Re. 1/- (10%) per Equity Share subject to the approval of the Members at the ensuing 37th Annual General Meeting for the Financial Year 2025-2026.

Pursuant to the Finance Act, 2020, dividend income is taxable in the hands of the shareholders effective April 1, 2020 and the Company is required to deduct tax at source from dividend paid to the Members at prescribed rates as per the Income Tax Act, 2025. Considering the financial performance for the year ended March 31, 2026, the Directors have recommended payment of dividend for the said Financial Year, subject to the approval of the Shareholders at the ensuing Annual General Meeting.

INCREASE IN ISSUED, SUBSCRIBED AND PAID-UP EQUITY SHARE CAPITAL

There was no increase or decrease in the Authorized, Issued, Subscribed and Paid-up Equity Share Capital of the Company during the year under review.

LISTING OF EQUITY SHARES

The Company's Equity Shares are listed on the following Stock Exchange:

(i) BSE Limited, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001, Maharashtra, India;

SUBSIDIARIES, ASSOCIATES AND JOINT VENTURE COMPANIES

As on March 31, 2026, the Company has one (1) **Subsidiary**- Skytech Textiles Private Limited which is primarily engaged in the manufacture and marketing of Technical Textiles and allied products, with a specific focus on Neoprene-based materials. The Company does not have any Joint Venture or Associate Company as defined under Section 2(6) of the Act. Furthermore, there is no material Subsidiary as per the applicable provisions of the Act and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("**SEBI Listing Regulations**"). There has been no material change in the nature of the business of the **Subsidiary** Company.

In accordance with the first proviso to Section 129(3) of the Act read with Rules 5 and 8 of the Companies (Accounts) Rules, 2014, the key highlights of the financial performance of the Subsidiary, as prescribed in **Form AOC-1** are presented in **Annexure - A** to this Report.

Pursuant to **Section 136** of the Act, the Standalone and Consolidated Financial Statements of the Company, along with the Audited Financial Statements of the Subsidiary, are made available on the Company's website for the benefit of Shareholders and other Stakeholders.

The Company ensures that the governance mechanisms applicable to its Subsidiary comply with the principles of transparency, accountability and ethical conduct as adopted by the Parent Company. The performance of the Subsidiary is evaluated periodically and any material developments are disclosed appropriately in the Consolidated Financial Statements and Board Reports.

The Company has also adopted a formal Policy for Determining Material Subsidiaries, in compliance with SEBI Listing Regulations. The policy is accessible on the Company's website at the following link: chrome-extension://efaidnbmnnnibpcajpcglclefindmkaj/https://skycorp.in/wp-content/uploads/2024/04/16.-Policy-for-Material-Subsidiary.pdf

SKY INDUSTRIES EMPLOYEE STOCK OPTION PLAN – 2018

During FY 2025-26, the Board has not granted or allotted any Stock Options under "SKY Employee Stock Option Plan – 2018" ("**ESOP– 2018**")

The Company has in place an Employee Stock Option Scheme to incentivise and retain select Senior Management Personnel and Key Employees. The Nomination and Remuneration Committee ("**NRC**") administers and monitors the Scheme in accordance with the provisions of the Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations 2021 (ESOP Regulations) and other applicable Laws.

During the year, no ESOPs were granted to Non-Executive Non-Independent Directors. No Option grantee was granted options/shares during the year, equal to or exceeding 1% of the Issued Capital.

A certificate from Secretarial Auditor, with respect to implementation of the above Employee Stock Option Schemes in accordance with SEBI Regulations and the resolution passed by the Members of the Company, will be available electronically for inspection by the Members during the ensuing AGM and a copy of the same shall be available for inspection at the Corporate Office of the Company during normal business hours on any working day.

BOARD OF DIRECTORS AND KEY MANAGERIAL PERSONNEL (KMP)

Composition

The Company recognizes that a diverse and well-rounded Board is crucial to its long-term success and effective governance. In line with the requirements of Section 149 of the Act and Regulation 17 of the SEBI Listing Regulations, the Board is structured to ensure a balanced representation of both Executive and Non-Executive Directors.

The composition includes individuals with a broad spectrum of expertise, ranging from industry knowledge and financial acumen to legal insight and operational experience. The Directors also contribute diverse regional, cultural and geographical perspectives, which enrich the decision-making process and strengthen the Company's strategic positioning in an ever-evolving market.

As of March 31, 2026, the Board comprises Eight (8) Directors, including:

- Four (4) Executive Directors, and
- Four (4) Non-Executive Directors, one of whom is an Independent Woman Director.

Appointment/ Re-appointment

During the Financial Year 2025-26, Mr. Shailesh S Shah (DIN: 00006154), was re-appointed as Managing Director of the Company for the period of Three (3) years effective from October 01, 2025, Mr. Sharad S Shah (DIN: 00006114) was appointed as a Whole Time Director of the Company for the period of Three (3) years effective from October 01, 2025, Mr. Maikal Raorani (DIN: 00037831) was appointed as a Whole Time Director & CFO of the Company for the period of Three (3) years effective from October 01, 2025 and Mr. Lokanath Mishra (DIN: 03364948) was appointed as an Independent Director of the Company for the Second term for a period of Three (3) years effective from July 08, 2025 in accordance with the provisions of Act and SEBI Listing Regulations, 2015.

Further based on recommendation of Nomination and Remuneration Committee, the Board of Directors in its Meeting held on May 15, 2026, has approved the appointment of Mr. Abhishek Jain (DIN: 11695801) as an Additional Director under the category of Independent Director for the period of Three (3) years effective from May 16, 2026 subject to approval of Shareholders at the ensuing Annual General Meeting.

Further based on recommendation of Nomination and Remuneration Committee, the Board of Directors in its Meeting held on May 15, 2026, has approved the appointment of Mr. Anoop Dubey (DIN: 11695863) as an Additional Director under the category of Whole Time Director for the period of Three (3) years effective from May 16, 2026 subject to approval of Shareholders at the ensuing Annual General Meeting.

Directors retiring by Rotation

Pursuant to the provisions of Section 152 of the Act read with the applicable Rules made thereunder, one-third of the Directors liable to retire by rotation retire at every Annual General Meeting ("**AGM**") and being eligible, may offer themselves for Re-appointment.

Accordingly, Mr. Shailesh S. Shah (DIN: 00006154), Managing Director and Mr. Maikal Raorani (DIN: 00037831), Whole-Time Director & CFO, are both due for retirement by rotation at the upcoming Annual General Meeting ("**AGM**"), being eligible, they have expressed their willingness to seek Re-appointment. Upon the recommendation of the Nomination and Remuneration Committee, the Board of Directors has endorsed their Re-appointment and the proposal will be submitted for the approval of the Shareholders at the forthcoming AGM.

In compliance with Regulation 36 of the SEBI Listing Regulations, read with Secretarial Standard – 2 on General Meetings, the requisite details of the aforesaid Directors seeking Re-appointment are provided in the **Annexure** forming part of the Notice convening the AGM.

Further, the Company has received declarations from all the Directors confirming that they are not disqualified from being appointed or continuing as Directors in terms of Section 164(2) of the Act read with Rule 14(1) of the Companies (Appointment and Qualification of Directors) Rules, 2014.

Key Managerial Personnel

There was no change in the Key Managerial Personnel during the year under review.

Independent Directors

Statement on declaration given by Independent Directors

The Company is presently represented by Five Independent Directors, namely Mr. Amarendra Mohapatra, Mr. Lokanath S. Mishra, Mr. Nitin Arvind Oza, Mrs. Sanghmitra Sarangi and Mr. Abhishek Jain (w.e.f. May 16, 2026). Each of them have duly submitted declarations under Section 149(7) of the Companies Act, 2013 confirming that they fulfil the criteria of independence as prescribed under Section 149(6) of the Act read with Regulation 16(1)(b) of the SEBI Listing Regulations, 2015.

Further, in terms of Regulation 25(8) of the SEBI Listing Regulations, all Independent Directors have affirmed that there are no situations or relationships that could potentially impact their independent judgement or compromise their objectivity in discharging their duties.

The Board has duly considered and acknowledged these declarations after carrying out necessary checks and due diligence. The Independent Directors have also confirmed their compliance with the provisions of Schedule IV of the Act, including the Code for Independent Directors, as well as adherence to the Company's Code of Conduct. Throughout the Reporting Year, there has been no alteration in their independence status.

In addition, confirmations have been received from all Independent Directors regarding their enrolment in the databank of Independent Directors maintained by the Indian Institute of Corporate Affairs, in line with Rule 6 of the Companies (Appointment and Qualification of Directors) Rules, 2014.

The terms and conditions of appointment of the Independent Directors are placed on the website of the Company at the: chrome-extension://efaidnbmnnnibpcajpcglclefindmkaj/https://skycorp.in/wp-content/uploads/2024/04/Terms_of_appointment_of_independent_director-2.pdf

Familiarization Programme for Independent Directors

In accordance with Regulation 25(7) of SEBI Listing Regulations, 2015, the Company is required to conduct programs for the Independent Directors of the Company to familiarise them with their roles, rights, responsibilities in the Company, nature of the industry in which the Company operates, business model of the Company, etc.

The details of Familiarization Programmes are placed on the website of the Company and the web link thereto is: chrome-extension://efaidnbmnnnibpcajpcglclefindmkaj/https://skycorp.in/wp-content/uploads/2026/04/Familiarization-Programme-25-26-2.pdf

DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to Section 134(5) of the Act, in relation to the Audited Financial Statements of the Company for the year ended March 31, 2026; the Board of Directors hereby confirms that:

i) In the preparation of the annual accounts for the Financial Year ended March 31, 2026, the applicable accounting standards have been followed and there were no material departures;

ii) The Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as on March 31, 2026 and of the profit of the Company for the year ended on that date;

iii) The Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

iv) The Directors have prepared the annual accounts on a going concern basis;

v) The Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and are operating effectively; and

vi) The Directors have devised proper system to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

NUMBER OF MEETINGS OF THE BOARD

During the year under review, the Board remained actively involved in guiding the Company's strategic direction, providing oversight and taking well-informed decisions after detailed deliberations. In cases where urgent or time-sensitive matters arose between scheduled meetings, approvals were obtained through Circular Resolutions in accordance with the provisions of the Act and the applicable regulatory framework. Such resolutions are duly placed before the Board for ratification at the subsequent meeting to ensure proper governance and compliance.

During the Financial Year, the Board convened Five (5) meetings. The particulars of these meetings have been disclosed in the Corporate Governance Report forming part of the Annual Report. The intervals between successive meetings were in compliance with the requirements prescribed under the Act and the SEBI Listing Regulations.

INDEPENDENT DIRECTORS

During the year under review, the Independent Directors of the Company met One (1) time on March 30, 2026.

BOARD EVALUATION

The Company has established a structured mechanism for assessing the performance of the Board, its Committees and individual Directors, in line with the requirements of Sections 134 and 178 of the Act, Regulation 17(10) of the SEBI Listing Regulations and the Nomination and Remuneration Policy of the Company.

As part of the evaluation exercise, detailed and confidential feedback questionnaires were circulated to all Directors to obtain their views on various aspects relating to Board functioning, effectiveness of Committees and contribution of individual members. The responses received were compiled, analysed and subsequently shared with the Chairman for consideration and discussion.

The assessment of individual Directors covered parameters such as their attendance and participation in meetings, understanding of the Company's business operations and external environment, application of professional expertise, quality of inputs provided, adherence to confidentiality, demonstration of integrity and exercise of independent judgement. The evaluation also considered their alignment with the Company's core values, commitment towards fiduciary responsibilities and compliance with the Company's Code of Conduct.

The Board evaluation as a whole was carried out on parameters including effectiveness in governance and compliance oversight, clarity in the roles of the Chairperson and other Directors, diversity of skills and experience and the Board's contribution towards strategic planning, risk management, financial supervision, ethical standards and succession planning. The review also focused on the Board's role in providing strategic direction and monitoring the implementation of key business initiatives and policies.

The Committees' evaluation focused on their structure, independence and frequency of meetings, adherence to established procedures and their effectiveness in fulfilling their responsibilities. Their contributions to Board decisions were also assessed along with their ability to collaborate with both internal and external Auditors and their role in strengthening oversight functions.

Following the evaluation, the Board concluded that the overall performance of the Board, its Committees and individual Directors including the Independent Directors was satisfactory.

COMMITTEES OF THE BOARD

As on March 31, 2026, the Board has constituted the following committees:

- Audit Committee
- Corporate Social Responsibility
- Nomination and Remuneration Committee
- Stakeholders Relationship Committee

During the year, all recommendations made by the committees were approved by the Board.

Details of all the Committees such as terms of reference, composition and meetings held during the year under review are disclosed in the Corporate Governance Report, which forms part of this Annual Report.

CORPORATE SOCIAL RESPONSIBILITY

Corporate Social Responsibility is an integral part of the Company's ethos and the Company remains committed to conducting its business in a socially, economically and environmentally sustainable manner.

In compliance with Section 135 of the Act, the Directors has constituted a CSR Committee and adopted a CSR Policy, in accordance with **Schedule VII** of the Act.

As on March 31, 2026, CSR Committee comprises of Four Members. The Committee is responsible for formulating, monitoring and implementing the CSR policy of the Company.

The Annual Report on CSR activities as prescribed under Companies (Corporate Social Responsibility Policy) Rules, 2014 is enclosed as **ANNEXURE B** to the Board's Report.

The Chief Financial Officer has certified that the CSR funds disbursed during FY 2025–26 have been utilized for the purposes and in the manner approved by the Directors.

The CSR Policy outlines, inter alia, the focus areas, implementation mechanisms and governance framework for undertaking CSR initiatives and is available on the Company's website.

MATERIAL DEVELOPMENTS IN HUMAN RESOURCES/ INDUSTRIAL RELATIONS FRONT, INCLUDING NUMBER OF PEOPLE EMPLOYED

The Company's Human Resources function continues to play a key role in supporting business growth and organizational development. During the year, the Company focused on enhancing employee engagement, strengthening capabilities and fostering a positive and collaborative work culture. Sky remains committed to creating an inclusive environment that encourages innovation, teamwork and professional growth.

The Company continued to emphasize learning and development through skill enhancement initiatives, leadership programs and cross-functional exposure opportunities, enabling employees to adapt to evolving business needs and grow within the organization. Employee well-being, work-life balance and open communication also remained important areas of focus during the year.

To encourage stronger workplace relationships and team spirit, various employee engagement and team-building activities were organized, promoting better collaboration and communication across departments.

Further, with the setup of the Company's new manufacturing facility in Umbergaon, Gujarat, additional employees have been recruited across various functions to support the expanding operations. The Company has also undertaken certain additions and changes in the roles of Heads of Departments (HODs), Senior Management Personnel (SMP) and Directors to strengthen leadership and enhance operational efficiency in line with its future growth plans.

NOMINATION AND REMUNERATION POLICY

The Company has implemented a robust policy governing the appointment and remuneration of its Directors, Key Managerial Personnel and other employees. This policy provides the Nomination and Remuneration Committee with a structured framework to identify, evaluate and recommend individuals who demonstrate the requisite expertise, experience and qualifications to contribute effectively at the Board level. It also establishes clear guidelines for determining the independence of Directors, in alignment with regulatory requirements and the Company's governance principles.

The policy further ensures that the Company's approach to remuneration is closely linked to its strategic objectives. Compensation structures are designed to recognize both individual performance and overall organizational success, while remaining competitive within the industry. By doing so, the Company seeks to motivate high performance, encourage sustainable value creation and retain top-tier talent.

Beyond fixed and variable components of remuneration, the policy emphasizes transparency, fairness and alignment with Shareholder interests. The Nomination and Remuneration Committee periodically reviews the framework to reflect evolving regulatory standards and best practices in corporate governance. This enables the Company to maintain a performance-oriented and equitable reward system that promotes accountability, long-term growth and the continued engagement of its workforce and Board members.

The said policy has been posted on the website of the Company and the web link thereto is: chrome-extension://efaidnbmnnnibpcajpcglclefindmkaj/https://skycorp.in/wp-content/uploads/2022/10/Nomination-and-Remuneration-Policy-NRC_SKY.pdf

The details of this policy are given in the Corporate Governance Report.

MATERIAL CHANGES AND COMMITMENT IF ANY AFFECTING THE FINANCIAL POSITION OF THE COMPANY OCCURRED BETWEEN THE END OF THE FINANCIAL YEAR TO WHICH THIS FINANCIAL STATEMENT RELATE AND THE DATE OF THE REPORT

No material changes and commitments affecting the financial position of the Company occurred between April 01, 2026 and to the date of this report.

INTERNAL FINANCIAL CONTROL SYSTEMS, THEIR ADEQUACY AND RISK MANAGEMENT

The Company has established a strong internal control framework, tailored to the scale, complexity and nature of its operations. This framework is supported by detailed policies and standard operating procedures that guide critical business processes. It is designed to ensure the smooth and efficient conduct of business, safeguard Company assets, prevent and detect errors or fraud, maintain accurate accounting records and enable the timely preparation of reliable Financial Statements.

In accordance with Section 138 of the Act and the relevant SEBI Listing Regulations, the Company has set up a formal Internal Audit function. The Audit Committee defines and periodically reviews the scope, authority and responsibilities of Internal Audits. These audits are carried out at regular intervals to assess the adequacy and effectiveness of operational and financial controls and to provide assurance regarding the robustness of the Company's internal systems.

During the year, internal audits focused on key areas including inventory management, stock control, human resources, IT systems and operational efficiency. The findings from these audits, along with management responses and proposed corrective actions, were presented to the Audit Committee on a Quarterly basis. Follow-up mechanisms are in place to ensure timely implementation of recommended improvements.

The Company's internal control environment is adaptive and evolves in response to changing business needs. Periodic reviews ensure that governance standards, transparency and accountability are consistently upheld across the organization. The internal and operational audit function is entrusted to **KSCA Associates & LLP,** who operate independently and report directly to the Audit Committee. Their role is to provide an objective evaluation of business risks, assess the effectiveness of internal controls and review critical business processes for efficiency, compliance and alignment with industry best practices.

INVESTOR EDUCATION AND PROTECTION FUND (IEPF)

Pursuant to applicable provisions of the Act read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ('**IEPF Rules**'), all unpaid/ unclaimed dividends are required to be transferred by the Company to the Investor Education and Protection Fund ('**IEPF**' or '**Fund**') established by the Central Government, after completion of seven years from the date the dividend is transferred to unpaid/ unclaimed account. Further, the shares in respect of which dividend has not been paid or claimed by the Shareholders for seven consecutive years or more shall also be transferred to the demat account of the IEPF Authority.

In accordance with the IEPF Rules, the Company sent individual notices and also advertised in the newspapers seeking action from the Shareholders who have not claimed their dividends for seven consecutive years or more. Thereafter, the Company has transferred such unpaid or unclaimed dividends, the details of which are given below:

Dividend and the Year	Amount transferred to IEPF (in Rs.)	Date of transfer to IEPF
Final dividend Rs. 164784 for the Year 2018-19	1030060	19-11-2025

Further, the Company transferred 103006 Equity Shares to the demat account of IEPF during the year under review.

The Shareholders/claimants, whose shares or unclaimed dividends have been transferred to the IEPF, may claim the shares or apply for refund from the IEPF Authority by following the procedure prescribed in the IEPF Rules. The Shareholders may request the Company for the issue of an Entitlement Letter by submitting all the required documents, before making an application to the IEPF Authority.

RELATED PARTY TRANSACTIONS

The Company has adopted a Policy on Related Party Transactions to ensure proper identification, approval and monitoring of such transactions. The said policy is available on the Company's website.
chrome-extension://efaidnbmnnnibpcajpcglclefindmkaj/https://skycorp.in/wp-content/uploads/RPT%20Policy_.pdf

The Company has put in place a well-defined and transparent system for the identification, approval and oversight of Related Party Transactions ("**RPTs**"). This mechanism is designed to ensure that all dealings with related parties are undertaken on an arm's-length basis and are consistent with the Company's principles of fairness, transparency and regulatory compliance.

In compliance with the provisions of the Act, the SEBI Listing Regulations and the Company's Policy on Materiality and Dealing with Related Party Transactions, all proposals relating to RPTs along with relevant details such as the nature of relationship, business justification and pricing terms are placed before the Audit Committee for prior approval.

The Audit Committee exercises independent oversight to ensure that such transactions are in the best interest of the Company and its stakeholders and do not give rise to any conflict of interest. Wherever applicable, material RPTs are also placed before the Shareholders for approval and all necessary disclosures are made in accordance with regulatory requirements and applicable SEBI guidelines.

The Company also undertakes periodic review of its RPT policy to ensure alignment with statutory amendments and evolving Corporate Governance standards. During the year under review, the Company did not enter into any transaction requiring disclosure in Form AOC-2 under Section 134(3) and Section 188(1) of the Act read with the Companies (Accounts) Rules, 2014.

Further, it is disclosed that Mr. Shailesh S. Shah, Managing Director of the Company, is the brother of Mr. Sharad Shah, Whole Time Director of the Company. Except for this relationship, there are no inter-se familial relationships among the Key Managerial Personnel of the Company.

PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS BY THE COMPANY

Pursuant to Section 186 of the Act and Schedule V to the SEBI Listing Regulations, disclosure on particulars relating to Loans, Guarantees and Investments are provided as part in notes to the Financial Statements, which forms an integral part of this Annual Report.

DEPOSITS

The Company has not accepted any deposits under Chapter V of the Act during the Financial Year and as such, no amount on account of principal or interest on deposits from public is outstanding as on March 31, 2026.

SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS

During the year under review there has been no significant and material order passed by the regulators or courts or tribunals impacting the going concern status and the Company's operations in future. There is no Corporate Insolvency Resolution Process initiated under the Insolvency and Bankruptcy Code, 2016.

ENVIRONMENT, HEALTH AND SAFETY

Your Company continues to demonstrate a strong commitment to maintaining full compliance with all applicable laws and regulations while ensuring excellence in the management of Health, Safety and Environmental (HSE) practices. Throughout the year, significant emphasis was placed on responsible resource management, including initiatives focused on reducing energy and water consumption, increasing the use of renewable energy and limiting waste generation across operational activities. These measures reflect the Company's dedication to sustainable growth and responsible environmental management.

As part of this commitment, management has consistently encouraged a workplace culture that prioritizes the health, safety and well-being of employees. Regular fire safety drills are conducted to strengthen emergency preparedness, while periodic medical check-ups are organized for both permanent and contract employees to promote early detection of health issues and overall workplace wellness.

The Company firmly believes that safety management is a continuous and evolving process rather than a onetime effort. With this perspective, several forward-looking initiatives are being planned to further improve employee well-being, strengthen preventive safety practices and reinforce a strong safety-oriented mindset across all levels of the organization.
Furthermore, your Company reiterates its pledge to maintain a secure, healthy and safe working environment at all its manufacturing facilities and office locations. This approach underscores the Company's commitment to responsible operations while ensuring that employee welfare remains a central pillar of its long-term organizational development.

VIGIL MECHANISM / WHISTLE BLOWER POLICY

Your Company is dedicated to promoting a transparent, ethical and accountable work culture while maintaining strict adherence to applicable laws and regulatory standards. In support of this commitment, the Company has established a formal Vigil Mechanism and Whistle Blower Policy in accordance with the requirements of the Act and the SEBI Listing Regulations.

This framework provides employees and other stakeholders with a secure channel to report any genuine concerns related to suspected misconduct, unethical practices, non-compliance with legal or regulatory obligations or violations of the Company's Code of Conduct. The mechanism ensures that such concerns can be raised confidentially and are examined in an impartial and responsible manner, safeguarding individuals from any form of retaliation or adverse consequences.

Detailed information regarding the Vigil Mechanism and the Whistle Blower Policy is included in the Corporate Governance Report, which forms a part of this Integrated Annual Report. The complete policy is also accessible on the Company's official website at chrome-extension://efaidnbmnnnibpcajpcglclefindmkaj/https://skycorp.in/wp-content/uploads/2022/10/6.-Vigil-Mechanism-Whistle-Blower-Policy_SKY.pdf

There were no Complaints received for the Financial Year ended March 31, 2026.

AUDITORS AND REPORTS

Statutory Auditor & their Audit Report for the year ended March 31, 2026

At the 34th Annual General Meeting held on June 30, 2023, the Shareholders approved the re-appointment of CGCA & Associates LLP, Chartered Accountants (Firm Registration No. 123393W), earlier known as UKG & Associates, as the Statutory Auditors of the Company. The said re-appointment is for a second term commencing from the conclusion of the 34th AGM and continuing up to the conclusion of the 39th AGM to be held in the year 2028.

For the Financial Year ended March 31, 2026, the Auditor's Report does not carry any qualifications, adverse remarks, reservations, or disclaimers. The financial statements, along with the notes forming part thereof, are adequately detailed and provide all necessary disclosures, thereby requiring no further explanation. Further, the Statutory Auditors have not reported any instance of fraud under Section 143(12) of the Act and hence, no reporting obligation arises under Section 134(3) (ca) of the Act.

Secretarial Auditor & their Audit Report for the year ended March 31, 2026

In accordance with Section 204 of the Act and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Company had appointed M/s.

Ramesh Chandra Mishra & Associates, Company Secretary in practice (Membership No.:5477, Certificate of Practice No.:3987), to conduct secretarial audit of the Company for Financial Year 2025-2026.

Further, pursuant to the provisions of Regulation 24A of the SEBI Listing Regulations, the Board of Directors of the Company has approved, subject to the approval of the Shareholders at the ensuing Annual General Meeting of the Company, appointment of M/s. Ramesh Chandra Mishra & Associates, Company Secretary in practice (Membership No.:5477 Certificate of Practice No.:3987), as Secretarial Auditors of the Company for a term of 3 years starting from FY 2026.

The Company has received a consent letter from M/s Ramesh Chandra Mishra & Associates that they are not disqualified and are eligible to hold the office as Auditors of the Company, if appointed.

The Secretarial Audit Report, provided by the Secretarial Auditor, is annexed as **Annexure-C** and forms an integral part of this Report. The Report is clean and unqualified, with no reservations, adverse remarks, disclaimers, or qualifications. The observations made in the Report are self-explanatory and do not warrant any further comments or explanations from the Board. Furthermore, the Secretarial Auditor has not reported any instances of fraud under Section 143(12) of the Act. Accordingly, there are no disclosures required under Section 134(3) (ca) of the Act.

ACCOUNTING STANDARDS

The Company has followed Indian Accounting Standards (Ind AS) issued by the Ministry of Corporate Affairs in the preparation of its financial statements.

ANNUAL RETURN

In accordance with the provisions of Section 92(3) of the Act and Rule 12 of the Companies (Management and Administration) Rules, 2014, the Annual Return of the Company has been made available on the Company's official website at www.skycorp.in

CORPORATE GOVERNANCE

The Company remains steadfast in its commitment to upholding the highest standards of Corporate Governance, emphasizing transparency, accountability and ethical business practices in all aspects of its operations. In accordance with Regulation 34 read with Schedule V of the SEBI Listing Regulations, a separate report on Corporate Governance has been included as part of this Integrated Annual Report.
Additionally, a certificate issued by M/s. Ramesh Chandra Mishra & Associates, Company Secretaries, of the Company, confirming compliance with the Corporate Governance requirements as prescribed under the SEBI Listing Regulations is annexed thereto.

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

The Management Discussion and Analysis Report for the year under review, as stipulated under the Regulation 34 read with Schedule V of SEBI Listing Regulations, forms part of this Annual Report.

The state of the affairs of the business along with the financial and operational developments have been discussed in detail in the Management Discussion and Analysis Report.

DISCLOSURES UNDER SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION& REDRESSAL) ACT 2013

Your Company is committed to providing a safe and conducive work environment and has zero tolerance towards sexual harassment at workplace. Your Company has in place a Policy on Prevention of Sexual Harassment in line with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 ("**PoSH Act**") and the Rules made thereunder.

The Company is firmly committed to fostering a safe, respectful and inclusive workplace and maintains a zero-tolerance policy towards any form of discrimination or harassment. In alignment with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, the Company has implemented a comprehensive Anti-Harassment and Grievance Redressal Policy.

In accordance with Rule 8(5) of Companies (Accounts) Rules, 2014 and in compliance with the provisions of the PoSH Act, the Company has constituted an Internal Complaints Committee ("**ICC**") for redressal of complaints relating to sexual harassment at workplace. Awareness programmes and sensitization initiatives are conducted periodically for employees.

During the Financial Year under review, the Company has not received any complaints pertaining to sexual harassment. The said policy has been uploaded on Company's website at https://skycorp.in/sky-policies-adopted/

The Details of Complaints reported under PoSH Act during FY 2025-26 are as follows:

Number of complaints at the beginning of the Financial Year	0
Number of complaints filed and resolved during the Financial Year	0
Number of complaints pending at the end of the Financial Year	0

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO

The particulars relating to Conservation of Energy, Technology Absorption and Foreign Exchange Earnings and Outgo as required under Section 134(3) of the Act, read with Rule 8(3) of the Companies (Accounts) Rules, 2014 are enclosed as **Annexure D** to the Board's Report.

SECRETARIAL STANDARDS COMPLIANCES

Your Company has complied with the Secretarial Standards issued by the Institute of Company Secretaries of India on Meetings of the Board of Directors (SS-1) and General Meetings (SS-2).

STATUTORY INFORMATION AND OTHER DISCLOSURES

No Director of the Company has received any remuneration or commission from any of its **Subsidiary** companies.

The Company does not operate any scheme or make any provision for the purchase of its own shares by employees or through trustees for the benefit of employees.

The Company has not accepted any public deposits as defined under Sections 73 and 76 of the Act, along with the applicable rules framed thereunder.

Further, during the year, the Company has not received any funds from the public that would fall within the purview of the said provisions of the Act.

DETAILS OF DIFFERENCE BETWEEN AMOUNT OF THE VALUATION DONE AT THE TIME OF ONE TIME SETTLEMENT AND THE VALUATION DONE WHILE TAKING LOAN FROM THE BANKS OR FINANCIAL INSTITUTIONS ALONG WITH THE REASONS THEREOF

Not applicable during reporting period.

CAUTIONARY STATEMENT

Certain information contained in this Report, including Sections such as Management Discussion and Analysis, Corporate Governance, the Notice to Shareholders and other parts of the Annual Report may include forward-looking statements as defined under applicable laws and regulations. These statements are based on current assumptions, expectations, estimates and projections of the Company with respect to future events and performance.

Such forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those expressed or implied. The Company undertakes no obligation to publicly update or revise any forward-looking statements in light of new information, future developments or otherwise.

ACKNOWLEDGEMENT

The Directors acknowledge and sincerely appreciate the dedication, perseverance and hard work demonstrated by all employees across the Company. They also extend their heartfelt thanks to the Shareholders, Government Bodies, Regulatory Authorities, Banks, Credit Rating Agencies, Stock Exchanges, Depositories, Auditors, Customers, Vendors, Business Associates, Suppliers, Distributors and the communities surrounding the Company's operations. The Directors are grateful for their continued support, trust and confidence in the Company's Management.

For and Behalf of the Board of Directors
SKY INDUSTRIES LIMITED

Date : May 15, 2026
Place : Mumbai

Shailesh S Shah
Managing Director
DIN:00006154

Maikal Raorani
Whole Time Director & CFO
DIN:00037831

ANNEXURE A

FORM AOC-1

[Pursuant to first proviso to sub – section (3) of Section 129 read with Rule 5 of Companies (Account) Rules, 2014]
Statement containing salient features of Financial Statements of Subsidiaries / Associate Companies / Joint Ventures

Part "A" – Subsidiaries

(Rs. In Lakhs)

Sr. No	Name of Subsidiary Company	Date since when subsidiary was acquired	Reporting Period	Reporting Currency & Exchange Rate as on the last date of the relevant financial year in the case of foreign subsidiary	Share Capital	Reserves & Surplus	Total Assets	Total Liabilities	Investments	Turnover/ Total Income	Profit Before Taxation	Provision for Taxation	Proposed Dividend	% of Shareholding
1.	Skytech Textiles Private Limited	12-06-2023	01-04-2025 to 31-03-2026	NA	200	-26.63	182.64	9.28	-	257.76	16.62	1.70	-	100

For and Behalf of the Board of Directors
SKY INDUSTRIES LIMITED

Date : May 12, 2026
Place : Mumbai

Shailesh S Shah
Managing Director
DIN:00006154

Maikal Raorani
Whole Time Director & CFO
DIN:00037831

Priyal Ruparelia
Company Secretary
ICSI M No.: A71040

ANNEXURE B

1) **Brief outline on CSR Policy of the Company**

The Company's policy on CSR sets out a statement containing the approach and direction given by the Board of Directors after taking into account the recommendations of its CSR Committee and includes guiding principles for selection, implementation and monitoring of activities as well as formulation of the annual action plan. This policy is framed pursuant to Section 135 of the Companies Act, 2013 read with rules made thereunder as amended from time to time.

2) **Composition of CSR Committee:**

Sr No	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Mr. Lokanath Mishra	Chairperson/Independent Director	1	1
2	Mr. Amarendra Mohapatra	Member/Independent Director	1	1
3	Mr. Maikal Raorani	Member/Whole Time Director and Chief Financial Officer	1	1
4	Mrs. Sanghamitra Sarangi	Member/Independent Director	1	1

3) Provide the web-link(s) where Composition of CSR Committee, CSR Policy and CSR Projects approved by the board are disclosed on the website of the Company chrome-extension://efaidnbmnnnibpcajpcglclefindmkaj/https://skycorp.in/wp-content/uploads/2023/03/CSR-Policy.pdf

4) Provide the executive summary along with web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of rule 8, if applicable. **Not Applicable**

5) (In Rs)

a)	Average net profit of the Company as per sub-Section (5) of Section 135.	5,53,63,476
b)	Two percent of average net profit of the Company as per Sub-Section (5) of Section 135.	11,07,270
c)	Surplus arising out of the CSR Projects, programmes, or activities of the previous Financial Years.	0
d)	Amount required to be set-off for the Financial Year, if any	86,973
e)	Total CSR obligation for the Financial Year [(b) +(c)-(d)].	10,20,297

6) (In Rupees)

a)	Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project).	0
b)	Amount spent in Administrative Overheads	0
c)	Amount spent on Impact Assessment, if applicable	0
d)	Total amount spent for the Financial Year [(a)+(b)+(c)].	10,21,000

e) **CSR amount spent or unspent for the Financial Year:**

Total Amount Spent for the Financial Year. (in Rs.)	Amount Unspent (in Rs.)				
	Total Amount transferred to Unspent CSR Account as per sub Section (6) of Section 135.		Amount transferred to any fund specified under Schedule VII as per second proviso to sub-Section (5) of Section 135.		
	Amount.	Date of transfer	Name of the Fund	Amount.	Date of transfer
10,21,000	-		-	-	-

f) Excess amount for set-off, if any:

Sl. No.	Particular	Amount (in Rs.)
(1)	(2)	(3)
(i)	Two percent of average net profit of the Company as per sub-Section (5) of Section 135	11,07,270
(ii)	Total amount spent for the Financial Year	10,21,000
(iii)	Excess amount spent for the Financial Year	703
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous Financial Years, if any	86,973
(v)	Amount available for set off in succeeding Financial Years	703

7) Details of Unspent Corporate Social Responsibility amount for the preceding Three Financial Years:

1 Sl. No.	2 Preceding Financial Year(s)	3 Amount transferred to Unspent CSR Account under sub Section (6) of Section 135 (in Rs.)	4 Balance Amount in Unspent CSR Account under sub Section (6) of Section 135 (in Rs.)	5 Amount Spent in the Financial Year (in Rs)	6 Amount transferred to a Fund as specified under Schedule VII as per second proviso to sub Section (5) of Section 135, if any		7 Amount remaining to be spent in succeeding Financial Years (in Rs)	8 Deficiency, if any
					Amount (in Rs)	Date of Transfer		
Not Applicable								

8) Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year: **No**

9) Specify the reason(s), if the Company has failed to spend two per cent of the average net profit as per sub Section (5) of Section 135-**Not Applicable**

For **Sky Industries Limited**

Sd/-
Maikal Raorani
Whole Time Director & CFO
DIN: 00037831

Sd/-
Lokanath Mishra
Chairperson CSR Committee
DIN:03364948

Date : May 15, 2026
Place : Mumbai

ANNEXURE C

FORM NO. MR-3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED ON MARCH 31, 2026
[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
Sky Industries Limited,
CIN: L17120MH1989PLC052645
C-58 TTC INDL AREA THANE BELAPUR ROAD PAWANE,
NAVI MUMBAI, MAHARASHTRA, INDIA, 400705

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by Sky Industries Limited (hereinafter called the Company). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts / statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the Financial Year ended on March 31, 2026 (hereinafter called the 'Audit Period') complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the Financial Year ended on March 31, 2026 according to the provisions of:

1. The Companies Act, 2013 ('the Act') and the rules made thereunder;
2. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
3. The Depositories Act, 1996 and the Regulations and Byelaws framed thereunder;
4. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment and Overseas Direct Investment (Not applicable to the Company during the Audit Period).

The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):

1. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
2. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
3. The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;
4. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 and amendments from time to time;
5. The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021;
6. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client.

We have also examined compliance with the applicable clauses of the Secretarial Standards issued by The Institute of Company Secretaries of India.

During the Audit period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that, there were no events/ actions in pursuance of:

1. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 and Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021;
2. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018 requiring compliance thereof by the Company during the Audit Period;
3. The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 and the Securities and Exchange Board of India (Issue and Listing of Non-convertible Securities) Regulations, 2021.

We report that, having regard to the compliance system prevailing in the Company and on examination of the relevant documents and records in pursuance thereof, the Company has complied with the following laws applicable specifically to the Company:

1. Factories Act, 1948;
2. Industries (Development and Regulation) Act, 1951;
3. Labour Laws and other identical laws related to the labour and employees appointed by the Company either on its payroll or on contractual basis;
4. Competition Act, 2002;
5. Consumer Protection Act, 1986;
6. Environmental Protection Act, 1986;
7. The Hazardous Waste (Management & Handling and Transboundary Movement) Rules, 2008;
8. Gas Cylinders Rules, 2004;
9. Standards of Weights & Measures (Enforcement) Act, 1985;
10. Foreign Trade (Development & Regulation) Act, 1992;
11. The Legal Metrology Act, 2009;
12. Information Technology Act, 2000 and the rules made thereunder;
13. The Payment of Gratuity Act, 1972.

We report that, during the year under review, the Company has complied with the Provisions of the Acts, rules, regulations, guidelines and Standards etc. as mentioned above.

We further report that, based on the information provided by the Company, its officers and authorized representatives during the conduct of the audit and also on the review of quarterly compliance reports by respective department heads taken on record by the Board of Directors of the Company, in our opinion, adequate systems and processes and control mechanism exist in the Company to monitor and ensure compliance with applicable general laws like Labour Laws.

We further report that, the compliance by the Company of applicable financial laws, like direct and indirect tax laws, has not been reviewed in this Audit since the same have been subject to review by statutory financial audit and other designated professionals.

We further report that, the Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

We further report that, Adequate notice is given to all the directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance to all Directors and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting. As per the minutes of the meetings duly recorded and signed by the Chairman, the decisions of the Board were unanimous and no dissenting views have been recorded.

We further report that, there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that, during the Audit Period, the following events occurred which had a bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations and guidelines: **None**

Date: 19/05/2026

For **Ramesh Chandra Mishra & Associates**
Place: Mumbai

Ramesh Chandra Mishra
Company Secretary in Practice
FCS: 5477
PCS: 3987
Peer Review Certificate No.: 7697/2026
UDIN NO.:- F005477H000411410

(This report is to be read with our letter of even date which is annexed as Annexure - A and forms an integral part of this report)

ANNEXURE (A) TO THE SECRETARIAL AUDIT REPORT

To,
The Members,
Sky Industries Limited,
CIN: L17120MH1989PLC052645
C-58 TTC INDL AREA THANE BELAPUR ROAD PAWANE,
NAVI MUMBAI, MAHARASHTRA, INDIA, 400705

Our report of even date is to read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.

2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.

3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.

4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.

5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.

6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Date: 19/05/2026

For **Ramesh Chandra Mishra & Associates**
Place: Mumbai

Ramesh Chandra Mishra
Company Secretary in Practice
FCS: 5477
PCS: 3987
Peer Review Certificate No.: 7697/2026
UDIN NO.:- F005477H000411410

ANNEXURE D

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

This information, which is a component of the Board's Report, is provided below and is in accordance with Section 134 (3) (m) of the Companies Act, 2013 as well as rule 8 (3) of the Companies (Accounts) Rules, 2014 for the year ending March 31, 2026.

A. CONSERVATION OF ENERGY

The Company remains committed to energy conservation, environmental sustainability and responsible resource management across its operations. During FY 2025–2026, continued efforts were made to improve energy efficiency and optimize resource utilization at the manufacturing facilities in Vashi and Bhiwandi through the adoption of energy-efficient systems and operational practices. These initiatives contributed towards improved productivity, controlled energy consumption and enhanced operational sustainability.

Further, with the setup of the Company's new manufacturing plant in Gujarat, several sustainable and environment-friendly measures have been incorporated as part of the facility's infrastructure and operations. The Gujarat plant has implemented a Zero Liquid Discharge (ZLD) system to ensure effective Wastewater Management and water recycling, along with Rainwater Harvesting Systems to promote Water Conservation. In addition, Solar Panels have been installed at the facility to encourage the use of renewable energy and reduce dependence on conventional power sources.

The Company continues to explore and adopt Green Technologies and Sustainable Practices with the objective of minimizing environmental impact, reducing carbon emissions and supporting long-term sustainable business growth.

Steps taken or impact on conservation of energy:

The Company is consistently committed to energy conservation and continues to undertake various initiatives aimed at reducing energy wastage and optimizing overall consumption. Through the adoption of innovative and efficient practices, the Company strives to enhance energy performance across its operations. Some of the key measures implemented at its production units located in Vashi, Bhiwandi and the upcoming Gujarat plant are as follows:

1. Installation of smart energy meters for real-time monitoring and analysis of power consumption;
2. Use of high-efficiency motors and pumps to reduce electricity usage in manufacturing operations;
3. Implementation of preventive energy audits to identify and minimize areas of energy loss;
4. Introduction of automatic temperature control systems in office and production areas to optimize electricity consumption;
5. Recovery and reuse of heat generated from certain production processes wherever feasible;
6. Use of sensor-based water taps and low-flow fixtures to reduce water and utility consumption;
7. Adoption of eco-friendly packaging and reduction in single-use materials within operations;
8. Periodic maintenance and calibration of electrical systems to improve operational efficiency and reduce energy leakage;
9. Development of green zones and plantation initiatives within factory premises to support environmental sustainability;
10. Encouraging virtual meetings and digital coordination to minimize travel-related energy consumption and carbon footprint.

These initiatives have not only resulted in substantial savings in production costs and power consumption but have also led to reduced maintenance time and expenses. Furthermore, they have contributed to enhanced workplace hygiene, consistent product quality and improved overall productivity.

II. **The steps taken by the Company for utilizing alternate sources of energy:** The Company, at its upcoming manufacturing facility in Gujarat, is planning to undertake various initiatives aimed at promoting sustainable operations and the use of environmentally responsible resources. The proposed facility is expected to be equipped with Solar Panels to harness Renewable Solar Energy and reduce dependence on conventional power sources. Further, the Company intends to implement Rainwater Harvesting systems to support water conservation and efficient resource utilization. The facility is also proposed to operate with a Zero Liquid Discharge (ZLD) system for treatment, recycling and reuse of wastewater, thereby reinforcing the Company's commitment towards Sustainable and Eco-Friendly Operations.

III. **The Capital investment on energy conservation equipment's:** The Company plans to make significant Capital Investments in Energy Conservation Equipment in the coming years with a focus on enhancing Energy Efficiency, Sustainable Operations and Optimum Utilization of Resources.

B. TECHNOLOGY ABSORPTION

I. The efforts made towards Technology Absorption:

During the Financial Year, the Company consistently focused on upgrading its operational framework by integrating modern technologies and adopting improved production methodologies. Emphasis was placed on continuous process enhancement and the adoption of suitable technological advancements to improve overall operational efficiency and productivity.

Further, in connection with the setup of the Company's new manufacturing facility in Gujarat, certain advanced machinery and equipment have been imported to support a more modern and efficient production system. The incorporation of these technologies is expected to enhance manufacturing precision, improve process efficiency and strengthen overall output capabilities.

The Company also reinforced its production planning and execution systems, resulting in improved quality control, reduced turnaround time and better coordination of resources. These initiatives have contributed to higher productivity, optimal utilization of materials and labour and more streamlined operations across all business activities.

II. The benefits derived like product improvement, cost reduction, product development or import substitution:

The adoption of advanced technologies, automation initiatives and process improvements has resulted in significant benefits for the Company, including enhanced product quality, improved operational efficiency and expansion of the product range. The Company has already implemented automation in certain operational processes, which has contributed towards better productivity, consistency and optimized manufacturing practices.

These initiatives have strengthened the Company's ability to develop new offerings and maintain consistent standards aligned with customer expectations and international requirements.

The Company has also achieved better cost efficiency through optimized production processes, automation-driven improvements and enhanced packaging solutions, leading to reduced wastage and improved resource utilization.

In addition, these measures have contributed to improved market presence, particularly in export markets, strengthened brand positioning and increased customer confidence. The focus on sustainable, efficient and technology-driven practices has further supported eco-friendly packaging solutions and reinforced the Company's long-term competitiveness and growth prospects.

III. In case of imported technology (imported during the last three years reckoned from the beginning of the Financial Year):

During the last three years, the Company has imported advanced machinery and technology for the manufacturing of Technical Textiles and other value-added products. These imported technologies and equipment have supported the Company in enhancing production capabilities, improving product quality, increasing operational efficiency and meeting evolving industry standards and customer requirements.

The Company continues to focus on the adoption of modern and technologically advanced machinery to strengthen its manufacturing processes and expand its portfolio of specialized and value-added products.

IV. The expenditure incurred on Research & Development

The Company has not incurred any expenditure on Research and Development during the year under review.

C. FOREIGN EXCHANGE EARNINGS AND OUTGO:

(Rs. in Lakhs)

Particulars	FY 2025-26	FY 2024-25
Foreign Exchange Earned	2,098.26	1,656.90
Foreign Exchange Used	4,096.17	3,748.44

ANNEXURE – E

STATEMENT OF DISCLOSURE OF REMUNERATION

Pursuant to Section 197(12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

<table>
<tr><th>SN</th><th>Requirements</th><th>Disclosure</th></tr>
<tr><td>1</td><td>The ratio of the remuneration of each Director to the median remuneration of all the employees of the Company for the Financial Year.</td><td><table>
<tr><th>Name of the Director</th><th>Ratio (in x times)</th></tr>
<tr><td>Mr. Shailesh S. Shah</td><td>7.78</td></tr>
<tr><td>Mr. Sharad S. Shah</td><td>6.50</td></tr>
<tr><td>Mr. Maikal Raorani</td><td>5.42</td></tr>
<tr><td>Mr. Gopalakrishnan Mani</td><td>4.12</td></tr>
<tr><td>Mr. Amarendra Mohapatra</td><td>-</td></tr>
<tr><td>Ms. Sanghamitra Sarangi</td><td>-</td></tr>
<tr><td>Mr. Lokanath Suryanarayan Mishra</td><td>-</td></tr>
<tr><td>Mr. Nitin Oza</td><td>-</td></tr>
</table></td></tr>
<tr><td>2</td><td>The percentage increase in remuneration of each Director, Chief Financial Officer and Company Secretary in the Financial Year.</td><td><table>
<tr><th>Name of the Director</th><th>% increase in Remuneration</th></tr>
<tr><td>Mr. Shailesh S. Shah</td><td>NIL</td></tr>
<tr><td>Mr. Sharad S. Shah</td><td>NIL</td></tr>
<tr><td>Mr. Maikal Raorani</td><td>NIL</td></tr>
<tr><td>Mr. Gopalakrishnan Mani</td><td>50%</td></tr>
<tr><td>Mr. Amarendra Mohapatra</td><td>-</td></tr>
<tr><td>Ms. Sanghamitra Sarangi</td><td>-</td></tr>
<tr><td>Mr. Lokanath Suryanarayan Mishra</td><td>-</td></tr>
<tr><td>Mr. Nitin Oza</td><td>-</td></tr>
<tr><td>Ms. Priyal Ruparelia</td><td>8%</td></tr>
</table></td></tr>
<tr><td>3</td><td>The percentage increase/decrease in the median remuneration of employees in the Financial Year.</td><td>During FY 2025-26, the percentage increase in the median remuneration of employees as compared to previous year was approximately 0.03% .</td></tr>
<tr><td>4</td><td>The number of permanent employees on the rolls of Company.</td><td>There were 85 employees as on March 31, 2026.</td></tr>
<tr><td>5</td><td>The Average percentage increase already made in the salaries of employees other than the managerial personnel in the last Financial Year and its comparison with the percentage increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration.</td><td>The average annual increase was in the range of 6-7% However, during the course of the year, the total average increase is approximately 3%, after accounting for promotions and other event based compensation revisions.</td></tr>
<tr><td>6</td><td>Affirmation that the remuneration is as per the remuneration policy of the Company</td><td>It is affirmed that the remuneration paid is as per the Nomination & Remuneration Policy of the Company.</td></tr>
</table>

Notes:

1. The median remuneration of all the employees of the Company was 5.57 Lakhs. For this purpose, Sitting Fees paid to the Independent Directors has not been considered as remuneration;
2. Figures have been rounded off wherever necessary.

ANNEXURE F

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS
(Pursuant to Regulation 34(3) and Schedule V Para C clause (10) (i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
SKY INDUSTRIES LIMITED
(CIN: L17120MH1989PLC052645)
C-58 TTC Indl Area,
Thane Belapur Road,
Pawane Navi Mumbai,
MH 400705 India.

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **SKY INDUSTRIES LIMITED** having CIN: L17120MH1989PLC052645 and having registered office at C-58 TTC Indl Area, Thane Belapur Road, Pawane Navi Mumbai, Maharashtra 400705 India produced before me by the Company for the purpose of issuing this certificate, in accordance with Regulation 34(3) read with Sub-clause 10(i) Para C of Schedule V of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me by the Company & its Officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of Companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority :

Sr. No.	Name of the Director	DIN	Date of appointment	Designation
1	SHARAD SURYAKANT SHAH	00006114	12/10/1993	Executive Director - WTD
2	SHAILESH SURYAKANT SHAH	00006154	01/01/1993	Executive Director-MD
3	MAIKAL BHUPENDRA RAORANI	00037831	06/12/2017	Executive Director -WTD & CFO
4	GOPALAKRISHNAN MANI	10324513	10/11/2023	Executive Director - WTD
5	NITIN ARVIND OZA	03198502	22/10/2022	Non-Executive-Independent Director
6	LOKANATH SURYANARAYAN MISHRA	03364948	08/07/2020	Non-Executive-Independent Director
7	AMARENDRA MOHAPATRA	03609521	27/07/2018	Non-Executive-Independent Director
8	SANGHAMITRA SARANGI	08536750	14/08/2019	Non-Executive-Independent Director

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on this based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For Ramesh Chandra Mishra & Associates,

Ramesh Chandra Mishra
Membership No.: 5477
CP No.: 3987

Place: Mumbai
Date- 19/05/2026

UDIN: F005477H000411399
Peer Review Certificate No.: 7697/2026

Report on Corporate Governance

[Report on Corporate Governance pursuant to the Companies Act, 2013 (the "Act") and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 {"SEBI Listing Regulations"} and forming a part of the report of the Board of Directors]

1. Company's philosophy on Corporate Governance

The Company follows a Corporate Governance framework that emphasizes openness, integrity and responsible decision-making in all aspects of its functioning, in accordance with recognized governance standards and disclosure norms. Its guiding principles include accountability, ethical behaviour, dedication to quality and a culture of continuous development, which shape its relationships with shareholders, customers, business partners and society.

The Company views Corporate Governance as an ongoing journey and remains focused on refining its systems and processes to address the evolving expectations of its stakeholders. Strategic direction and oversight are provided by an experienced Board of Directors, which works closely with the management team to ensure disciplined execution, sound judgment and high levels of professional conduct throughout the Organization.

In addition, the Company ensures adherence to the requirements of the SEBI Listing Regulations, as updated periodically, reflecting its commitment to maintaining strong governance standards and regulatory compliance.

2. Board of Directors

As of March 31, 2026 the Board comprised eight Directors, maintaining an appropriate mix of Executive and Independent representation. This included four Whole-time Directors and four Non-Executive Independent Directors, among whom one serves as an Independent Woman Director. The Directors bring with them diverse expertise and significant professional experience, enabling well-rounded decision-making. The overall structure reflects a healthy balance between executive involvement and independent oversight.

On May 16, 2026, Mr. Abhishek Jain (DIN: 11695801), Additional Director under the category of Independent Director and Mr. Anoop Dubey (DIN: 11695863), Additional Director under the category of Whole Time Director were appointed on the Board of the Company. Their appointments are subject to the approval of the Members at the ensuing Annual General Meeting.

Mr. Shailesh S. Shah (DIN: 00006154), Managing Director, and Mr. Sharad S. Shah (DIN: 00006114), Whole-time Director, are brothers. Other than this, none of the Directors are related to each other. Further, the Directorships and Committee Memberships/ Chairmanships held by the Directors are within the limits prescribed under the applicable provisions of the SEBI Listing Regulations and the Act.

Board Process

The Board of Directors convenes periodically during the Financial Year, ensuring that Meetings are held at appropriate intervals to oversee the Company's affairs, evaluate operational and financial performance and provide strategic guidance on key matters. The Board also considers significant business initiatives, governance-related issues and long-term objectives of the Company. To facilitate informed decision-making, comprehensive agenda papers, reports and relevant supporting materials are circulated to the Directors and Members of various Committees in advance of their respective Meetings. This enables them to effectively perform their oversight and fiduciary responsibilities.

Particulars relating to the Directorships held by the Directors in other entities, along with their positions as Chairpersons and Members on various Committees, including those of the Company, as at March 31, 2026 are presented below:

The details of other Directorships/Chairmanship and Membership of Committees held by Directors of the Company (including the Company) as on March 31, 2026 is given below:

Attendance, Directorships and Committee positions:

Name of Directors	Category	No. of Other Directorships and Committee Chairmanship(s)/Membership(s)			Particulars of Directorships in other Listed Entities	
		Directorships	Chairmanship	Membership	Name of the Company	Category of Directorship
Mr. Shailesh S. Shah (DIN:00006154)	Promoter, Managing Director	1	0	0	0	-
Mr. Maikal Bhupendra Raorani (DIN:00037831)	Whole Time Director & CFO	1	0	2	0	-
Mr. Sharad Suryakant Shah (DIN: 00006114)	Promoter, Whole Time Director	1	0	0	0	-
Mr. Gopalakrishnan Mani (DIN:10324513)	Whole Time Director	0	0	0	0	-
Mr. Amarendra Mohapatra (DIN: 03609521)	Chairperson, Independent Director	2	0	2	0	Independent Director

Name of Directors	Category	No. of Other Directorships and Committee Chairmanship(s)/Membership(s)			Particulars of Directorships in other Listed Entities	
		Directorships	Chairmanship	Membership	Name of the Company	Category of Directorship
Mr. Lokanath S Mishra (DIN:03364948)	Independent Director	3	2	2	0	Independent Director
Mr. Nitin Arvind Oza (DIN: 03198502)	Independent Director	5	5	9	1. Nutricircle Limited 2. Satani Bearings Limited 3. Suncity Synthetics Limited 4. RRP Semiconductor Limited 5. Oxford Industries Limited	Independent Director
Mrs. Sanghamitra Sarangi (DIN: 08536750)	Independent Director	3	1	6	1. Suncity Synthetics Limited 2. Nutricircle Limited 3. RRP Semiconductor Limited	Independent Director

Notes:

1. While considering the total number of Directorships, Directorships in Foreign Companies and Companies incorporated under Section 8 of the Act have been excluded.
2. While calculating number of Membership of Committee in other Companies, it includes Audit Committee and Stakeholders' Relationship Committee of Public Companies (Listed and Unlisted) only.
3. In terms of Part C of Schedule V of the SEBI Listing Regulations, it is hereby disclosed that Mr. Shailesh S Shah, Promoter and Managing Director is brother of Mr. Sharad Suryakant Shah, Whole Time Director of the Company. Except the information referred above there is no other inter-se relationship amongst the Directors.
4. The number of Directorship, Chairmanship/ Membership in Committees of all Directors is within prescribed limit under the Act and Regulation 26 of the SEBI Listing Regulations.

Board Meetings

The Board convenes Meetings on a Quarterly basis, to review the Company's operational and financial performance, including its Quarterly Financial Statements, as well as to deliberate on other key matters. Additional meetings are arranged as and when necessary to address specific business requirements. Detailed agendas, accompanied by relevant background notes, are prepared and shared with the Directors sufficiently in advance to facilitate meaningful deliberations.

The Company ensures that the Board is provided with comprehensive and timely information on all significant aspects impacting its operations, including those prescribed under Part A of Schedule II of Regulation 17(7) of the SEBI Listing Regulations. Directors are encouraged to actively participate in the governance process, with the flexibility to propose additional items for discussion and engage in thorough deliberations on all agenda matters.

Meetings held during the Financial Year 2025-26

Five (5) Board Meetings were held during the year under review and gap between the two meetings did not exceed 120 days. The meetings were held on the following dates:

Board Meeting Dates	May 24, 2025	August 13, 2025	November 12, 2025	February 07, 2026	March 30, 2026
Mode of Meeting	Through Video-Conferencing				

The attendance of each Director at the Board Meeting and the last Annual General Meeting is given thereunder:

Name of Directors	Particulars of attendance for the Board Meetings		Attendance for last AGM held on 4th July 2025
	Meetings held during the Director's tenure	Board Meetings Attended	
Mr. Shailesh S. Shah (DIN:00006154)	5	5	✓
Mr. Maikal Bhupendra Raorani (DIN:00037831)	5	5	✓
Mr. Sharad Suryakant Shah (DIN: 00006114)	5	5	✓
Mr. Gopalakrishnan Mani (DIN:10324513)	5	4	✓
Mr. Amarendra Mohapatra (DIN: 03609521)	5	5	✓

Name of Directors	Particulars of attendance for the Board Meetings		Attendance for last AGM held on 4th July 2025
	Meetings held during the Director's tenure	Board Meetings Attended	
Mr. Lokanath S Mishra (DIN: 03364948)	5	5	✓
Mr. Nitin Arvind Oza (DIN: 03198502)	5	5	✓
Mrs. Sanghamitra Sarangi (DIN: 08536750)	5	5	✓

Independent Directors

The expression "**Independent Director**" is interpreted in accordance with the provisions of Section 149 of the Act, along with the relevant Rules framed thereunder and Regulation 16(1)(b) of the SEBI Listing Regulations. Pursuant to Section 149(7) of the Act, all Independent Directors have furnished confirmations stating that they satisfy the criteria of independence as specified under Section 149(6) of the Act and the applicable SEBI Listing Regulations. The Board has examined these confirmations and is satisfied that the Independent Directors fulfil all prescribed conditions of independence and comply with the applicable legal and regulatory requirements.

The Independent Directors have also declared that no circumstances exist, either presently or prospectively, that may impair their independence or affect their objective judgment in discharging their responsibilities. Further, they adhere to the limits on the number of Independent Directorships as stipulated under Regulation 17A of the SEBI Listing Regulations.

During the Financial Year ended March 31, 2026, there were no instances of resignation by any Independent Director. In addition, all Directors have confirmed their compliance with the limits on Committee Memberships and Chairmanships, ensuring that they do not exceed Ten Committee Memberships or Five Chairmanship positions across all Companies in which they hold Directorships, as required under Regulation 26(1) of the SEBI Listing Regulations.

In compliance with Regulation 46 of the SEBI Listing Regulations, the details outlining the terms and conditions governing the appointment of Independent Directors are made available on the Company's official website.

Familiarisation Programmes

The Independent Directors are provided with a detailed appointment letter outlining their duties, responsibilities and the terms governing their appointment at the time of induction. To enable them to effectively discharge their responsibilities, the Company periodically acquaints them with the Company's business environment, operational framework, strategic initiatives, policies, procedures and the activities of its Subsidiaries through presentations and discussions conducted during Board and Committee meetings. These familiarisation sessions are generally aligned with the schedule of Board Meetings to ensure maximum participation by all Directors. The details of such programmes for familiarization of Independent Directors with the Company are available at the website of the Company at the web link chrome-extension://efaidnbmnnnibpcajpcglclefindmkaj/https://skycorp.in/wp-content/uploads/2026/04/Familiarization-Programme-25-26-2.pdf

Matrix setting out the Skills/Expertise/Competence of the Board of Directors

The Company believes that an effective Board structure is fundamental to sustainable growth, strong governance and long-term value creation. Accordingly, the Board comprises individuals with varied backgrounds and extensive experience across different fields, enabling balanced deliberations and informed decision-making on matters concerning the Company.

Keeping in view the scale and complexity of the Company's operations, the Board identifies the capabilities and professional expertise required for efficient oversight and strategic supervision of the business. These include areas such as leadership, industry understanding, financial and risk management, corporate governance, regulatory compliance, strategic planning and business administration.

In accordance with the provisions of Regulation 34(3) read with Schedule V of the SEBI Listing Regulations, the Board has evaluated and recognized the key competencies available with its members. The Directors collectively contribute diverse perspectives and specialized knowledge, which strengthens the governance framework and supports the Company in achieving its strategic objectives.

The Board also reviews its composition and competency requirements from time to time so as to remain responsive to changing business conditions, technological developments, regulatory changes and the expectations of shareholders and other stakeholders.

Business	In-depth knowledge of business dynamics encompassing varied geographic markets, industry verticals and applicable regulatory jurisdictions.
Leadership	Proven leadership experience in managing significant enterprises, demonstrating a sound grasp of organizational dynamics, strategic planning and risk management, coupled with the ability to develop talent, ensure succession planning and lead transformational growth.
Strategy and Planning	Strong understanding of long-term business trends and strategic priorities, with proven ability to support and guide management in navigating complex and uncertain environments.
Governance	Experience in establishing and strengthening governance frameworks, ensuring accountability of the Board and management, fostering effective stakeholder engagement and upholding high standards of corporate ethics and integrity.
Financial	Leadership experience in a financial institution or in managing the finance function of an enterprise with demonstrated proficiency in financial management, capital allocation and financial reporting or experience in overseeing key financial roles such as Chief Financial Officer, Controller, Accountant or Statutory Auditor.
Risk Management	Expertise in identifying, assessing, monitoring and mitigating strategic, operational, financial and compliance risks to safeguard Organizational objectives.
Industry Expertise	Specialized knowledge of the Company's industry, competitive landscape, customer expectations and sector-specific opportunities and challenges.
Sustainability & ESG	Understanding of Environmental Social and Governance (ESG) principles, sustainability initiatives, responsible business practices and stakeholder expectations.
Technology & Digital Transformation	Knowledge of emerging technologies, digital innovation, cybersecurity, data governance and leveraging technology to improve business efficiency and competitiveness.

In terms of requirement of SEBI Listing Regulations, the Board has identified the following core skills / expertise / competencies of the Directors in the context of the Company's business for effective functioning as follows:

Name of the Director	Area of Expertise					
	Business	Leadership	Strategy and Planning	Governance	Financial	Sales & Marketing
Mr. Shailesh S Shah	✓	✓	✓	✓	✓	✓
Mr. Maikal Bhupendra Raorani	✓	✓	✓	✓	✓	
Mr. Sharad Suryakant Shah	✓	✓	✓	✓		✓
Mr. Gopalakrishnan Mani	✓	✓	✓			✓
Mr. Amarendra Mohapatra		✓	✓	✓	✓	
Mr. Lokanath S Mishra		✓	✓	✓	✓	✓
Mr. Nitin Arvind Oza	✓	✓		✓	✓	✓
Mrs. Sanghamitra Sarangi		✓	✓	✓	✓	

Committees of Board of Directors

The mandatory Committees constituted by the Board of Directors of the Company are as under:

1. Audit Committee;
2. Nomination and Remuneration Committee;
3. Corporate Social Responsibility Committee;
4. Stakeholder's Relationship Committee.

The composition of all the mandatory Committees meets the requirements of the Act and the SEBI Listing Regulations.
The details of the role and composition of the Committees of the Board including the number of meetings held during the Financial Year under review and attendance there at are provided below.

Audit Committee

The scope and functioning of the Audit Committee are in conformity with the provisions of Section 177 of the Act read with the Companies (Meetings of Board and its powers) Rules, 2014 and Regulation 18 of the SEBI Listing Regulations.

The Audit Committee functions as a key oversight body supporting the Board in monitoring the Company's financial governance practices, including financial reporting, internal financial controls, audit mechanisms and compliance with relevant laws and Regulations. The Committee also evaluates the quality and dependability of financial information disclosed by the Company and ensures that the Financial Statements reflect a high level of transparency and accuracy.

The Chairperson of the Committee is financially literate and possesses extensive expertise in financial and accounting matters. In addition, all other members have appropriate professional exposure and knowledge in the fields of finance, accounting and financial administration, enabling the Committee to carry out its role in an informed and effective manner.

Terms of Reference-

The brief terms of reference of the Audit Committee include the following:

1. Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the Financial Statement is correct, sufficient and credible;

2. Recommendation for appointment, remuneration and terms of appointment of auditors of the Company;

3. Approval of payment to statutory auditors for any other services rendered by the statutory auditors;

4. Reviewing, with the management, the annual Financial Statements and Auditor's Report thereon before submission to the Board for approval, with particular reference to:

    a) Matters required to be included in the Director's responsibility statement to be included in the Board's report in terms of clause (c) of sub-section (3) of Section 134 of the Act;

    b) Changes, if any, in accounting policies and practices and reasons for the same;

    c) Major accounting entries involving estimates based on the exercise of judgement by management;

    d) Significant adjustments made in the Financial Statements arising out of audit findings;

    e) Compliance with listing and other legal requirements relating to Financial Statements;

    f) Disclosure of any related party transactions;

    g) Modified opinion(s) in the draft Audit Report;

5. Reviewing, with the management, the quarterly Financial Statements before submission to the Board for approval;

6. Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilised for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilization of proceeds of a public issue or rights issue or preferential issue or qualified institutions placement and making appropriate recommendations to the Board to take up steps in this matter;

7. Reviewing and monitoring the auditor's independence and performance, and effectiveness of audit process;

8. Approval or any subsequent modification of transactions of the Listed entity with related parties;

9. Scrutiny of inter-corporate loans and investments;

10. Valuation of undertakings or assets of the listed entity, wherever it is necessary;

11. Evaluation of internal financial controls and risk management systems;

12. Reviewing, with the management, performance of Statutory and Internal Auditors, adequacy of the internal control systems;

13. Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;

14. Discussion with Internal Auditors of any significant findings and follow up there on;

15. Reviewing the findings of any internal investigations by the Internal Auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board;

16. Discussion with Statutory Auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;

17. To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;

18. To review the functioning of the whistle blower mechanism;

19. Approval of appointment of Chief Financial Officer after assessing the qualifications, experience and background, etc. of the candidate;

20. Carrying out any other function as is mentioned in the terms of reference of the Audit Committee;

21. Reviewing the utilisation of loans and/ or advances from/ investment by the holding Company in the subsidiary exceeding rupees 100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investments existing as on the date of coming into force of this provision; and

22. Consider and comment on rationale, cost benefits and impact of schemes involving merger, demerger, amalgamation etc., on the listed entity and its shareholders.

Mandatorily review the following information:

1) Management discussion and analysis of financial condition and results of operations;

2) Management letters / letters of internal control weaknesses issued by the Statutory Auditors;

3) Internal audit reports relating to internal control weaknesses;

4) The appointment, removal and terms of remuneration of the Chief Internal Auditor shall be subject to review by the Audit Committee.

5) Statement of deviations:

a) Quarterly statement of deviation(s) including report of Monitoring Agency, if applicable, submitted to Stock Exchange(s) in terms of Regulation 32(1);

b) Annual statement of funds utilised for purposes other than those stated in the offer document/ prospectus/ notice in terms of Regulation 32(7).

During the year under review, the Audit Committee also reviewed and approved the related party transactions from time to time.

Composition, Meetings and Attendance

During the Financial Year 2025-26, the Audit Committee met Five (5) times. The composition of the committee, date of the meeting and attendance of the Audit committee meetings is given below:

Name of Members	Category	Meeting Dates	May 24, 2025	August 13, 2025	November 12, 2025	February 07, 2026	March 30, 2026
		Mode of Meeting	Through Video-Conferencing				
		No of Meetings Attended					
Mr. Lokanath S Mishra (Chairperson)	Independent Director	5	✓	✓	✓	✓	✓
Mr. Amarendra Mohapatra (Member)	Independent Director	5	✓	✓	✓	✓	✓
Mrs. Sanghamitra Sarangi (Member)	Independent Director	5	✓	✓	✓	✓	✓
Mr. Maikal Bhupendra Raorani (Member)	Whole Time Director & Chief Financial Officer	5	✓	✓	✓	✓	✓

The Functional Heads, Internal Auditors, Representatives of Statutory Auditors attend the meetings of Audit Committee from time to time. The Chairperson of the Audit Committee Meeting was present at the 36th Annual General Meeting held on July 04, 2025.

4. Nomination and Remuneration Committee

The Company has constituted the Nomination and Remuneration Committee in compliance with the requirements of Section 178 of the Act and Regulation 19 of the SEBI Listing Regulations.

As on March 31, 2026, the Committee comprises of Three Non-Executive Independent Directors and its constitution is in line with the applicable statutory and regulatory provisions. The Committee is entrusted with the responsibility of identifying and recommending suitable candidates for appointment to the Board and also oversees the evaluation of the performance of Directors.

In addition, the Committee formulates and recommends policies relating to remuneration payable to Directors, Key Managerial Personnel and Senior Management personnel, ensuring that the compensation structure is aligned with the Company's objectives, industry practices and regulatory requirements.

Terms of Reference-

The brief terms of reference of the Nomination and Remuneration Committee include the following:

1. Formulation of the criteria for determining qualifications, positive attributes and independence of a Director and recommend to the Board of Directors a policy relating to, the remuneration of the Directors, Key Managerial Personnel and other employees;

1A. For every appointment of an Independent Director, the Nomination and Remuneration Committee shall evaluate the balance skills, knowledge and experience on the Board and on the basis of such evaluation, prepare a description of the role and capabilities required of an Independent Director. The person recommended to the Board for appointment as an Independent Director shall have the capabilities identified in such description. For identifying suitable candidates, the committee may:

   a) Use the services of an external agencies, if required;
   b) Consider candidates from a wide range of backgrounds, having due regard to diversity; and
   c) Consider the time commitments of the candidates.

2. Formulation of criteria for evaluation of performance of independent Directors and the Board of Directors;

3. Devising a policy on diversity of Board of Directors;

4. Identifying persons who are qualified to become Directors and who may be appointed in senior management in accordance with the criteria laid down, and recommend to the Board of Directors their appointment and removal;

5. Whether to extend or continue the term of appointment of the independent Director, on the basis of the report of performance evaluation of independent Directors.

6. Recommend to the Board, all remuneration, in whatever form, payable to senior management.

Composition, Meetings and Attendance

During the Financial Year 2025–26 Nomination and Remuneration Committee met 3 (Three) times. The Composition of the Committee, date of the meetings and attendance of Nomination and Remuneration Committee members in the said meetings is given below:

Name of Members	Category	Meeting Dates	May 24, 2025	August 13, 2025	November 12, 2025
		Mode of Meeting	Through Video-Conferencing		
		No of Meetings attended			
Mr. Lokanath S Mishra (Chairperson)	Independent Director	3	✓	✓	✓
Mr. Amarendra Mohapatra (Member)	Independent Director	3	✓	✓	✓
Mrs. Sanghamitra Sarangi (Member)	Independent Director	3	✓	✓	✓

Performance evaluation criteria for Independent Directors

In accordance with the provisions of Section 134(3)(p) of the Act and the applicable requirements of the SEBI Listing Regulations, the Board has undertaken an annual evaluation of its own performance, that of its Committees and of individual Directors. The Nomination and Remuneration Committee reviewed and assessed the performance of each Director, including the Chairman and submitted its evaluation to the Board for consideration.

The assessment of the Independent Directors was conducted by the entire Board in line with the approved evaluation framework and criteria, excluding the Director under review. Based on the responses received through the evaluation process and the deliberations held thereafter, the Board acknowledged and appreciated the effective contribution and satisfactory performance of the Independent Directors.

5. Stakeholders' Relationship Committee

The Stakeholders' Relationship Committee ("**SRC**") is constituted as per the requirements of Regulation 20 of the SEBI Listing Regulations and Section 178 of the Act.

It consists of Four (4) members out of which Three (3) are non- Executive Directors and one (1) is Executive Director as on March 31, 2026. The Chairperson of Stakeholders Relationship Committee, Mr. Lokanath S Mishra is an Independent Director and attends the Annual General Meeting to answer the queries raised by the Shareholders / Security holders, if any.

Terms of Reference-

The brief terms of reference of the Stakeholder Relationship Committee include the following:

1. Resolving the grievances of the security holders of the listed entity including complaints related to transfer/ transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/duplicate certificates, general meetings etc.
2. Review of measures taken for effective exercise of voting rights by shareholders.
3. Review of adherence to the service standards adopted by the listed entity in respect of various services being rendered by the [Registrar to an Issue and Share Transfer Agent].
4. Review of the various measures and initiatives taken by the listed entity for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the company.]
5. Resolving grievances of debenture holders related to creation of charge, payment of interest/principal, maintenance of security cover and any other covenants.]

Composition, Meetings and Attendance

During the Financial Year 2025-26, the Stakeholders Relationship Committee met once. The Composition of the Committee, date of the meetings and attendance of Stakeholders Relationship Committee members in the said meetings is given below:-

Name of Members	Category	Meeting Date	February 07, 2026
		Mode of Meeting	Through Video-Conferencing
	No of Meetings attended		
Mr. Lokanath S Mishra (Chairperson)	Independent Director	1	✓
Mr. Amarendra Mohapatra (Member)	Independent Director	1	✓
Mrs. Sanghamitra Sarangi (Member)	Independent Director	1	✓
Mr. Maikal Bhupendra Raorani (Member)	Whole Time Director & Chief Financial Officer	1	✓

Name, designation and contact details of the Compliance Officer

Miss Priyal Ruparelia, Company Secretary and Compliance Officer (ICSI M. NO.: A71040), is the Compliance Officer of the Company.

The Compliance Officer can be contacted at:

SKY INDUSTRIES LIMITED

Corporate Office Address
1101, Universal Majestic, Behind RBK Intl School, Ghatkopar Mankhurd Link Road, Chembur West, Mumbai - 400 043.

- Tel: +022 22 6713 7900
- Email: corporate@skycorp.in
- https://skycorp.in/

Status of Investors' Complaints as on March 31, 2026

During the year, **Zero (0)** Complaints were received through the SCORES portal of SEBI. No request for Share Transfer or Dematerialisation was pending for approval as on March 31, 2026.

The details of Shareholders' complaints received and disposed of, during the year under review are as under:

No. of Investor complaints pending at the beginning	0
No. of Investor complaints received	0
No. of Investor complaints disposed off	0
No. of Investor complaints unresolved	0

Particulars of Senior Management and changes therein since the close of previous Financial Year

Sr. No.	Members of Senior Management Team	Role / Designation
1.	Mr. Balaji R. Iyengar	General Manager – Sales
2.	Mr. Chandrashekar	Senior Manager-Operations
3.	Mr. Vishnu Bania	Manager-Accounts (w.e.f. August 14, 2025)
4.	Mr. George Punnoose	General Manager-Exports
5.	Mrs. Saloni Dedhia	Manager - Business Strategy
6.	Ms. Priyal Ruparelia	Company Secretary & Compliance Officer
7.	Mr. Satish Vijay Deshpande	Head -Product Development
8.	Mr. Prabhakar Mishra Neeraj	Assistant General Manager-Operations (w.e.f. May 16, 2026)
9.	Mr. Swamidass Pauldevadason	General Manager-Accounts & Taxation (Upto August 13, 2025)
10.	Mr. Kapil Mehrotra	Zonal Head Institutional Sales (Upto December 08, 2025)
11.	Mr. Sanjay Jain	Deputy General Manager-International Business (Upto February 28, 2026)

6. Corporate Social Responsibility Committee

The Corporate Social Responsibility Committee ("**CSR**") has been constituted as per the provisions of Section 135 of the Act and other applicable provisions of Companies (Corporate Social Responsibility Policies) Rules, 2014. The Committee comprises of Four (4) Directors out of which three (3) are Independent Director and one (1) is a Whole Time Director. The Chairperson of the committee is an Independent Director.

Terms of Reference-

1. Formulate and recommend to the Board, a Corporate Social Responsibility Policy which shall indicate the activities to be undertaken by the Company as specified in Schedule VII to the Act, as amended, read with Rules framed thereunder;
2. Recommend the amount of expenditure to be incurred on such activities;
3. Monitor the Corporate Social Responsibility Policy of the Company from time to time;
4. To do such other acts, deeds and things as may be required to comply with the applicable laws;
5. To perform such other activities as may be delegated by the Board or specified/ provided under the Act or by the SEBI Listing Regulations or statutorily prescribed under any other law or by any other regulatory authority.

Composition, Meetings and Attendance

During the Financial Year 2025–26, the Corporate Social Responsibility Committee met once (1). The Composition of the Committee, date of the meetings and attendance of Corporate Social Responsibility Committee members in the said meeting is given below :–

Name of Members	Category	Meeting Dates	February 07, 2026
		Mode of Meeting	Physical Meeting at the Conference Room of the Corporate Office of the Company
	No of Meetings attended		
Mr. Lokanath S Mishra (Chairperson)	Independent Director	1	✓
Mr. Amarendra Mohapatra (Member)	Independent Director	1	✓

Name of Members	Category	Meeting Dates	February 07, 2026
		Mode of Meeting	Physical Meeting at the Conference Room of the Corporate Office of the Company
		No of Meetings attended	
Mr. Maikal Bhupendra Raorani (Member)	Whole Time Director and Chief Financial Officer	1	✓
Mrs. Sanghamitra Sarangi (Member)	Independent Director	1	✓

The Report on CSR Activities as required to be given under Section 135 of the Act and Rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 has been provided in an Annexure which forms part of the Directors' Report. The CSR Policy is published on the website of the Company at https://skycorp.in/wp-content/uploads/2023/03/CSR-Policy.pdf

CSR initiatives undertaken by the Company during the FY 2025-26

During the Financial Year 2025-26, the Company has contributed Rs. 10, 21,000/- (Rupees Ten Lakhs Twenty One Thousand only) on CSR.

7. Remuneration of Directors

A. Policy on Remuneration

At Sky Industries Limited, employees form the foundation of the Company's growth and achievements. The Company firmly believes that its workforce is a key driver of long-term success and Organizational excellence. In line with this philosophy, the remuneration policy aims to provide equitable, performance-oriented and industry-aligned compensation to Directors, Senior Management Personnel and Employees at all levels of the Organization.

The Company's remuneration philosophy is designed to:
- Attract and retain highly skilled professionals,
- Acknowledge and reward individual performance, and
- Ensure alignment of employees' objectives with the Company's long-term growth strategy and business goals.

No loans or advances were made to any Directors during the Financial Year 2025–26.

The Nomination and Remuneration Policy outlines the guiding principles and is accessible to all stakeholders through the Company's official website at:
https://skycorp.in/wp-content/uploads/2022/10/Nomination-and-Remuneration-Policy-NRC_SKY.pdf

B. Remuneration to Independent Directors

Independent Directors are compensated solely through sitting fees for attending Board and Committee Meetings. In order to maintain independence, no performance-linked incentives or stock options are extended to Independent Directors.

The total amount of sitting fees paid to Independent Directors for the Financial Year ended March 31, 2026 was Rs. 2, 00,000 /- (Rs. Two Lakhs only)

(In Lakhs)

Name of the Director	Sitting Fees	Commission	Total	Shareholding
Mr. Amarendra Mohapatra	50,000/-	-	50,000/-	-
Mr. Lokanath S Mishra	50,000/-	-	50,000/-	-
Mr. Nitin Arvind Oza	50,000/-	-	50,000/-	-
Mrs. Sanghamitra Sarangi	50,000/-	-	50,000/-	-

There are no pecuniary relationships or transactions between the Non-Executive Directors and the Company that require disclosure under applicable Regulations.

C. Remuneration to Executive Director

The remuneration of the Managing Director and Whole-Time Directors is governed by applicable provisions of the Act, relevant Rules, SEBI Listing Regulations and shareholder approvals. It includes a combination of fixed pay, allowances and retirement benefits. No performance-linked incentives were paid during FY 2025–26.

The Nomination and Remuneration Committee recommends the structure and components of executive remuneration based on Company policies and regulatory guidelines.

(Rs. in Lakhs)

Name of the Director	Basic Salary	Benefits, Perquisites and Allowances (includes payment in lieu of pension)	Commission, Bonus and Performance Linked Incentive Remuneration	Retirement Benefits
Mr. Shailesh S. Shah	60	-	-	-
Mr. Maikal Bhupendra Raorani	30	-	-	-
Mr. Sharad Suryakant Shah	36	-	-	-
Mr. Gopalakrishnan Mani	23	-	-	-

1) *Comprises contribution to Provident Fund and National Pension System ('NPS') as per the Rules of the Company.*
2) *During the Financial Year 2025-26, no performance linked incentives were paid to the Directors of the Company.*

Equity Shares/ Employee Stock Option (ESOPs) of the Company held by the Whole Time Directors of the Company are as follows:

Name of the Director	Number of Equity shares held		Number of ESOPs held (unexercised and unvested)	
	As on March 31, 2025	As on March 31, 2026	As on March 31, 2025	As on March 31, 2026
Mr. Shailesh S. Shah	27,80,623	29,44,123	-	-
Mr. Maikal Bhupendra Raorani	42,300	42,300	25,000	25,000
Mr. Sharad Suryakant Shah	11,62,043	11,62,043	-	-
Mr. Gopalakrishnan Mani	Nil	Nil	-	-

1) *Mr. Shailesh S. Shah and Mr. Sharad Suryakant Shah, being promoters, were not granted ESOPs.*
2) *Mr. Maikal Raorani, Whole Time Director and CFO was granted 25,000 Stock Options on August 14, 2024.*
3) *Stock options, if accepted, would be exercisable at the face value of ₹10 per option and exercisable within 3 years from vesting.*

Service Contract, Notice Period and severance Fee

- The term of appointment for Executive Directors is Three years, subject to retirement by rotation as per the Act.
- The notice period for termination is 180 days from either side.
- No severance fee is payable on termination of appointment.

8. General Body Meetings

A) Details of Last Three Annual General Meetings are as under:

AGM	Financial Year	Day, Date and Time	Venue	Details of Special Resolution Passed
34th	2022-23	Friday, June 30, 2023 11:00 a.m.	Video Conferencing ("VC") / Other Audio-Visual Means ("OAVM")	A) Re-appointment of Mr. Vaibhav Jay Desai (DIN: 06673723) as Whole Time Director. B) Re-appointment of Mr. Amarendra Mohapatra (DIN: 03609521), as an Independent Director.

AGM	Financial Year	Day, Date and Time	Venue	Details of Special Resolution Passed
35th	2023-24	Thursday, July 18, 2024 11:00 a.m.	Video Conferencing ("VC") / Other Audio-Visual Means ("OAVM")	A) Re-appointment of Mrs. Sanghamitra Sarangi (DIN: 08536750), as an Independent Director.
36th	2024-25	Friday, July 04, 2025 11.00 a.m.	Video Conferencing ("VC") / Other Audio-Visual Means ("OAVM")	A) Re-appointment of Mr. Lokanath Mishra (DIN: 03364948) as an Independent Director. B) Re-appointment of Mr. Shailesh S Shah (DIN: 00006154) as Managing Director. C) Re appointment of Mr. Maikal Raorani (DIN: 00037831) as a Whole Time Director & CFO. D) Re-appointment of Mr. Sharad S Shah (DIN: 00006114) as a Whole Time Director. E) Approval for increase in borrowing powers under Section 180(1)(a) and (c) of the Companies Act, 2013.

The Chairperson of the Audit Committee was present at all the above Annual General Meetings (AGMs) and all resolutions were duly passed by the requisite majority of shareholders.

B) Extraordinary General Meetings

No Extraordinary General Meetings were held during the Financial Year 2025-26 i.e. the year under review.

C) Details of resolutions passed by way of Postal Ballot

During the year under review, the Company conducted a Postal Ballot for seeking the approval of the Members for the revision in the Terms and Conditions of appointment of Mr. Gopalakrishnan Mani, Whole-Time Director (DIN: 10324513) of the Company.

i. Details of Voting Pattern

The voting pattern for the resolution(s) passed through Postal Ballot reflects the manner in which shareholders cast their votes and confirms that the resolution(s) were approved with the requisite majority.

The Voting Results are set out below:

Promoter/Public	No. of shares held	No. of votes polled	% of votes polled on outstanding shares	No of Votes – in Favour	No of Votes – in Against	% of votes in favour on votes polled	% of votes in against on votes polled
Promoter & Promoter Group	45,84,916	41,10,516	89.65	41,10,516	0	100	0
Public-Institutional Holders	0	0	0	0	0	0	0
Public-Others	33,05,625	4,83,933	14.64	4,78,215	5,718	98.82	1.18
Total	**78,90,541**	**45,94,449**	**58.22**	**45,88,731**	**5,718**	**99.87**	**0.12**

D) Person who conducted the Postal Ballot exercise

The Postal Ballot exercise was conducted and supervised by Sky Industries Limited in accordance with the applicable provisions of the Act and the relevant Rules made thereunder.

E) Whether any Special Resolution is proposed to be conducted through Postal Ballot

At present, no item has been proposed for approval through Postal Ballot. Further, none of the agenda items intended for consideration at the forthcoming Annual General Meeting necessitates voting via Postal Ballot Mechanism.

F) Procedure for Postal Ballot

Pursuant to the provisions contained in Section 110 of the Act and other applicable provisions of the Act, if any read with the Rules made thereunder and the relevant Circulars issued by the Ministry of Corporate Affairs and SEBI, the Company conducted the Postal Ballot process through remote E-Voting for obtaining the approval of its Members. The Members whose names appeared in the Register of Members/List of Beneficial Owners as on Friday, November 28, 2025, being the Cut-off date, were entitled to participate in the voting process.

The Postal Ballot Notice was circulated electronically to the eligible Members on Thursday, December 04, 2025, at their registered E-Mail addresses. Subsequently, an advertisement confirming the completion of dispatch of the Postal Ballot Notice and providing the requisite information relating to the voting process was published on Friday, December 05, 2025, in Business Standard (English) and Pratahkal (Marathi).

The remote E-Voting facility was made available to the Members from 9:00 A.M. (IST) on Sunday, December 07, 2025, and remained open until 5:00 P.M. (IST) on Monday, January 05, 2026. Upon conclusion of the voting period, the votes cast through the remote e-voting system were unblocked on Monday, January 05, 2026, after 5:00 P.M. (IST)

The results of the Postal Ballot were thereafter declared based on the Scrutinizer's Report and communicated in accordance with the applicable statutory requirements.

9. Means of Communication

Quarterly Results	In compliance with applicable regulatory requirements, the Company submits its quarterly Financial Results to the Stock Exchange within 30 minutes of the conclusion of the Board Meeting approving the same.
Newspapers wherein results normally published	The results are usually published in the Business Standard (English) and Pratahkal (Marathi) newspapers.
Website	All the information and disclosures required to be disseminated as per Regulation 46(2) of the SEBI Listing Regulations and under the Act are being posted at Company's website: https://skycorp.in/
	All the official news releases and presentations on significant developments in the Company to the Institutional Investors or analysts are hosted on Company's website https://skycorp.in/ and provided to the Stock Exchanges https://www.bseindia.com/
	The Company ensures necessary updation of details pertaining to calls or presentations to Institutional Investors or analysts to the Stock Exchanges and also uploads the same on the website of the Company.
Designated e-mail address for investor services	To serve the investors better and as required under SEBI Listing Regulations, the designated E-Mail address for investors complaints is corporate@skycorp.in

10. General Shareholder Information

a) Annual General Meeting - Date, Time and Venue	37th Annual General Meeting through Video Conferencing/ Other Audio-Visual Means (VC/ OAVM facility) [Deemed Venue for the meeting: Registered Office: Plot No. C-58, T.T.C. Industrial Area, Thane Belapur Road, Pawane, Navi Mumbai – 400705]
b) Financial Year	April 01 to March 31
c) Record Date	July 17, 2026
d) Dividend Payment Date	On or before August 30, 2026 Dividend is subject to TDS.
e) Registered Office	Plot No. C-58, T.T.C. Industrial Area, Thane Belapur Road, Pawane, Navi Mumbai – 400705.
f) Corporate Office	1101, Universal Majestic, Ghatkopar Mankhurd Link Road, Chembur (West) Mumbai 400043.
g) CIN	L17120MH1989PLC052645

h) Name and Address of Stock Exchanges where Company's securities are listed	BSE Limited (BSE) Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001, India.
j) Listing fees	The Annual Listing fees for the Financial Year 2026-27 has been paid to BSE Limited.
k) Share Registrar and Transfer Agents	MUFG Intime India Private Limited (formerly known as Link Intime India Private Limited) C-101, 247 Park, L.B.S. Marg, Vikhroli (West), Mumbai – 400083, Maharashtra, India. Tel No.: +91-22-4918 6000 Fax No.: +91-22-4918 6060 E-Mail ID: rnt.helpdesk@in.mpms.mufg.com Link to register shareholder queries or service requests: https://web.in.mpms.mufg.com/helpdesk/Service_Request.html
l) Company Secretary & Compliance Officer	Ms. Priyal Ruparelia

l) Tentative financial calendar

Financial Year	April 01, 2026 to March 31, 2027
Adoption of Quarterly Results for the quarter ending	
June 2026	First week of August, 2026
September 2026	Last week of October/ 1st week of November, 2026
December 2026	Last week of January / 1st week of February, 2027
March 2027	First/second week of May, 2027

m) Market price data (high, low in each month in the last Financial Year)

Month	BSE Limited		
	High (₹)	Low(₹)	Volume(₹)
April, 2025	101.70	83.70	97,54,026
May, 2025	94.64	80.10	87,62,625
June, 2025	99.80	84.00	1,91,48,243
July, 2025	123.00	96.00	2,46,03,144
August, 2025	109.80	90.00	87,61,862
September, 2025	99.00	86.80	1,40,17,182
October, 2025	99.00	88.01	65,09,964
November, 2025	96.00	88.51	44,21,756
December, 2025	95.99	86.00	71,23,807
January, 2026	92.61	77.77	46,06,979
February, 2026	93.68	77.00	34,33,497
March, 2026	90.00	63.06	44,93,149

n) Share Transfer System

MUFG Intime India Private Limited (formerly known as Link Intime India Private Limited) is the Registrar and Share Transfer Agent of the Company ("**RTA**").

The Board has severally authorised the Company Secretary and the Whole Time Directors to approve investor requests pertaining to transmission, transposition and change of name. A summary of transactions so approved are placed before the Stakeholders Relationship Committee ("**SRC**") for noting. The matters relating to duplicate share certificate are approved by the SRC.

Pursuant to Securities and Exchange Board of India ("**SEBI**"), vide its Master Circular no. HO/38/13/(4)2026-MIRSD-POD/I/4298/2026 dated February 06, 2026, it is mandatory for Listed Companies to issue shares only in Demat form while processing investor service requests viz., issue of duplicate securities certificate, claim from Unclaimed Suspense Account, renewal / exchange of securities certificate, endorsement, sub-division / splitting of securities certificate, consolidation of securities certificates / folios, transmission and transposition. Further, SEBI has substituted the earlier requirement of issuance of a physical 'Letter of Confirmation' ("**LOC**") in lieu of duplicate share certificates and the Listed entities/ RTAs are now required to directly credit the shares to the Demat account in lieu of the share certificate while processing any of the aforesaid investor service requests. Under the earlier process the LOC issued was required to be dematerialised by the shareholder within 120 days.

In cases where the securities holder / claimant fails to submit the Demat request with the depository participant within a period of 120 days from the date of issuance of the LOC by RTA / Listed Companies, the said securities are credited to 'Suspense Escrow Demat Account'. Securities which are moved to 'Suspense Escrow Demat Account' may be claimed by the security holder / claimant by submitting a duly executed Form ISR- 4 and self-attested KYC documents.

Accordingly, the shareholders are requested to make service requests by submitting a duly filed form and signed form ISR-4, the format of which is available on the Company's website: https://skycorp.in/downloads/

o) Shareholding Pattern (Equity) as on March 31, 2026

	No. of Shares	% Equity
Promoter	45,84,916	58.11%
Non Resident Indian	1,33,510	1.69%
Public	29,09,120	36.87%
Body Corporate	1,42,009	1.80%
Others	1,20,986	1.53%
Total	**78,90,541**	**100**

q) Distribution of Shareholding as on March 31, 2026

Sr. No	Shareholding of Shares	Number of Shareholders	% of Total Shareholders	Shares	% of Total Share Capital
1	1 to 500	3704	83.1799	390075	4.9436
2	501 to 1000	422	9.4768	369917	4.6881
3	1001 to 2000	160	3.5931	246932	3.1295
4	2001 to 3000	48	1.0779	118399	1.5005
5	3001 to 4000	22	0.4940	79190	1.0036
6	4001 to 5000	24	0.5390	110376	1.3988
7	5001 to 10000	32	0.7186	242322	3.0710
8	10001 and above	41	0.9207	6333330	80.2648
	Total	**4453**	**100**	**7890541**	**100**

r) Dematerialization of Shares and Liquidity

98.68 % of the Paid-up Capital is held in Dematerialised form with National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) as on March 31, 2026 under ISIN No: INE765B01018

Particulars	NSDL	CDSL	Physical	Total
Shares	5842967	1943748	103826	7890541
Shares (%)	74.05%	24.63%	1.32%	100%

s) Outstanding GDRs/ ADRs/ Warrants or any convertible instruments

The Company has not issued any Global Depository Receipts (GDRs), American Depository Receipts (ADRs), warrants or any other convertible instruments and accordingly, there are no outstanding instruments of such nature as on the date of this Report.

t) Commodity Price Risk or Foreign exchange risk and hedging activities

The Company is exposed to foreign exchange risk due to its export activities. The management closely monitors currency movements and adopts appropriate measures to manage such risks. No commodity hedging activities were undertaken during the year. Relevant disclosures on foreign currency exposure are provided in the Notes to the Financial Statements.

u) Plant Locations

- Plot No. C-58, C-57/1 & C-57/2 T.T.C. Industrial Area, Thane Belapur Road, Pawane, Navi Mumbai – 400705
- S. No. 49, Unit-A to F, Om Sainath Compound, Dapode Taluka Bhiwandi, District-Thane, Pin 421302
- Survey No. 2217/1, 2217/2/1, Manekpur Road, Khattalwada, Taluka-Umbergam, District-Valsad, Gujarat 396130 (Note: The Manufacturing Activities in the above mentioned address are yet to begin)

v) List of all credit rating

Following is the summary of latest credit ratings obtained of the Company:

Long Term Rating	**CRISIL BBB-/Stable**
Short Term Rating	**CRISIL A3**

w) Address for correspondence

Registered Office: C-58, TTC Industrial Area, Thane Belapur Road, Pawane, Navi Mumbai, Maharashtra, 400705

Corporate Office: 1101, Universal Majestic, Behind RBK Intl School, Ghatkopar Mankhurd Link Road, Chembur (West), Mumbai – 400043

x) Details with respect to Demat Suspense Account/Unclaimed Suspense Account as per Regulation 34(3) of SEBI Listing Regulations

Particulars	Demat		Physical	
	No. of Shareholder	No. of Equity Shares	No. of Shareholder	No. of Equity Shares
Aggregate no. of shareholders and the outstanding shares in the suspense account lying as on April 1, 2025	NIL	NIL	NIL	NIL
Number of shareholders who approached the Company for transfer of shares from suspense accounts during the year	NIL	NIL	NIL	NIL
Number of shareholders to whom shares were transferred from the suspense account during the year	NIL	NIL	NIL	NIL
Shares Transferred to IEPF A/c	34	4506	344	98500
Aggregate number of shareholders and the outstanding shares in the suspense account lying as on March 31, 2026	NIL	NIL	NIL	NIL

11. Other Disclosures

a) Disclosures on materially significant related party transactions that may have potential conflict with the interests of listed entity at large;

The Company maintains a robust framework for reviewing and monitoring transactions with related parties to ensure transparency and compliance with applicable laws and Regulations. During the year under review, all such transactions were carried out in the normal course of business and on terms comparable to those prevailing in similar transactions with unrelated parties. None of the transactions entered into with related parties were material in nature or prejudicial to the interests of the Company.

The Audit Committee periodically reviews and approves related party transactions in accordance with the provisions of the Act and the SEBI Listing Regulations. Relevant disclosures pertaining to related party transactions form part of the Notes to the Financial Statements in compliance with the applicable Indian Accounting Standards **(Ind AS)**.

b) Details of Non-Compliance by the listed entity, penalties, strictures imposed on the listed entity by Stock Exchange(s) or the Board or any statutory authority, on any matter related to capital markets, during the last three years:

The Company has complied with all the requirements of the Stock Exchanges, SEBI or any other statutory authority (ies) on any matter related to Capital Markets during the last three years and no penalties, strictures have been imposed against it in relation to the capital markets by such authorities during such period.

c) Disclosure of Vigil Mechanism/ Whistle Blower Policy and access to the Chairperson of the Audit Committee:

The Company has established a formal reporting framework that enables members of its workforce to raise concerns relating to misconduct, irregular practices, breaches of internal policies or any instances of impropriety observed during the course of employment. This framework promotes a culture of transparency, accountability and ethical business conduct.

The mechanism incorporates measures designed to protect individuals making disclosures in good faith from any form of retaliatory action or unfair treatment. It also facilitates escalation of matters to designated senior authorities, including the Ombudsperson and the Chairman of the Audit Committee, wherever considered necessary.

During the Financial Year ended March 31, 2026, no instance was reported wherein any employee or other eligible individual was restricted from approaching the Audit Committee for the purpose of reporting concerns.

A copy of the Vigil Mechanism and Reporting Framework is available for reference on the Company's website at chrome-extension://efaidnbmnnnibpcajpcglclefindmkaj/https://skycorp.in/wp-content/uploads/2022/10/6.-Vigil-Mechanism-Whistle-Blower-Policy_SKY.pdf

d) Details of compliance with all the mandatory requirements and adoption of the non-mandatory requirements:

The Company has complied with all the mandatory requirements of the SEBI Listing Regulations relating to corporate governance.

e) Web Link where policy for determining 'material' subsidiaries is disclosed;

To determine 'material subsidiary', the Company has adopted a 'Policy for Determining Material Subsidiary' and the same has been hosted on the website of the Company on the following web link; chrome-extension://efaidnbmnnnibpcajpcglclefindmkaj/https://skycorp.in/wp-content/uploads/2024/04/16.-Policy-for-Material-Subsidiary.pdf

The Audit Committee reviews the Financial Statements and in particular, the investments made by the unlisted subsidiary companies. The minutes of the Board meetings of the subsidiaries are placed at the meeting of the Board of Directors of the Company. The management of the unlisted subsidiary periodically brings to the notice of the Board of Directors of the Company a statement of all significant transactions and arrangements entered into by the unlisted subsidiary, if any.

f) Web link where policy on dealing with related party transactions:

The Company has formulated a policy on materiality of Related Party Transactions and dealing with Related Party Transactions in line with the requirements of Section 177 (4) (iv) and 188 of the Act, read with Rules framed thereunder and the SEBI Listing Regulations, amended from time to time. This Policy has been hosted on the website of the Company at the https://skycorp.in/wp-content/uploads/RPT_Policy_SKY.pdf

g) Disclosure of commodity price risk and commodity hedging activities- NA

h) Details of utilization of funds raised through preferential allotment or qualified institutions placement as specified under Regulation 32 (7A): NA

i) **A certificate from a Company Secretary in practice that none of the Directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as Directors of companies by the Board/Ministry of Corporate Affairs or any such statutory authority is annexed to this report.** (Annexure - A)

j) **Where the Board had not accepted any recommendation of any Committee of the Board which is mandatorily required, in the relevant Financial Year, the same to be disclosed along with reasons thereof:**

During the Financial Year 2025-26 there have not been any instances where the Board of Directors have not accepted any recommendations of any committee of the Board which is mandatorily required.

k) **Total fees for all services paid by the Company and its subsidiaries, on a consolidated basis, to the statutory auditors and all entities in the network firm/network entity of which the statutory auditor is part during the Financial Year 2025-26.**

Total fees which is required to be paid by the Company to the Statutory Auditors of the Company 'CGCA & Associates LLP' on the consolidated basis is as follows; Auditors Remuneration (exclusive of tax & GST)

Particulars	2025-26 (in lakhs)
Audit fees (including quarterly audits)	9.65
For other services (certifications, etc.)	0.42
For taxation matters	1.23
For reimbursement of expenses	-
Total	**11.3**

l) **Disclosures in relation to Sexual Harassment of Women at workplace (Prevention, Prohibition and Redressal) Act, 2013:**

The Company has zero tolerance for sexual harassment at the workplace and has formulated a policy on prevention, prohibition and redressal of sexual harassment at the workplace in line with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 ("**POSH Act**") and the Rules framed thereunder. The Company has complied with the formation of the Internal Complaints Committee as prescribed under the Act.

Pursuant to the POSH Act, the details of the total reported and closed cases pertaining to incidents under the above framework/ law are as follows:

Number of complaints filed during the Financial Year	Nil
Number of complaints disposed of during the Financial Year	Nil
Number of complaints pending as on the end of the Financial Year	Nil

m) **Disclosure by the listed entity and its subsidiaries of 'Loans and advances in the nature of loans to firms/ companies in which Directors are interested by name and amount:**

There are no loans and advances in the nature of loans to firms/companies in which directors are interested.

n) **Details of material subsidiaries of the listed entity; including the date and place of incorporation and the name and date of appointment of the statutory auditors of such subsidiaries:**

During the year under review, your Company does not have any material subsidiary.

12) Non-Compliance of any Requirement of Corporate Governance Report

The Company has adhered to all applicable Corporate Governance requirements prescribed under the SEBI Listing Regulations. During the year under review, there were no cases of non-compliance with any provision relating to Corporate Governance.

13) Discretionary Requirements

The Company has voluntarily complied with the following discretionary requirements as provided under Regulation 27 (1) read with Part E of the Schedule II of the SEBI Listing Regulations:

The Board	The Company has Non-executive Independent Chairperson.
Shareholder Rights	The quarterly and half-yearly financial performances are published in the newspapers and are also posted on the website of the Company, the same are not being sent to the members.
Modified opinion(s) in audit report	The Statutory Auditors have issued an unmodified audit opinion on the Financial Statements of the Company for the year ended March 31, 2026.
Separate posts of Chairperson and the Managing Director or the Chief Executive Officer	The offices of the Chairperson and Managing Director are held by separate individuals.
Reporting of Internal Auditor	The Internal Auditor reports to Chairperson & Managing Director and has direct access to the Audit Committee.

For and Behalf of the Board of Directors
SKY INDUSTRIES LIMITED

Date : May 15, 2026
Place : Mumbai

Shailesh S Shah
Managing Director
DIN:00006154

Maikal Bhupendra Raorani
Whole Time Director & CFO
DIN:00037831

ANNEXURE A

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS
(Pursuant to Regulation 34(3) and Schedule V Para C clause (10) (i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
SKY INDUSTRIES LIMITED
(CIN: L17120MH1989PLC052645)
C-58 TTC Indl Area,
Thane Belapur Road,
Pawane Navi Mumbai,
MH 400705 India.

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **SKY INDUSTRIES LIMITED** having CIN: L17120MH1989PLC052645 and having registered office at C-58 TTC Indl Area, Thane Belapur Road, Pawane Navi Mumbai, Maharashtra 400705 India produced before me by the Company for the purpose of issuing this certificate, in accordance with Regulation 34(3) read with Sub-clause 10(i) Para C of Schedule V of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in as considered necessary and explanations furnished to me by the Company & its Officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of Companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority :

Sr. No.	Name of the Director	DIN	Date of appointment	Designation
1	SHARAD SURYAKANT SHAH	00006114	12/10/1993	Executive Director - WTD
2	SHAILESH SURYAKANT SHAH	00006154	01/01/1993	Executive Director-MD
3	MAIKAL BHUPENDRA RAORANI	00037831	06/12/2017	Executive Director -WTD & CFO
4	GOPALAKRISHNAN MANI	10324513	10/11/2023	Executive Director - WTD
5	NITIN ARVIND OZA	03198502	22/10/2022	Non-Executive-Independent Director
6	LOKANATH SURYANARAYAN MISHRA	03364948	08/07/2020	Non-Executive-Independent Director
7	AMARENDRA MOHAPATRA	03609521	27/07/2018	Non-Executive-Independent Director
8	SANGHAMITRA SARANGI	08536750	14/08/2019	Non-Executive-Independent Director

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on this based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For Ramesh Chandra Mishra & Associates

Ramesh Chandra Mishra
Membership No.: 5477
CoP No.: 3987

Place: Mumbai
Date- 19/05/2026

UDIN: F005477H000411399
Peer Review Certificate No.: 7697/2026

Secretarial Auditors' Certificate on Corporate Governance

To,
The Members
SKY INDUSTRIES LIMITED.
C-58 TTC INDL AREA THANE BELAPUR ROAD
PAWANE NAVI MUMBAI MH 400705 INDIA.

We, **Ramesh Chandra Mishra and Associates**, Company Secretary being Practicing Company Secretaries of SKY INDUSTRIES LIMITED ('the Company') have examined the compliance of conditions of corporate governance as stipulated in regulations 17 to 27, clauses (b) to (i) of sub-regulation (2) of regulation 46 and paragraph C, D and E of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") as amended with respect to Corporate Governance for the **year ended March 31, 2026** as**.**

With reference to compliance of the regulations 17 to 27, clauses (b) to (i) of sub-regulation (2) of regulation 46 and paragraph C, D and E of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") we say the company has duly complied the same.

The compliance of conditions of Corporate Governance is the responsibility of the Company's management. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company has internally and for better management has complied the conditions of Corporate Governance in line with applicable SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the rules made thereunder, each as amended on Corporate Governance.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For Ramesh Chandra Mishra & Associates,

Date: May 19, 2026
Place: Mumbai

Ramesh Chandra Mishra
Practicing Company Secretary
Membership No.: - F5477
CP No.: - 3987
UDIN NO: F005477H000411421
Peer Review Certificate No.: 7697/2026

CODE OF CONDUCT OF DECLARATION

In terms of Regulation 26(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and based on the affirmations provided by the Directors and Senior Management Personnel of the Company to whom Code of Conduct is made applicable, it is declared that the Board of Directors and the Senior Management Personnel have complied with the Code of Conduct for the year ended March 31, 2026.

For **Sky Industries Limited**

Date: May 15, 2026
Place: Mumbai

Shailesh S Shah
Managing Director
DIN: 00006154

Independent Auditor's Report

To the Members of Sky Industries Limited

Report on the Audit of Standalone Financial Statements

Opinion

We have audited the accompanying Standalone Financial Statements of Sky Industries Limited ('the Company'), which comprises the Balance Sheet as at 31st March 2026, the Statement of Profit and Loss (including Other Comprehensive Income), the Cash Flow Statement and the Statement of Changes in Equity for the year ended on that date, and notes to the financial statements, including a summary of material accounting policies and other explanatory information (hereinafter referred to as "the Standalone Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended ("Ind AS"), and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March, 2026, and its profit, other comprehensive income, its cash flows and the changes in equity for the year ended on that date.

Basis for Opinion

We conducted our audit of the Standalone Financial Statements in accordance with the Standards on Auditing (SA's) specified under section 143(10) of the Act. Our responsibilities under those SA's are further described in the Auditor's Responsibility for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the Standalone Financial Statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the Standalone Financial Statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone Financial Statements of the current period. These matters were addressed in the context of our audit of the Standalone Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matter	How the matter was addressed in our audit
Revenue Recognition Revenue from sale of goods is recognized when control of the products being sold is transferred to the customer and when there are no longer any unqualified obligations. The performance obligations in the contracts are fulfilled at the time of dispatch, delivery or upon formal customer acceptance depending on customer specific terms and conditions. Revenue is one of the key profit drivers and is therefore susceptible to misstatement. Year-end cut-off is the key assertion in so far as revenue recognition is concerned, since an inappropriate cut-off can result in material misstatement of results for the year. Revenue is measured at fair value of the consideration received or receivable, after the deduction of any trade discounts, volume rebates and any taxes or duties collected on behalf of the government such as goods and services tax, etc. Accumulated experience is used to estimate the provisions for discounts and rebates. Revenue is only recognized to the extent that it is highly probable a significant reversal will not occur.	**Our audit procedures included :** • We assessed the appropriateness of the revenue recognition accounting policies, including those relating to rebates and discounts by comparing with applicable accounting standards. • We performed substantive testing by selecting samples of revenue transactions recorded during the year by verifying the underlying documents, which included goods dispatch notes and shipping documents. • We performed cut-off testing for samples of revenue transactions recorded before and after the financial year end date by comparing with relevant underlying documentation, which included goods dispatch notes and shipping documents, to assess whether the revenue was recognized in the correct relevant period. • We tested the design, implementation and operating effectiveness of controls over the calculations of discounts and rebates, if any. • We assessed manual journals posted to revenue to identify unusual items and out of system processing.

Key Audit Matter	How the matter was addressed in our audit
Inventory Valuation The net carrying value of inventory as on 31st March 2026 is 23.23% of Total Assets of the Company. Inventories are valued at lower of cost and net realizable value. Sales in the industry can be extremely volatile with the consumer demand changing significantly based on current trends. As a result there is a risk that the carrying value of inventory exceeds its net Realizable Value. Hence we have determined valuation of inventories as a Key Audit Matter.	**Our audit procedures included:** • Evaluating the rationality of Inventory Policies such as the policy of inventory valuation and provision for obsolescence and understanding whether the valuation of inventory was performed in accordance with the Companies Policy. • Analyzing the inventory aging report and net realizable value of Inventories. • Inspecting the post period sales situation and evaluating the net realizable value of measurement applied on aging inventory in order to verify the evaluation accuracy of the estimated inventory allowance by the company. • Tested the valuation of inventory on sampling basis, by comparing the value of raw materials and traded goods with the underlying supporting documents.

Information Other than the Financial Statements and Auditor's Report Thereon

The Company's management and Board of Directors are responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the Consolidated Financial Statements, Standalone Financial Statements and our auditor's report thereon.

Our opinion on the Standalone Financial Statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the Company's annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take necessary actions, as applicable under the relevant laws and regulations.

Management's and Board of Director's Responsibilities for the Standalone Financial Statements

The Company's Management and Board of Directors are responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the **Act**") with respect to the preparation and presentation of these Standalone Financial Statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with Indian Accounting Standards (Ind AS) prescribed under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Financial Statements, Management and the Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Company's Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility for the Audit of Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the Standalone Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to the Standalone Financial Statements in place and the operating effectiveness of such controls

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures in the Standalone Financial Statements made by management and Board of Directors.

- Conclude on the appropriateness of management's and Board of Director use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the Standalone Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Standalone Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Standalone Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Standalone Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. With respect to the matter to be included in the Auditor's Report under Section 197(16) of the Act:

   In our opinion and according to the information and explanations given to us, the remuneration paid by the Company to its directors during the current year is in accordance with the provisions of Section 197 of the Act. The remuneration paid to any director is not in excess of the limit laid down under Section 197 of the Act. The Ministry of Corporate Affairs has not prescribed other details under Section 197(16) of the Act which are required to be commented upon by us.

2. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the "**Annexure A**" a statement on the matters specified in the paragraph 3 and 4 of the order to the extend applicable.

3. As required by Section 143(3) of the Act, we report that:

(a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

(b) In our opinion proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;

(c) The balance sheet, the statement of profit and loss (including other comprehensive income), statement of cash flow and statement of changes in equity dealt with by this Report are in agreement with the relevant books of account;

(d) In our opinion, the aforesaid financial statements comply with the Indian Accounting Standards prescribed under Section 133 of the Act;

(e) On the basis of the written representations received from the directors as on 31st March 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March 2026 from being appointed as a director in terms of Section 164 (2) of the Act;

(f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate report in "**Annexure B**"; and

(g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

i. The Company has disclosed the impact of pending litigations (if any) as at 31st March, 2026 on its financial position in its Standalone Financial Statements.

ii. The Company has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts;

iii. There has been no delay in transferring amounts required to be transferred to the Investor Education and Protection Fund;

iv. (a) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("**Intermediaries**"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Company or

- provide any guarantee, security or the like to or on behalf of the Ultimate **Beneficiaries.**

(b) The management has represented, that, to the best of its knowledge and belief, no funds have been received by the Company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall:

- directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever ("**Ultimate Beneficiaries**") by or on behalf of the Funding Party or

- provide any guarantee, security or the like from or on behalf of the Ultimate Beneficiaries; and

(c) Based on such audit procedures as considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (iv) (a) and (iv) (b) contain any material mis-statement.

v. The dividend declared or paid during the year by the Company is in compliance with Section 123 of the Act.

vi. Based on our examination, which included test checks, the Company has used accounting software for maintaining its books of account for the financial year ended 31st March, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with.

For CGCA & Associates LLP
Chartered Accountants
Firm Regn No: 123393W / W100755

Champak K. Dedhia
Partner
Membership No: 101769
UDIN:26101769VWHYBQ3793

Place: Mumbai
Date: 15th May, 2026

Annexure - A to the Independent Auditors' Report on the Standalone Financial Statements of the Company

The Annexure referred to in Independent Auditors' Report to the members of the Company on the Standalone Financial Statements for the year ended 31st March 2026, we report that:

i. According to the information and explanations given to us and on the basis of our examination of the records of the Company, in respect of Property, Plant & Equipment:

a. (A) The Company has maintained proper records, showing full particulars including quantitative details and situation of Property, Plant and Equipment and relevant details of Right-of-use assets.

(B) The Company has maintained proper records, showing full particulars of intangible assets.

b. The Company has a phased program for physical verification of the property, plant and equipment of the company to cover all locations. In our opinion and as confirmed by the management regular physical verification of property, plant & equipment is not consistently performed however the same would not have any material impact on the financial statements as a whole.

c. The title deeds of immovable properties are held in the name of the Company.

d. The Company has not revalued its Property, Plant & Equipment or Intangible assets or both during the year.

e. There are no proceedings initiated or pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.

ii. According to information and explanation given to us and on the basis of our examination of the records of the Company, in respect of Inventory:

a. The inventory, except those lying with third parties and in transit, has been physically verified by the management at regular intervals, which we consider to be reasonable and coverage as followed by the management were appropriate. The discrepancies noticed during the physical verification of inventories as compared to book records were not material and have been property dealt with in the books of account.

b. The Company has been sanctioned working capital limits in excess of 5 Crores, in aggregate, at points of time during the year, from banks or financial institutions on the basis of security of current assets. The difference between the quarterly returns or statements filed by the company with the banks and the books of accounts of the company is on account of explainable items as per the details provided below :

(Rs. In Lakhs)

Quarter Ended	Particulars	Amount as per books of account	Amount as reported in the quarterly return/ statement	Amount of Difference	Reason For Material Discrepancies
Jun-25	Stock	1,971.87	1,971.87	-	-
	Debtors	1050.83	1,075.76	24.93	-
	Creditors	532.24	693.06	160.83	Balances pertaining to Letter of Credits were inadvertently included in the Creditors list at the time of submission to bank
Sep-25	Stock	1,789.23	2,026.49	237.25	Post Audit valuation of inventory & ageing revaluation was done. As a result, the gross amount was reported to the bank
	Debtors	1,406.31	1,425.28	18.97	-
	Creditors	610.09	1,071.46	461.37	Balances pertaining to Letter of Credits were inadvertently included in the Creditors list at the time of submission to bank

Quarter Ended	Particulars	Amount as per books of account	Amount as reported in the quarterly return/ statement	Amount of Difference	Reason For Material Discrepancies
Dec-25	Stock	1.733.94	1,865.13	131.19	The reported figure represents the gross carrying value of inventory inclusive of reporting period adjustments arising from the post-period audit process. Upon completion of the valuation and ageing review, the net realisable value adjustments were incorporated in the books, resulting in the restated figure.
	Debtors	1,265.32	1,184.21	(81.11)	-
	Creditors	1,016.60	1,012.23	(4.37)	-
Mar-26	Stock	1,864.72	1,869.23	4.51	-
	Debtors	1,141.95	1,177.66	35.71	-
	Creditors	791.41	673.18	(118.23)	The reported figure excludes certain goods-in-transit / bonded warehouse inventory-linked payables that were not crystallised at the time of submission. Upon finalisation of year-end liabilities, such obligations were recognised in the books, resulting in a higher book figure.

iii. a. According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not granted loans to related party.

b. Based on the information and explanation provided to us by the management and in our opinion, the investments made and the terms and conditions of the grant of loans, during the year are, prima facie, not prejudicial to the Company's interest.

c. In respect of loans granted by the Company, they are repayable on demand and are not overdue. The payment of principal and interest from the said parties are regular in nature.

d. No loan granted by the Company which has fallen due during the year, has been renewed or extended or fresh loans granted to settle the overdue of existing loans given to the same parties.

iv. According to the information and explanations given to us and on the basis of our examination of the records, the Company has not given any loans, or provided any guarantee or security as specified under Section 185 and 186 of the Companies Act, 2013. In respect of investments made by the Company, in our opinion the provisions of Section 186 of the Companies Act, 2013 have been complied with.

v. The Company has not accepted any deposits or amounts which are deemed to be deposits from the public. Accordingly, clause 3(v) of the Order is not applicable.

vi. In our opinion and according to the information and explanation give to us by the management, the Central Government has not prescribed maintenance of cost records under sub section (1) of Section 148 of the Act, for any of the activities carried on by the Company. The maintenance of cost records is not applicable to the Company as confirmed by the Management.

vii. According to the information and explanations given to us, in respect of statutory dues:

a. The Company has been generally regular in depositing undisputed statutory dues, including Provident Fund, Employee's State Insurance, Income-Tax, Custom Duty, Cess, Goods and Service Tax and other material statutory dues applicable to it to the appropriate authorities.

b. There were no undisputed amounts payable in respect of Provident Fund, Employee's State Insurance, Income-Tax, Custom Duty, Cess, Goods and Service Tax and other material statutory dues in arrears as at 31st March, 2026, for a period of more than six months from the date they become payable except the following:

(Rs. In Lakhs)

Name of the statute	Nature of dues	Amount (Rs. in lakhs)	Period to which the amount relates
Navi Mumbai Municipal Corporation	Cess	26.48	Various Years

c. **Details of statutory dues which have not been deposited as on 31st March 2026 on account of disputes are given below:**

(Rs. In Lakhs)

Name of the statute	Nature of dues	Amount (Rs. in lakhs)	Period to which the amount relates	Forum where the dispute is pending
Navi Mumbai Municipal Corporation	Property Tax	60.31	Various Years	High Court Of Bombay
Income Tax Act, 1961	Tax Deducted at Source	0.66	Various Years	TDS CPC

viii. According to the information and explanations given to us and on the basis of our examination of the records, the Company has not surrendered or disclosed any transactions, previously unrecorded as income in the books of account, in the tax assessments under the Income Tax Act, 1961 as income during the year.

ix. According to the information and explanations given to us and on the basis of our examination of the records, in respect of loans or borrowings:

a. The Company has not defaulted in the repayment of loans or borrowings or in the payment of interest during the year.

b. The Company has not been declared a willful defaulter by any bank or financial institution or government or government authority.

c. The Company has applied the term loans for the purpose for which they were obtained.

d. We report that funds raised on short term basis had not been utilized for long term purposes.

e. The Company has not raised any loans during the year on the pledge of securities held in its subsidiaries.

x. According to the information and explanations given to us and on the basis of our examination of the records of the Company:

a. The Company has not raised any moneys by way of initial public offer or further public offer (including debt instruments). Accordingly paragraph 3(x)(a) of the Order is not applicable.

b. The Company has not made any preferential allotment or private placement of shares or convertible debentures during the year, hence clause 3(x)(b) of the Order is not applicable.

xi. According to the information and explanations given to us and on the basis of our examination of the records of the Company, in respect of Frauds:

a. Based upon the audit procedures performed and according to the information and explanations given to us by the management, considering the principles of materiality outlined in Standards on Auditing, we report that no fraud by the Company or on the Company by its officers/employees has been noticed or reported during the course of the audit.

b. In the absence of any fraud, there is no requirement to submit ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules 2014 with the Central Government.

c. During the year under audit we have not received any complaints under whistle blower mechanism.

xii. In our opinion and according to the information and explanations given to us, the Company is not a Nidhi company. Accordingly, paragraph 3(xii) of the Order is not applicable.

xiii. According to the information and explanations given to us and based on our examination of the records of the Company, transactions with the related parties are in compliance with sections 177 and 188 of the Act where applicable and details of such transactions have been disclosed in the financial statements as required by the applicable Indian Accounting Standards.

xiv. Based on information and explanations provided to us and our audit procedures:

a. In our opinion, the Company has an internal audit system commensurate with the size and nature of its business.

b. We have considered the internal audit reports of the Company issued till date for the period under audit.

xv. In our opinion and according to the information and explanations given to us, the Company has not entered into non-cash transactions with directors or persons connected to its directors and hence, provisions of Section 192 of the Companies Act, 2013 are not applicable to the Company. Accordingly, paragraph 3(xv) of the Order is not applicable.

xvi. a. The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act 1934. Accordingly, clause 3(xvi)(a) of the Order is not applicable.

b. The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934.

Accordingly, clause 3(xvi)(b) of the Order is not applicable.

c. The Company is not the Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India Accordingly, clause 3(xvi)(c) of the Order is not applicable.

d. Accordingly to the information and explanations provided to us during the course of the audit, Group does not have any CIC. Accordingly, the requirements of clause 3(xvi)(d) are not applicable.

xvii. The Company has not incurred any cash losses during the year under audit and in the immediately preceding financial year, hence clause 3 (xvii) of the Order is not applicable.

xviii. There has been no resignation of the statutory auditors during the year and accordingly clause 3 (xviii) of the Order is not applicable.

xix. According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exist as on the date of the audit report that the Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this not an assurance as to the future viability of the company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee or any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the company as and when they fall due.

xx. There are no unspent amounts towards Corporate Social Responsibility (CSR) on other than ongoing projects requiring a transfer to a Fund specified in Schedule VII to the Companies Act in compliance with second proviso to sub-section (5) of Section 135 of the said Act. Accordingly, reporting under clause 3(xx) of the Order is not applicable for the year.

xxi. The reporting under clause 3(xxi) of the Order is not applicable in respect of audit of standalone financial statements of the Company. Accordingly, no comment has been included in respect of said clause under this report.

For CGCA & Associates LLP
Chartered Accountants
Firm Regn No: 123393W / W100755

Champak K. Dedhia
Partner
Membership No: 101769
UDIN:26101769VWHYBQ3793

Place: Mumbai
Date: 15th May, 2026

Annexure - B to the Auditors' Report

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

Opinion

We have audited the internal financial controls over financial reporting of Sky Industries Limited ("the Company") as of 31st March 2026 in conjunction with our audit of the Standalone Financial Statements of the Company for the year ended on that date.

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

Management's Responsibility for Internal Financial Controls

The Company's management and the Board of Director are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to Standalone Financial Statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We have conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls with reference to Financial Statements

A company's internal financial controls with reference to Standalone Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Standalone Financial Statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Standalone Financial Statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the Standalone Financial Statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management, override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For CGCA & Associates LLP
Chartered Accountants
Firm Regn No: 123393W / W100755

Champak K. Dedhia
Partner
Membership No: 101769
UDIN:26101769VWHYBQ3793

Place: Mumbai
Date: 15th May, 2026

Standalone Balance Sheet as at 31st March 2026

(All amount in Rupees lakhs, unless otherwise stated)

Particulars	Note	As at 31 March 2026	As at 31 March 2025
ASSETS			
Non-current assets			
Property, plant and equipment	3	987.02	1,026.91
Capital work-in-progress	3A	2,993.64	762.75
Other Intangible assets	3B	34.20	5.22
Intangible assets under development	3C	-	31.54
Right-of-use assets	3D	83.09	7.66
Financial assets			
Investments	4	589.14	737.15
Other financial asset	5	36.35	29.65
Other non-current assets	6	384.76	74.84
Total Non-current assets		**5,108.20**	**2,675.71**
Current assets			
Inventories	7	2,125.28	2,121.41
Financial assets			
Trade receivables	8	1,207.74	1,044.11
Cash and cash equivalents	9	46.03	47.13
Bank balances other than cash and cash equivalents	10	268.62	173.07
Other financial asset	11	41.49	42.28
Other current assets	12	352.61	430.25
Total Current assets		**4,041.77**	**3,858.25**
Total Assets		**9,149.97**	**6,533.96**
EQUITY AND LIABILITIES			
Equity			
Equity share capital	13	789.05	789.05
Other equity	14	4,286.42	3,766.40
Total Equity		**5,075.47**	**4,555.45**
Liabilities			
Non-current liabilities			
Financial liabilities			
Borrowings	15	1,670.95	58.04
Lease liabilities	3D	18.40	-
Other financial liabilities	16	8.00	9.00
Provisions	17	22.10	28.12
Deferred Tax Liabilities (Net)	18	58.62	73.98
Total Non-current liabilities		**1,778.07**	**169.14**
Current liabilities			
Financial liabilities			
Borrowings	19	1,469.08	1,108.61
Lease liabilities	3D	67.66	9.19
Trade payables	20		
Total outstanding dues of micro enterprises and small enterprises		39.88	35.14
Total outstanding dues of creditors other than micro enterprises and small enterprises		363.33	416.96
Other financial liabilities	21	23.52	21.54
Other current liabilities	22	169.07	126.44
Provisions	23	163.90	91.49
Total Current liabilities		**2,296.44**	**1,809.37**
Total Liabilities		**4,074.51**	**1,978.51**
Total Equity and Liabilities		**9149.97**	**6533.96**

The accompanying notes are an integral part of these standalone financial statements
This is the Standalone Balance Sheet referred to in our report of even date

For CGCA & Associates LLP
Chartered Accountants
Firm Reg. No. :123393W / W100755

Champak K Dedhia
Partner
Membership No.101769
Mumbai, 15th May, 2026
UDIN: 26101769VWHYBQ3793

For and on behalf of the Board of Directors
CIN: L17120MH1989PLC052645

Shailesh Shah
Managing Director
DIN: 00006154

Sharad Shah
Director
DIN: 00006114

Maikal Roarani
Director & CFO
DIN: 00037831

Priyal Ruparelia
Company Secretary
ICSI M No. A71040

Mumbai, 15th May, 2026

Statement of Profit and Loss for the year ended 31st March 2026

(All amount in Rupees lakhs, unless otherwise stated)

Particulars	Note	Year ended 31 March 2026	Year ended 31 March 2025
Income			
Revenue from operations	24	8,434.44	8,267.18
Other income	25	21.64	146.90
Total Income		8,456.07	8,414.09
Expenses			
Cost of materials consumed	26	4,928.70	4,710.22
Purchase of stock in trade		154.52	248.64
Changes in inventories of work-in-progress, stock-intrade & finished goods	27	(65.84)	250.48
Employee benefits expenses	28	788.23	714.17
Finance costs	29	116.96	103.01
Depreciation and amortisation expense	30	214.40	178.43
Other expenses	31	1,507.34	1,391.86
Total Expenses		**7,644.31**	**7,596.81**
Profit before exceptional item and tax		**811.76**	**817.27**
Exceptional Item (refer note 32)	32	29.02	-
Profit before tax		**782.74**	**817.27**
Tax expense / (credit)	**44**		
Current tax		221.47	214.52
Adjustments/ (Credit) related to previous years - (net)		(13.07)	0.21
Deferred tax		(17.68)	(9.35)
		190.71	205.38
Profit after tax		**592.02**	**611.89**
Other comprehensive income (OCI)			
Items that will not be reclassified to profit and loss			
Re-measurement of gains on defined benefit plans		9.23	(11.79)
Income tax related to above		(2.32)	2.97
Other comprehensive income for the year (net of tax)		**6.90**	**(8.82)**
Total comprehensive income for the year		**598.93**	**603.07**
Earnings per equity share:	**35**		
Basic and diluted (in Rs.)		7.50	7.75
Face value per share (in Rs.)		10.00	10.00

The accompanying notes are an integral part of these standalone financial statements
This is the Standalone Statement of Profit and Loss referred to in our report of even date

For CGCA & Associates LLP
Chartered Accountants
Firm Reg. No. :123393W / W100755

Champak K Dedhia
Partner
Membership No.101769
Mumbai, 15th May, 2026
UDIN: 26101769VWHYBQ3793

Mumbai, 15th May, 2026

For and on behalf of the Board of Directors
CIN: L17120MH1989PLC052645

Shailesh Shah
Managing Director
DIN: 00006154

Sharad Shah
Director
DIN: 00006114

Maikal Roarani
Director & CFO
DIN: 00037831

Priyal Ruparelia
Company Secretary
ICSI M No. A71040

Standalone Statement of Cash Flow for the year ended 31st March 2026

(All amount in Rupees lakhs, unless otherwise stated)

	Particulars	Year ended 31 March 2026	Year ended 31 March 2025
A	**Cash flow from operating activities**		
	Net Profit before tax	**782.74**	**817.27**
	Adjustments to reconcile profit before tax to net cash flows:		
	Add: Depreciation of property, plant and equipment	214.40	178.43
	Add: Interest expense and other finance cost	116.96	103.01
	Less: Interest income	(8.63)	(17.67)
	Less: Interest on financial asset carried at cost	(2.33)	(1.04)
	Less: Unrealised gain on investments classified through Fair Value through Profit and Loss	(7.10)	(47.04)
	Less: Realised gain on investments classified through Fair Value through Profit and Loss	-	(6.58)
	Add: Loss on sale of property, plant and equipment	1.64	-
		314.95	**209.09**
	Operating Profit Before Changes in Working Capital	**1,097.68**	**1,026.37**
	Adjustment for Changes in Working Capital		
	(Increase) / Decrease in Trade Receivables	(163.63)	155.78
	(Increase) / Decrease in Inventories	(3.87)	(127.00)
	(Increase) / Decrease in Other Non - Current Financial Assets	(4.37)	7.10
	(Increase) / Decrease in Other Non - Current Assets	(309.91)	-
	(Increase) / Decrease in Other Current Financial Assets	0.79	(16.78)
	(Increase) / Decrease in Other Current Assets	77.63	(30.42)
	Increase / (Decrease) in Trade Payables	(48.88)	(173.87)
	Increase / (Decrease) in Other Current Financial Liabilities	1.98	2.30
	Increase / (Decrease) in Other Current Liabilities	42.63	(19.79)
	Increase / (Decrease) in Non Current Provisions	3.21	18.15
	Increase / (Decrease) in Non Current Liabilities	(1.00)	7.25
	Increase / (Decrease) in Current Provisions	49.17	1.86
		(356.25)	**(175.43)**
	Cash Generated from Operations	**741.43**	**850.94**
	Less: Taxes Paid (Net of refund received)	(185.15)	(204.15)
	Net cash used in operating activities	**556.27**	**646.79**
B	**Cash flow from investing activities**		
	Purchase of property, plant and equipment / intangible assets (including capital work-in-progress)	(2,368.40)	(873.45)
	Sale of property, plant and equipment	33.68	-
	Purchase of Investments	(427.26)	(282.96)
	Sale of Investments	582.37	425.06
	Interest Received	8.63	17.67
	Loan (given)/ received back	-	42.53
	Movement in other bank balances	(95.55)	315.59
	Net cash generated from / (used in) investing activities	**(2,266.53)**	**(355.55)**

Particulars		Year ended 31 March 2026	Year ended 31 March 2025
C	**Cash flow from financing activities**		
	Repayment of long term borrowings	1,612.91	53.46
	Receipt / (Repayment) of Short term borrowings	360.47	(107.72)
	Repayment of Lease Liability	(74.86)	(53.97)
	Dividend paid	(78.91)	(78.91)
	Finance Cost	(110.43)	(99.84)
	Net cash generated from financing activities	**1,709.18**	**(286.97)**
	Net increase / (decrease) in cash and cash equivalents (A+B+C)	**(1.11)**	**4.27**
	Opening balance of cash and cash equivalents	47.13	42.86
	Closing balance of cash and cash equivalents	**46.03**	**47.13**
	Components of cash and cash equivalents:		
	Balances with banks in current accounts	44.29	41.88
	Cash on hand	1.73	5.25
	Cash and cash equivalents as per financial statements (Refer note 9)	**46.03**	**47.13**

Notes :

i. Figures in brackets represent cash outflow.

ii. The above Statement of Cash Flows has been prepared under indirect method as set out in Ind AS 7, Statement of Cash Flows.

The accompanying notes are an integral part of these standalone financial statements
This is the Standalone Statement of Cash Flow referred to in our report of even date

For CGCA & Associates LLP
Chartered Accountants
Firm Reg. No. :123393W / W100755

Champak K Dedhia
Partner
Membership No.101769
Mumbai, 15th May, 2026
UDIN: 26101769VWHYBQ3793

Mumbai, 15th May, 2026

For and on behalf of the Board of Directors
CIN: L17120MH1989PLC052645

Shailesh Shah
Managing Director
DIN: 00006154

Sharad Shah
Director
DIN: 00006114

Maikal Roarani
Director & CFO
DIN: 00037831

Priyal Ruparelia
Company Secretary
ICSI M No. A71040

Notes to the Standalone Financial Statements for the year ended 31st March 2026

(All amount in Rupees lakhs, unless otherwise stated)

1 CORPORATE INFORMATION

Sky Industries Limited is a Public limited incorporated and domiciled in India, under the Indian Companies Act, 1956. Its Equity shares are listed on BSE Limited. Its registered office is situated at C-58, TTC Industrial Area, Thane Belapur Road, Pawne, Navi Mumbai - 400 705.

The Company is engaged in manufacturing of "Narrow Woven Fabrics". The Company is engaged in manufacturing and marketing in various products like Hook and Loop Tape Fasteners, Value added items, Velvet tapes etc.

2 BASIS OF PREPARATION, MEASUREMENT AND MATERIAL ACCOUNTING POLICIES

2.1 BASIS FOR PREPARATION OF ACCOUNTS

(a) Basis of preparation

These financial statements have been prepared in accordance with the Indian Accounting Standards (hereinafter referred to as the 'Ind AS') as notified by Ministry of Corporate Affairs pursuant to Section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 as amended from time to time.

The financial statements have been prepared on accrual and going concern basis. The accounting policies are applied consistently to all the periods presented in the financial statements. All assets and liabilities have been classified as current or non-current as per the Company's normal operating cycle and other criteria as set out in the Division II of Schedule III to the Companies Act, 2013. Based on the nature of products and the time between acquisition of assets for processing and their realisation in cash and cash equivalents, the Company has ascertained its operating cycle as 12 months for the purpose of current or non-current classification of assets and liabilities.

The financial statements are presented in INR, the functional currency of the Company. Items included in the financial statements of the Company are recorded using the currency of the primary economic environment in which the Company operates (the 'functional currency').

The Standalone financial statements are approved for issue by the Board of Directors on 15th May, 2026.

(b) Basis of Measurement

These financial statements are prepared under the historical cost convention unless otherwise indicated.

2.2 Key Accounting Estimates and Judgements

The preparation of financial statements requires management to make judgements, estimates and assumptions in the application of accounting policies that affect the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. Continuous evaluation is done on the estimation and judgements based on historical experience and other factors, including expectations of future events that are believed to be reasonable. Revisions to accounting estimates are recognised prospectively.

Information about critical judgements in applying accounting policies, as well as estimates and assumptions that have the most significant effect to the carrying amounts of assets and liabilities within the next financial year, are included in the following notes:

(a) Measurement of defined benefit obligations
(b) Measurement and likelihood of occurrence of provisions and contingencies
(c) Recognition of deferred tax assets
(d) Measurement of Lease liabilities and Right of Use Asset (ROUA)

MATERIAL ACCOUNTING POLICIES

2.3 REVENUE RECOGNITION

The Company derives revenues primarily from sale of manufactured goods, traded goods and related services.

Revenue from contracts with customers is recognised when control of the goods is transferred to the customer on satisfaction of performance obligations. The performance obligations as per contracts with customers are fulfilled at the time of dispatch or delivery of goods depending upon the terms agreed with customer. The Company has generally concluded that it is the principal in its revenue arrangements because it typically controls the goods before transferring them to the customer. Revenue towards satisfaction of a performance obligation is measured at the amount of transaction price (net of variable consideration) allocated to that performance obligation. The transaction price of goods sold is net of variable considerable on account of trade discounts and rebates offered by the Company as part of the contract. Amounts disclosed as revenue are net of returns and allowances. The Company collects goods and services tax on behalf of the government and therefore, these are not economic benefits flowing to the Company. Hence, these are excluded from the revenue.

a) **Sale of Goods**
Revenue from sale of products is recognized when the control on the goods have been transferred to the customer. The performance obligation in case of sale of product is satisfied at a point in time i.e., when the material is shipped to the customer or on delivery to the customer, as may be specified in the contract.

b) **Rendering of services**
Revenue of services are recognized when the services are rendered.

Other Income

c) **Dividend**
Dividend income from investments is recognised when the shareholder's rights to receive payment have been established.

d) **Interest Income**
Interest income is accrued on a time proportion basis, by reference to the principal outstanding and the effective interest rate applicable.

e) **Export Incentives**
Export incentive income is recognised post-export, based on entitlements under prevailing schemes. It is recognised in the year of exports when it is highly probable that no significant reversal will occur. Estimated rates are used at initial recognition and differences on actual receipt are adjusted when known.

2.4 FOREIGN CURRENCY TRANSACTIONS

a) **Functional and Presentation Currency**
The financial statements are presented in Indian Rupee (INR), which is Company's functional and presentation currency.

b) **Initial Recognition**
Transactions in foreign currencies are recorded at the exchange rate prevailing on the dates of the transactions. Exchange difference arising on foreign exchange transaction settled during the year are recognized in the Statement of profit and loss of the year.

c) **Measurement of foreign currency items at the Balance sheet date**
Monetary assets and liabilities denominated in foreign currencies are re-translated into functional currency at the exchange rate prevailing at the end of the reporting period. Non monetary assets and liabilities that are measured based on historical cost in a foreign currency are not re-translated. Exchange differences arising out of these transaction are charged to the profit and loss.

2.5 PROPERTY, PLANT AND EQUIPMENTS AND INTANGIBLE ASSETS

a) **Property, plant and equipment (PPE)**
i) **Recognition and measurement**
Freehold land is carried at cost. All other items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses, if any. Cost includes expenses directly attributable

to the acquisition of the assets. The cost of an item of a PPE comprises its purchase price including import duty, and other non-refundable taxes or levies and any directly attributable cost of bringing the assets to its working condition of its intended use. Any trade discounts and rebates are deducted in arriving at the purchase price.

ii) Subsequent expenditure

Expenditure incurred on substantial expansion upto the date of commencement of commercial production are capitalised. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

b) Capital Work-In-Progress And Pre-Operative Expenses During Construction Period

Capital work-in progress includes expenditure directly related to construction and incidental thereto. The same is transferred or allocated to respective Property, Plant and Equipment on their completion / commencement of commercial production.

c) Intangible assets

Intangible assets are held on the balance sheet at cost less accumulated amortisation and impairment loss if any.

2.6 IMPAIRMENT OF NON- FINANCIAL ASSETS

The Company's non-financial assets other than inventories and deferred tax assets, are reviewed at each reporting date to determine whether there is an indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

For impairment testing, assets that do not generate independent cash inflows are grouped together into cash-generating units (CGUs). Each CGU represents the smallest group of assets that generates cash inflows that are largely independent of the cash inflows of other assets or CGUs.

The recoverable amount of a CGU is the higher of its value in use and its fair value less costs to sell. Value in use is based on the estimated future cash flows, discounted to their present value using a discount rate that reflects current market assessments of time value of money and the risks specific to the CGU.

An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its estimated recoverable amount. Impairment losses are recognised in the statement of profit and loss. Impairment losses recognised in respect of a CGU is allocated first to reduce the carrying amount of any goodwill allocated to the CGU, and then to reduce the carrying amount of the other assets of the CGU on a pro rata basis.

An impairment loss in respect of assets for which impairment loss has been recognized in prior periods, the Company reviews at reporting date whether there is any indication that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. Such a reversal is made only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

2.7 DEPRECIATION AND AMORTISATION

Depreciation is computed using Straight Line Method (SLM) over the useful lives of the assets as specified in Schedule II to the Companies Act, 2013. Lease hold land is amortised over the period of lease.

Useful lives of the items of Property, Plant and Equipment are as follows:

Asset	Useful Life
Building	30 Years
Plant & Machinery	15 Years
Furniture and Fixtures	10 Years
Vehicles	8 Years
Other equipment	6 Years

Intangible Assets are amortized over their individual estimated useful lives on a Straight Line basis, commencing from the year in which the assets are available for use as intended by the management. The useful lives, as determined based on the expected pattern of economic benefits, are as follows:

Assets	Amortisation period
Software Licenses	3 Years

The management believes that the useful life provided above most accurately reflects the period during which they expect to use these assets.

The assets; residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Depreciation and amortization on property, plant and equipment added/disposed off during the year has been provided on pro-rata basis with reference to the date of addition/disposal.

Depreciation and amortization methods, useful lives and residual values are reviewed at the end of each reporting period.

2.8 FINANCIAL INSTRUMENTS

I. Financial Assets

a) Classification of financial assets

The Company classifies financial assets as subsequently measures at amortised cost, fair value through other comprehensive income or fair value through profit & loss on the basis of its business model for managing the financial assets and the contractual cash flow characteristics of the financial assets.

i) Debt instrument at amortised cost:

A 'debt Instrument' is measured at the amortised cost if both the following conditions are met:

- The asset is held within a business model whose objectives is to hold assets for collecting contractual cash flow and
- Contractual terms of the asset give rise on specified dates to cash flow that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium and fees or cost that are an integral part of the EIR. Amortisation is included in finance income in the statement of profit and loss. The losses arising from impairment are recognised in the statement of profit and loss. The category generally applies to trade and other receivable.

ii) Debt instrument at fair value through other comprehensive income (FVOCI):

Assets that are held for collection of contractual cash flow and selling the financial assets, where the assets' cash flow represents solely payments of principal and interest are measuring at FVOCI, movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest revenue or foreign exchange gains and losses which are recognised in profit and loss. When the financial assets is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in other gains/ (losses). Interest income from these financial assets is included in other income using the EIR method. The Company does not have any instruments classified as fair value through other comprehensive income (FVOCI).

iii) Debt instrument measured at fair value through profit and loss (FVTPL):

Assets that do not meet the criteria for amortised cost or FVOCI are measured at fair value through profit or loss. A gain or loss on a debt instrument that is subsequently measured at fair value through profit or loss and is not part of a hedging relationship is recognised in profit or loss and presented net in the statement of profit and loss within other gains/ (losses) in the period in which it arises. Interest income from these financial assets is included in other income.

iv) Equity investments:

Investment in associates are accounted using equity method.

All other equity investments which are in scope of Ind-AS 109 are measured at fair value. Equity instrument which are held for trading are classified as at FVTPL. For all other equity investments, the Company has decided to classify the same either at FVOCI or FVTPL. The Company makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

For equity investments classified as FVOCI, all fair value changes on the instruments, excluding dividend, are recognized in other comprehensive income (OCI). There is no recycling of the amounts from OCI to statement of profit and loss, even on sale of such investment.

Equity investments included within the FVTPL category are measured at fair value with all changes recognized in the Statement of profit and loss.

Costs of certain unquoted equity instruments has been considered as an appropriate estimate of fair value because of a wide range of possible fair value measurements and cost represents the best estimate of fair value within that range.

b) Initial recognition and measurement

All financial assets are recognised initially at fair value and for those instruments that are not subsequently measured at FVTPL, plus/minus transaction cost that are attributable to the acquisition of the financial assets.

Trade receivables are carried at original invoice price as the sales arrangements do not contain any significant financial component. Purchase or sales of financial assets that required delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Company commits to purchase or sell the assets.

c) Derecognition of financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a Company of similar financial assets) primarily derecognised (i.e. removed from the Company's balance sheet) when :

- The rights to receive cash flows from the asset have expired, or
- The Company has neither transferred nor retained substantially all the risks and rewards of all the assets, but has transferred control of the assets.

When the Company has transferred its rights to receive cash flow from an asset or has entered into a pass-through arrangement, it evaluates whether it has transferred substantially all the risks and rewards of ownership. In such cases, the financial asset is derecognised. When it has neither transferred nor retained substantially all of the risks and rewards of the assets, nor transferred control of the assets, the Company continues to recognise the transferred asset to the extent of the Company's continuing involvement. In the case, the Company recognises and associated liability. The transferred asset and the associated liability are measured on a basis that reflect the rights and obligations that the Company has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and maximum amount of consideration that the Company could be required to repay.

d) Impairment of financial assets

In accordance with Ind-AS 109, the Company applies Expected Credit Loss (ECL) model for measurement and recognition of impairment loss on following financial assets and credit risk exposure:

- Financial assets that are debt instruments, and are measured at amortised cost e.g., loan, debt security, deposits, and bank balance.
- Trade Receivables

The Company follows 'simplified approach' for recognition of impairment loss allowance on trade receivables which do not contain a significant financing component.

The application simplified approach does not require the Company to track change in risk. Rather, it recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition. The Company uses a provision matrix to determine impairment loss allowance on the portfolio of trade receivable. The provision matrix based on its historically observed default rates over the expected life of the trade receivable and is adjusted for forward looking estimates. At every reporting date, historically observed default rate updated and change in the forward looking estimates are analysed.

II. Financial Liabilities and equity instruments

Debt and equity instruments issued by an entity are classified as either financial liability or as equity in accordance with substance of the contractual arrangements and the definition of a financial liability and an equity instrument.

a) Equity instruments:

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by an entity are recognised at the proceeds received, net of direct issue costs.

b) Financial liabilities :- Classification

Financial liabilities classified as FVTPL or other financial liabilities consists of derivative financial instruments, wherein the gain/losses arising from remeasurement of these Instruments of recognized in the statements of profit and loss. Other financial liability (including borrowings and trade and other payables) are subsequently measured at amortised cost using the effective interest method.

c) Initial recognition and measurement:

All financial liabilities are recognised initially at fair value and for those instruments that are not subsequently measured at FVTPL, plus/minus transaction cost that are attributable to issue of these instruments.

d) Derecognition

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of the new liability. The difference in the respective carrying amounts is recognised in the statement of Profit and Loss.

III. Fair Value

The Company determines the fair value of its financial instruments on the basis of the following hierarchy

a) Level 1 : The fair value of financial instruments quoted in active markets is based on their quoted closing price at the balance sheet date. Examples include exchange traded commodity derivatives and other financial instruments in equity and debt securities which are listed in a recognised stock exchange.

b) Level 2 : The fair value of financial instruments that are not traded in active markets is determined by using valuation techniques using observable market data. Such valuation techniques include discounted cash flows, standard valuation models based on market parameters for interest rates, yield curves or foreign exchange rates, dealer quotes for similar instruments and use of comparable arm's length transactions. For example, the fair value of forward exchange contracts, currency swaps and interest rate swaps is determined by discounting estimated future cash flows using a risk-free interest rate.

c) Level 3 : The fair value of financial instruments that are measured on the basis of entity specific valuations using inputs that are not based on observable market data (unobservable inputs).

2.9 INVENTORIES

Inventories are valued at the lower of cost and net realisable value. Cost includes all costs of purchase, conversion costs, and other costs incurred in bringing the inventories to their present location and condition. Net realisable value represents the estimated selling price in the ordinary course of business, less the estimated costs of completion and the costs necessary to make the sale.

Cost is determined using the weighted average cost method or specific identification, as applicable.

a) Raw Material

Cost includes purchase price, taxes (other than recoverable taxes), freight, and other directly attributable expenses. Valued using the moving weighted average cost method. Raw materials are not written down below cost if the related finished goods are expected to be sold at or above cost. However, a write-down is made when a decline in the price of raw materials indicates that the cost of finished goods exceeds their net realisable value.

b) Work-in-Progress (WIP)
Valued at cost, including cost of raw materials, direct labour, and a proportion of manufacturing overheads based on the stage of completion. Cost is determined using the moving weighted average basis.

c) Finished Goods
Include cost of raw materials, conversion costs (direct labour, manufacturing overheads) and packing materials. Valued at the lower of cost of production and net realisable value

d) Stock-in-Trade
Valued at cost or net realisable value, whichever is lower, using the moving weighted average or specific identification method, as applicable.

e) Goods-in-Transit
Valued at cost, including directly attributable costs incurred up to the reporting date.

f) Stores and Spares
Valued at weighted average cost, including all incidental procurement costs.

Due allowance is made for obsolete, slow-moving and defective inventories based on periodic evaluation of the usability and marketability of such items

2.10 BORROWING COSTS

Borrowing Costs that are interest and other costs that the Company incurs in connection with the borrowings of funds and is measured with reference to the effective interest rate applicable to the respective borrowing. Borrowing costs include interest cost measured at EIR and exchange difference arising from foreign currency borrowings to the extent they are regarded as an adjustment to the interest cost.

Borrowing Costs that are attributable to the acquisition or construction of qualifying assets are capitalised as part of the cost of such assets, wherever applicable, till the assets are ready for their intended use. Such capitalisation is done only when it is probable that the asset will result in future economic benefits and the costs can be measured reliably. Capitalisation of borrowing cost is suspended and charged to statement when active development is interrupted.

Capitalisation of borrowing costs commences when all the following conditions are satisfied:
i. Expenditure for the acquisition, construction or production of a qualifying asset is being incurred;
ii. Borrowing costs are being incurred; and
iii. Activities that are necessary to prepare the asset for its intended use are in progress.

A qualifying asset is one which necessarily takes substantial period to get ready for intended use. All other borrowing costs are charged to revenue account.

2.11 EMPLOYEE BENEFITS

a) Short term employee benefit obligations
Liabilities for wages, salaries, including non-monetary benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related services are recognised in respect of employee's services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are to be settled. The liabilities are presented as current employee benefit obligations in the balance sheet.

b) Other long term employee benefit obligations

i) Compensated absences
The liabilities for earned leave is not expected to be settled wholly within 12 months after the end of the period in which employees render the related service. Therefore they are measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of reporting period using the projected unit credit method. The benefits are discounted using the market yield at the end of reporting period that have terms approximating to the terms of related obligation. Remeasurement as a result of experience adjustments and changes in actuarial assumptions are recognised in the other comprehensive income.

c) **Post-employment obligations**

The Company operates the following post-employment schemes:

A. Defined benefit plans such as Gratuity

B. Defined contribution plan such as Provident Fund

Defined Benefit Plans

The liability or asset recognised in the balance sheet in respect of defined benefit gratuity plans is present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit is calculated annually by actuaries using the projected unit credit method.

The present value of the defined benefit obligations is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of the related obligation.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expenses in the statement of profit and loss.

Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income. They are included in retained earnings in the statement of changes in equity and in the balance sheet.

Changes in present value of the defined benefit obligation resulting from plan amendment or curtailments are recognised immediately in profit or loss as past service cost.

Defined Contribution Plans

The Company pays provident fund contributions to publicly administered funds as per the local regulations. The Company has no further payment obligations once the contributions have been paid. The contributions are accounted for as defined contribution plans and the contributions are recognised as employee benefit expenses when they are due. Contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payment is available.

Share Based Payments

Employees of the Company receive remuneration in the form of share-based payments in consideration of the services rendered. Under the equity settled share based payment, the fair value on the grant date of the awards given to employees is recognised as 'employee benefit expenses' with a corresponding increase in equity over the vesting period. The fair value of the options at the grant date is calculated by an independent valuer basis Black Scholes model. At the end of each reporting period, apart from the non-market vesting condition, the expense is reviewed and adjusted to reflect changes to the level of options expected to vest. When the options are exercised, the Company issues fresh equity shares.

For cash-settled share-based payments, the fair value of the amount payable to employees is recognised as 'employee benefit expenses' with a corresponding increase in liabilities, over the period of non-market vesting conditions getting fulfilled. The liability is remeasured at each reporting period up to, and including the settlement date, with changes in fair value recognised in employee benefits expenses

2.12 ACCOUNTING FOR TAXES ON INCOME

a) **Income Taxes**

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in Deferred Tax Assets and Liabilities attributable to temporary differences and to unused tax losses.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period i.e. as per the provisions of the Income Tax Act, 1961, as amended from time to time. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on the rates and tax laws enacted or substantively enacted, at the reporting date in the country where the Company operates and generates taxable income. Current tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

Current tax assets and liabilities are offset only if, the Company :
i) has legally enforceable right to set off the reocgnised amounts; and
ii) Intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

b) Deferred Taxes

Deferred tax is recognised in respect of temporary differences between the carrying amounts of the assets and liabilities for financial reporting purposes and the corresponding amounts used for taxation purpose

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences only if it is probable that future taxable profits will be available against which they can be used. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefits will be realised; such reductions are reversed when the probability of future taxable profits improves.

Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be used.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantially enacted at the reporting date.

Deferred Tax Assets and Liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the Company has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and Deferred Tax is recognised in the Statement of Profit and Loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

The carrying amount of Deferred Tax Assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the Deferred Tax Asset to be utilised. Unrecognised Deferred Tax Assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are offset only if, the Company :
i) has legally enforceable right to set off the reocgnised amounts; and
ii) the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority on the same taxable entity.

2.13 PROVISIONS AND CONTINGENT LIABILITIES

a) Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Company expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the Statement of Profit and Loss net of any reimbursement. Provisions are not recognised for future operating losses.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

b) Contingent Liability

Contingent liabilities are not provided for and if material, are disclosed by way of notes to accounts. Contingent Liability is disclosed in the case of:
i. A present obligation arising from the past events, when it is not probable that an outflow of resources will be required to settle the obligation;
ii. A present obligation arising from the past events, when no reliable estimate is possible;
iii. A possible obligation arising from the past events, unless the probability of outflow of resources is remote.

2.14 EARNING PER SHARE

a) **Basic Earnings Per Share**
Basic Earnings Per Share is calculated by dividing the profit attributable to owners of the Company by the weighted average number of equity shares outstanding during the period. Earnings considered in ascertaining the Company's earnings per share is the net profit for the period after deducting preference dividends, if any, and any attributable distribution tax thereto for the period.

2.15 CASH AND CASH EQUIVALENTS

Cash Flows are reported using the indirect method, whereby profit before tax is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing Cash Flows. The cash flows from operating, investing and financing activities of the Company are segregated.

Cash and cash equivalents for the purpose of Cash Flow Statement comprise cash and cheques in hand, bank balances, demand deposits with banks where the original maturity is three months or less and other short term highly liquid investments net of bank overdrafts which are repayable on demand as these form an integral part of the Company's cash management.

2.16 DIVIDEND

The Company recognises a liability for dividends to equity holders of the Company when the dividend is authorised and the dividend is no longer at the discretion of the Company. As per the corporate laws in India, a dividend is authorised when it is approved by the shareholders. A corresponding amount is recognised directly in equity.

2.17 ROUNDING OFF

All amounts disclosed in the financial statements and notes have been rounded off to the nearest Lakhs, unless otherwise stated.

2.18 EVENTS OCCURING AFTER THE REPORTING DATE

Adjusting events (that provides evidence of condition that existed at the balance sheet date) occurring after the balance sheet date are recognized in the financial statements. Material non adjusting events (that are inductive of conditions that arose subsequent to the balance sheet date) occurring after the balance sheet date that represents material change and commitment affecting the financial position are disclosed in the Directors' Report.

2.19 EXCEPTIONAL ITEMS

Certain occasions, the size, type or incidence of an item of income or expense, pertaining to the ordinary activities of the Company is such that its disclosure improves the understanding of the performance of the Company, such income or expense is classified as an exceptional item and accordingly, disclosed in the notes acCompanying to the financial statements.

2.20 OPERATING CYCLE

All assets and liabilities have been classified as current or non-current as per each Company's normal operating cycle and other criteria set out in the Schedule III to the Act.

2.21 SEGMENT REPORTING

As the Company has only one primary business activity, Segment reporting is not applicable.

2.22 LEASES

As a lessee:

The Company recognizes a right-of-use asset (ROU) and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short-term leases) and low value leases. For these short-term and low value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease. Certain lease arrangements includes the options to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities includes these options when it is reasonably certain that they will be exercised.

The right-of-use assets are initially recognized at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives.

They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the useful life of the asset or the balance lease term of the underlying asset. Right of use assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable.

The lease liability is initially measured at amortized cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates in the country of domicile of the leases. Lease liabilities are re-measured with a corresponding adjustment to the related right of use asset if the Company changes its assessment if whether it will exercise an extension or a termination option.

Lease liability and ROU asset shall be separately presented in the Balance Sheet and lease payments shall be classified as financing cash flows.

2.23 Recent accounting pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended March 31, 2026, MCA has notified below new standards or amendments that are applicable or may have a material impact to the Company.

In May 2025, MCA notified amendments to Ind AS 21 - The Effects of Changes in Foreign Exchange Rates, applicable w.e.f. April 1, 2025. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.

The amendment to Ind AS 1 relating to classification of liabilities as current or non-current and non-current liabilities with covenants clarifies that a liability should be classified as non-current only when the entity's right to defer settlement for at least twelve months after the reporting period is substantive and exists at the end of the reporting period, irrespective of the likelihood of exercising that right. It further clarifies that covenants attached to a borrowing affect classification only if the entity is required to comply with those covenants on or before the reporting date, and not if compliance is required after the reporting period. In addition, where a liability can be settled at the option of the counterparty by the transfer of the entity's own equity instruments, such settlement terms do not impact classification as current or non-current if the equity option is classified as an equity instrument. These amendments have no impact on the measurement of items in the financial statements, and the Company has not made any retrospective adjustments on adoption of these amendments to Ind AS 1.

Ind AS 7, Statement of Cash Flows and Ind AS 107, Financial Instruments: Disclosures, applicable w.e.f. April 1, 2025 – The amendment in Ind AS 7 requires to inform users of financial statements of the existence of supplier finance arrangements and explain the nature of the arrangements, the carrying amount of liabilities and the range of payment due dates. Ind AS 107 has been amended to add supplier finance arrangements as a factor that may cause concentration of liquidity risk. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.

Ind AS 12, International Tax Reform – Pillar Two Model Rules applicable immediately - The amendments provide a temporary mandatory relief from deferred tax accounting for top-up tax and disclose that they have applied the relief. This relief is immediate andapplies retrospectively. The same is not applicable.

3 Property, plant and equipment

(All amount in Rupees lakhs, unless otherwise stated)

Particulars	Leasehold Land	Factory Buildings	Plant and Machinery	Furniture and fixtures	Vehicles	Office equipment	Computers	Total
Gross block								
Balance as at 01 April 2024	**41.33**	**236.05**	**1,191.09**	**82.43**	**105.58**	**40.63**	**30.89**	**1,728.00**
Additions	-	-	34.78	22.59	44.65	3.80	9.43	115.24
Disposals / adjustments	-	-	-	-	-	-	-	-
Balance as at 31 March 2025	**41.33**	**236.05**	**1,225.87**	**105.03**	**150.24**	**44.43**	**40.32**	**1,843.24**
Additions	-	-	34.36	6.30	83.01	3.90	4.07	131.64
Disposals / adjustments	-	-	(6.91)	-	(81.07)	-	-	(87.98)
Balance as at 31 March 2026	**41.33**	**236.05**	**1,253.33**	**111.33**	**152.19**	**48.33**	**44.38**	**1,886.91**
Accumulated depreciation and amortisation								
Balance as at 01 April 2024	**4.55**	**73.94**	**461.94**	**34.63**	**54.97**	**34.10**	**20.08**	**684.20**
Depreciation charge	0.52	12.28	88.26	9.18	12.75	2.31	6.81	132.13
Reversal on disposals / adjustments	-	-	-	-	-	-	-	-
Balance as at 31 March 2025	**5.07**	**86.22**	**550.20**	**43.81**	**67.73**	**36.41**	**26.89**	**816.33**
Depreciation charge	0.52	12.28	87.91	11.94	12.97	2.90	7.68	136.21
Reversal on disposals / adjustments	-	-	(3.21)	-	(49.44)	-	-	(52.65)
Balance as at 31 March 2026	**5.59**	**98.51**	**634.90**	**55.75**	**31.25**	**39.32**	**34.57**	**899.89**
Net block								
Balance as at 31 March 2025	**36.26**	**149.82**	**675.67**	**61.22**	**82.51**	**8.02**	**13.43**	**1,026.91**
Balance as at 31 March 2026	**35.74**	**137.54**	**618.42**	**55.58**	**120.93**	**9.01**	**9.81**	**987.02**

Note:

1. Refer note 15 for information on property, plant and equipment pledged as security by the Company.

(All amount in Rupees lakhs, unless otherwise stated)

3A Capital work-in-progress

Particulars	Land	Factory Buildings	Plant & Machinery	Office Equipment	Total
Gross block					
Balance as at 01 April 2024	**-**	**16.76**	**4.05**	**-**	**20.81**
Additions	729.03	16.96	-	-	745.99
Disposals / adjustments	-	-	(4.05)	-	(4.05)
Balance as at 31 March 2025	**729.03**	**33.72**	**-**	**-**	**762.75**
Additions	160.56	1,461.22	609.36	0.30	2,231.44
Disposals / adjustments	-	-	(0.55)	-	(0.55)
Balance as at 31 March 2026	**889.58**	**1,494.95**	**608.81**	**0.30**	**2,993.64**

Note:

1. Borrowing costs capitalised during the year amounted to Rs. Nil (March 31, 2025: Rs.Nil).

Capital work in progress (CWIP) ageing schedule

Particulars	Amount in CWIP for a period of				Total
As at 31st March 2026	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	2,230.89	745.99	-	16.76	2,993.64
Projects temporarily suspended	-	-	-	-	-
TOTAL	**2,230.89**	**745.99**	**-**	**16.76**	**2,993.64**

Particulars	Amount in CWIP for a period of				Total
As at 31st March 2025	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	745.99	-	-	-	745.99
Projects temporarily suspended	-	-	-	16.76	16.76
TOTAL	**745.99**	**-**	**-**	**16.76**	**762.75**

3B Other Intangible assets

Particulars	Software Licenses	Total
Balance as at 01 April 2024	**2.48**	**2.48**
Additions	5.10	5.10
Disposals / adjustments	-	-
Balance as at 31 March 2025	**7.57**	**7.57**
Additions	37.41	37.41
Disposals / adjustments	-	-
Balance as at 31 March 2026	**44.98**	**44.98**
Accumulated amortisation		
Balance as at 01 April 2024	**2.04**	**2.04**
Amortisation charge	0.32	0.32
Reversal on disposals / adjustments	-	-
Balance as at 31 March 2025	**2.35**	**2.35**
Amortisation charge	8.43	8.43
Reversal on disposals / adjustments		-
Balance as at 31 March 2026	**10.78**	**10.78**
Net block		
Balance as at 31 March 2025	**5.22**	**5.22**
Balance as at 31 March 2026	**34.20**	**34.20**

(All amount in Rupees lakhs, unless otherwise stated)

3C Intangible assets under development

Particulars	Software Licenses	Total
Balance as at 01 April 2024	**20.37**	**20.37**
Additions	15.37	15.37
Transfer from CWIP	(4.20)	(4.20)
Disposals / adjustments	-	-
Balance as at 31 March 2025	**31.54**	**31.54**
Additions	5.14	5.14
Transfer from CWIP	(36.68)	(36.68)
Disposals / adjustments	-	-
Balance as at 31 March 2026	**-**	**-**

Capital work in progress (CWIP) ageing schedule

Particulars	Amount in CWIP for a period of				Total
As at 31st March 2026	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	-	-	-	-	-
Projects temporarily suspended	-	-	-	-	-
TOTAL	**-**	**-**	**-**	**-**	**-**

Particulars	Amount in CWIP for a period of				Total
As at 31st March 2025	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	11.17	13.65	6.72	-	31.54
Projects temporarily suspended	-	-	-	-	-
TOTAL	**11.17**	**13.65**	**6.72**	**-**	**31.54**

Note: The Company does not have any intangible assets under development whose completion is overdue or has exceeded its cost compared to its original plan.

3D Leases

The Company has entered into lease contracts for premises to use it for business operations i.e. corporate head office and residential premises. Lease agreements does not depict any restrictions / convenants imposed by the lessor. Payments associated without lease contracts are recognised as an expense in Statement of Profit and Loss.

(a) The carrying amount of right of use (ROU) assets recognised and the movements during the year

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Balance at the beginning of the year	**7.66**	**53.64**
Add: Additions	145.20	-
Less: Depreciation	(69.77)	(45.98)
Less: Reduction on Termination of contract	-	-
Balance at the end of the year	**83.09**	**7.66**

(All amount in Rupees lakhs, unless otherwise stated)

(b) The carrying amount of lease liabilities (included under financial liabilities) and the movements during the year

	Particulars	As at 31 March 2026	As at 31 March 2025
i)	**Balance at the beginning of the year**	9.19	59.99
	Add : Additions	142.69	-
	Add: Accretion of interest	9.04	3.18
	Less: Payments	(74.86)	(53.97)
	Balance at the end of the year	**86.06**	**9.19**
ii)	**Details of contractual maturities of lease liabilities on undiscounted basis**		
	Less than one year	90.59	9.29
	One to two years	19.26	-
	Two to five years	-	-
	More than five years	-	-
	Total	**109.85**	**9.29**
iii)	**Break-up of lease liabilities on discounted basis**		
	Lease liabilities (current)	67.66	9.19
	Lease liabilities (non-current)	18.40	-
	TOTAL	**86.06**	**9.19**

(c) Amount recognised in statement of profit and loss

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Depreciation expense of right of use assets (Refer note 30)	69.77	45.98
Interest expense on lease liabilities	9.04	3.18
Rent expense relating to short-term lease (Refer note 31)	100.28	70.03
TOTAL	**179.09**	**119.19**

(d) Other disclosures

The Company does not face a liquidity risk with regard to its lease liabilities as the current assets are sufficient to meet the obligations related to lease liabilities as and when they fall due.

4 Financial Assets - Investments (Non Current)

Particulars	As at 31 March 2026		As at 31 March 2025	
	No. of units	Amount	No. of units	Amount
Investments in equity instruments (Unquoted and fully paid up)				
Investments in Subsidiary (at cost)	19,99,600	199.96	19,99,600	199.96
Investment in equity oriented mutual funds (at fair value through profit and loss)	6,26,245	389.18	12,05,649	537.19
TOTAL		**589.14**		**737.15**
Aggregate amount of quoted investments		-		-
Aggregate market value of quoted investments		-		-
Aggregate amount of unquoted investments		**589.14**		**737.15**
Aggregate amount of impairment in value of investments		-		-
		589.14		**737.15**

(All amount in Rupees lakhs, unless otherwise stated)

5 Financial Assets - Others (Non-Current)

Particulars	As at 31 March 2026	As at 31 March 2025
[Unsecured, considered good]		
Security deposits	36.35	29.65
TOTAL	**36.35**	**29.65**

6 Other Non Current Assets

Particulars	As at 31 March 2026	As at 31 March 2025
[Unsecured, considered good]		
Income Tax Asset	4.34	4.34
Advances to vendor	380.41	70.50
TOTAL	**384.76**	**74.84**

7 Inventories (Valued at lower of cost or net realisable value)

Particulars	As at 31 March 2026	As at 31 March 2025
Raw Materials	1,418.16	1,121.05
Work in Progress	244.17	233.64
Finished Goods	397.00	734.24
Packing Materials	65.94	32.47
TOTAL	**2,125.28**	**2,121.41**

Note: Refer Note 15 for details of inventory subject to charge on secured borrowings.

8 Trade receivables

Particulars	As at 31 March 2026	As at 31 March 2025
Unsecured, considered good	1,238.91	1,071.23
Less: Allowances for expected credit losses	(31.17)	(27.12)
	1,207.74	**1,044.11**
Trade receivables - Credit Impaired	-	-
Less: Allowances for expected credit losses	-	-
TOTAL	**1,207.74**	**1,044.11**

Note:

i. No trade or other receivable are due from directors or other officers of the Company either severally or jointly with any other person.

ii. Trade receivables are non-interest bearing and generally on terms of 45 days

iii. Trade receivables include debts from related parties amounting to Nil (Nil) (refer note 40)

iv. The Company's exposure to credit and currency risks, and loss allowances related to trade receivables are disclosed in Note 38

v. Refer Note - 41 for trade receivables ageing details.

9 Cash and cash equivalents

Particulars	As at 31 March 2026	As at 31 March 2025
Balances with banks in current accounts	44.29	41.88
Cash on hand	1.73	5.25
TOTAL	**46.03**	**47.13**

(All amount in Rupees lakhs, unless otherwise stated)

10 Bank balances other than cash and cash equivalents

Particulars	As at 31 March 2026	As at 31 March 2025
Unpaid Dividend Account (Refer note i. Below)	23.52	21.55
Margin Money with Bank (Refer note ii. Below)	245.10	151.53
TOTAL	**268.62**	**173.07**

Note:

i. Unpaid dividend account includes amount which has been kept in separate earmarked accounts and no transactions except for stated purpose are done through such accounts.

ii. Margin Money Deposit are lien marked against borrowings from Bank.

11 Financial Assets - Others (Current)

Particulars	As at 31 March 2026	As at 31 March 2025
[Unsecured, considered good]		
Security deposits	41.49	42.28
TOTAL	**41.49**	**42.28**

12 Other current assets

Particulars	As at 31 March 2026	As at 31 March 2025
Advances other than capital advances		
Advance to employees	44.46	40.98
Advance to suppliers / expenses	-	85.53
Others		
Balance with government authorities	252.56	234.34
Export incentive receivable	29.07	45.39
Prepaid expenses	26.52	24.02
TOTAL	**352.61**	**430.25**

13 Equity share capital

Particulars	As at 31 March 2026		As at 31 March 2025	
	No. of shares	Amount	No. of shares	Amount
Authorised share capital				
Equity Shares of Rs. 10/- each	1,50,00,000	1,500.00	1,50,00,000	1,500.00
Redeemable Preference Shares of Rs. 100/- each	5,00,000	500.00	5,00,000	500.00
Total Authorized Share Capital	**1,55,00,000**	**2,000.00**	**1,55,00,000**	**2,000.00**
Issued, subscribed and fully paid up shares				
Equity shares of Rs. 10 each	78,90,541	789.05	78,90,541	789.05
Total issued, subscribed and paid up share capital	**78,90,541**	**789.05**	**78,90,541**	**789.05**

a) Issued during the previous year:

(i) During the FY 2024-25 and FY 25-26 company has not alloted any equity shares.

b) Reconciliation of the number of shares outstanding :

Particulars	As at 31 March 2026		As at 31 March 2025	
	No. of Shares	Amount	No. of Shares	Amount
Shares at the beginning of the year	78,90,541	789.05	78,90,541	789.05
Add: Issued during the year (refer note (a) above)	-	-	-	-
Less: Shares bought back during the year	-	-	-	
Shares at the end of the year	**78,90,541**	**789.05**	**78,90,541**	**789.05**

c) Rights, Preferences and restrictions attached to shares

The company has one class of equity shares having a face value Rs. 10 /- per share. Each shareholder is eligible for one vote per share held. In the event of liquidation, the equity shareholders will be entitled to receive any of the remaining asset of the company in proportion to the number of equity shares held by the shareholders, after distribution of all the preferential amounts. However no such preferential amount exists currently.

d) Shareholders holding more than 5% shares each :

Name of the Shareholder	As at 31 March 2026		As at 31 March 2025	
	No. of Shares	%	No. of Shares	%
Shailesh Shah	29,44,123	37.31%	27,80,623	35.24%
Sharad Shah	11,62,043	14.73%	11,62,043	14.73%
Saloni Dedhia	4,74,400	6.01%	4,74,400	6.01%
Harini Dedhia	5,30,000	6.72%	5,30,000	6.72%
Skay Finvest Pvt Ltd *	-	-	1,63,500	2.07%
Total	**51,10,566**	**64.77%**	**51,10,566**	**64.77%**

* Beneficial ownership is of Shailesh Shah

e) Disclosure of Shareholding of Promoters is as follows:-

As at 31 March 2026

Promoter Name	No. of shares at the beginning of the year	Change during the year	No. of shares at the end of the year	% of Total Shares	% change during the year
Shailesh S. Shah	27,80,623	1,63,500	29,44,123	37.31%	2.07%
Sharad S. Shah	11,62,043	-	11,62,043	14.73%	-
Saloni Dedhia	4,74,400	-	4,74,400	6.01%	-
Sangita S. Shah	4,350	-	4,350	0.06%	-
Skay Finvest Private Limited*	1,63,500	(1,63,500)	-	-	-2.07%
Total	**45,84,916**	**-**	**45,84,916**	**58.11%**	**-**

As at 31 March 2025

Promoter Name	No. of shares at the beginning of the year	Change during the year	No. of shares at the end of the year	% of Total Shares	% change during the year
Shailesh S. Shah	27,80,623	-	27,80,623	35.24%	-
Sharad S. Shah	11,62,043	-	11,62,043	14.73%	-
Saloni Dedhia	4,74,400	-	4,74,400	6.01%	-
Sangita S. Shah	4,350	-	4,350	0.06%	-
Skay Finvest Private Limited*	1,63,500	-	1,63,500	2.07%	-
Total	**45,84,916**	**-**	**45,84,916**	**58.11%**	**-**

(All amount in Rupees lakhs, unless otherwise stated)

14 Other Equity

Particulars	No. of shares	Amount
As at 01 April 2025	**78,90,541**	**789.05**
Changes in equity share capital	-	-
As at 31 March 2026	**78,90,541**	**789.05**
As at 01 April 2025	**78,90,541**	**789.05**
Changes in equity share capital	-	-
As at 31 March 2026	**78,90,541**	**789.05**

Other equity

Particulars	Securities Premium	General Reserve	Retained Earnings	Total
Opening balance as at 1 April 2024	**738.53**	**98.46**	**2,405.23**	**3,242.22**
Transactions during the year				
Total comprehensive income for the year:				
Profit for the year	-	-	611.89	611.89
Remeasurements gains on defined benefit plans	-	-	(8.81)	(8.81)
Transactions with owners in their capacity as owners:				
Dividend paid for the FY 2023-24	-	-	(78.91)	(78.91)
Closing balance as at 31 March 2025	**738.53**	**98.46**	**2,929.40**	**3,766.40**
Opening balance as at 1 April 2025	**738.53**	**98.46**	**2,929.40**	**3,766.40**
Transactions during the year				
Total comprehensive income for the year:				
Profit for the year	-	-	592.02	592.02
Remeasurements gains on defined benefit plans	-	-	6.90	6.90
Transactions with owners in their capacity as owners:				
Dividend paid for the FY 2024-25	-	-	(78.91)	(78.91)
Closing balance as at 31 March 2026	**738.53**	**98.46**	**3,449.42**	**4,286.42**

This is the Statement of Changes in Equity referred to in our audit report of even date.

Nature and Purpose of the Reserves

Securities Premium

Securities premium is on account of premium on issue of shares. This reserve is utilized in accordance with the provisions of the Act.

General Reserve

General reserve is created from time to time by way of transfer of profits from retained earnings for appropriation purposes.

(All amount in Rupees lakhs, unless otherwise stated)

14a Dividends Paid / Proposed during the year

Particulars	As at 31 March 2026	As at 31 March 2025
Corporate dividend paid during the year		
Dividend Paid	78.91	78.91
Dividend Per Fully Paid Up Share	1.00	1.00
Corporate dividend proposed for the year		
Dividend Proposed	78.91	78.91
Dividend Proposed Per Fully Paid Up Share	1.00	1.00

On 15th May 2026 the Board of Directors of the Company have recommended the final dividend of Re. 1 per equity share for the year ended March 31, 2026 subject to approval by the shareholders at the forthcoming annual general meeting. On approval, the total dividend payment based on number of shares outstanding as on March 31, 2026 is expected to be Rs. 78.91 Lakhs

15 Borrowings (non-current)

Particulars	As at 31 March 2025	As at 31 March 2024
Secured		
Term Loans - Banks (Refer no 15a)	1,663.13	47.96
Term Loans - Non-Banking Financial Companies (Refer no 15b)	7.82	10.08
TOTAL	**1,670.95**	**58.04**

Notes :-

15a Term Loans : Bank

i. Floating Term loan from Kotak Mahindra Bank Ltd. aggregating to Rs 1868 Lakhs (Previous year Nil) carries interest rate @ 8.45% p.a. The said loan is secured by way of first and exclusive hypothecation charge on all existing and future current assets of the Company, first and exclusive charge on moveable fixed assets of the Company and first and exclusive equitable/ registered mortgage charge on immoveable properties located at C57/1, C57/2 and C 58, TTC Industrial area, Thane, Belapur Road, Pawane Navi Mumbai and Survey No 2217/1, Khattalwad Manekpur Road, Umbergaon, Gujarat owned by Sky Industries Ltd.

ii. Term loan from Union Bank of India aggregating to Rs 23.35 Lakhs (Rs. 28.74 Lakhs) carries interest rate @ 8.65 % p.a. repayable in 60 equated monthly installments of Rs. 0.60 Lakhs each.

iii. Term loan from Union Bank of India aggregating to Rs 23.99 Lakhs (Rs. 28.74 Lakhs) carries interest rate @ 8.65 % p.a. repayable in 60 equated monthly installments of Rs. 0.60 Lakhs each.

iv. Term loan from Union Bank of India aggregating to Rs 13.06 Lakhs (Rs. Nil) carries interest rate @ 8.40 % p.a. repayable in 60 equated monthly installments of Rs. 0.30 Lakhs each.

v. Term loan from Union Bank of India aggregating to Rs 15.12 Lakhs (Rs. Nil) carries interest rate @ 8.40 % p.a. repayable in 60 equated monthly installments of Rs. 0.34 Lakhs each.

vi. Term loan from Union Bank of India aggregating to Rs 13.04 Lakhs (Rs. Nil) carries interest rate @ 8.40 % p.a. repayable in 60 equated monthly installments of Rs. 0.30 Lakhs each.

15b Term Loans : NBFC

i. Term loan from Kotak Mahindra Prime Ltd. aggregating to Rs 10.08 Lakhs (Rs. 12.33 Lakhs) carries interest rate @ 9.07 % p.a. repayable in 60 equated monthly installments of Rs. 0.25 Lakhs each.

(All amount in Rupees lakhs, unless otherwise stated)

16 Other Financial Liabilities (Non-Current)

Particulars	As at 31 March 2026	As at 31 March 2025
Trade deposits from customers	8.00	9.00
TOTAL	**8.00**	**9.00**

17 Provisions (non-current)

Particulars	As at 31 March 2026	As at 31 March 2025
Provision for employee benefits		
Gratuity	19.01	26.05
Compensated absences	3.09	2.07
TOTAL	**22.10**	**28.12**

18 Deferred tax liabilities (Net)

Particulars	As at 31 March 2026	As at 31 March 2025
Deferred tax liability on account of :		
Depreciation and amortisation	90.61	83.66
Investment in mutual funds	11.39	21.98
	102.00	**105.64**
Deferred tax assets on account of :		
Provision for Bad Debts	7.84	6.83
Provision for Employee Benefit Expenses	17.48	8.85
Provision for temporary difference	18.05	15.99
	43.38	**31.66**
Deferred tax liabilities (net)	**58.62**	**73.98**

19 Borrowings (current)

Particulars	As at 31 March 2026	As at 31 March 2025
Secured		
Loans repayable on demand (Refer Note below)	785.27	656.08
Buyers Credit- LC	388.19	436.17
Current Maturities of Long Term Debt - Bank	293.26	293.26
Current Maturities of Long Term Debt - NBFC	2.26	2.10
TOTAL	**1,469.08**	**1,108.61**

Note 19.1: Refer Note - 15 for information about terms of loan.

Note 19.2: The Bank overdraft facility from HDFC Bank is secured by way of first and exclusive hypothecation charge on the Mutual Funds of the Company.

Note 19.3: The bank overdraft facility from Kotak Mahindra Bank is secured against current assets. Details of the quarterly statements of current assets filed by the Company with Kotak Mahindra Bank are summarised in Annexure A.

Note 19.4: The Letter of credit / Buyer's credit facility is secured by Margin Money deposit.

(All amount in Rupees lakhs, unless otherwise stated)

20 Trade payables

Particulars	As at 31 March 2026	As at 31 March 2025
Total outstanding dues of micro enterprises and small enterprises (Refer Note below)	39.88	35.14
Total outstanding dues of creditors other than micro enterprises and small enterprises - related parties (Refer note 42)	363.33	416.96
TOTAL	**403.21**	**452.10**

Note:

i. Trade payables are non-interest bearing and are normally settled within 45 days terms.

ii. Refer note 38 for the Company's liquidity and currency risk management process

iii. Refer note 40 for trade payables to related parties

20a. The disclosure pursuant to the MSMED Act for dues to micro enterprises and small enterprises as at March 31, 2026 and March 31, 2025 is as under:

Particulars	As at 31 March 2026	As at 31 March 2025
- Dues remaining unpaid to any supplier Principal	**39.88**	**35.14**
- Interest on the above	-	-
- Amount of interest paid in terms of section 16 of the MSMED Act, 2006, alongwith the amount of the payment made to the supplier beyond the appointed day during each accounting year	-	-
- Amount of interest accrued and remaining unpaid	-	-
- Amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under section 23 of MSMED Act, 2006	-	-
TOTAL	**39.88**	**35.14**

21 Other financial liabilities (current)

Particulars	As at 31 March 2026	As at 31 March 2025
Unclaimed Dividend*	23.52	21.55
TOTAL	**23.52**	**21.55**

* There is no amount due and outstanding to be credited to Investor Education and Protection Fund

22 Other current liabilities

Particulars	As at 31 March 2026	As at 31 March 2025
Advance received from Customers	65.51	28.14
Statutory Dues	50.36	44.30
Other Payables *	53.20	53.99
TOTAL	**169.07**	**126.44**

* Includes related party balances of Rs 9.96 Lakhs (Previous year Rs. 11.38 Lakhs)

(All amount in Rupees lakhs, unless otherwise stated)

23 Provisions (current)

Particulars	As at 31 March 2026	As at 31 March 2025
Provision for employee benefits		
Gratuity	40.43	-
Compensated absences	0.60	0.30
Others Provision		
Provision for Tax (Net of Taxes Paid)	28.65	5.41
Provision for Expenses	94.22	85.78
TOTAL	**163.90**	**91.49**

24 Revenue from operations

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Revenue from Contract with Customers		
Sale of Products	8,339.87	8,176.90
Sale of Services	19.50	17.74
Other operating revenues		
Export Incentives	63.69	51.61
Scrap Sales	11.38	20.94
TOTAL	**8,434.44**	**8,267.18**

Notes:

i. There are no adjustments to the contracted price with the customers. Accordingly, revenue from contracts with customers as recognised above is the same as contracted price.

ii. The entire revenue is recognised at a point in time.

24a Revenue from Contract with Customers

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Revenue from contracts with customers disaggregated based on geography		
Domestic Market	6,276.73	6,514.31
Exports	2,082.64	1,680.33
TOTAL	**8,359.37**	**8,194.64**

24b Assets and liabilities related to contracts with customers

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
The following table provides information about receivables, contract assets and contract liabilities from contracts with customers		
Trade receivables	1,238.91	1,071.23
Unbilled receivables	-	-
Contract assets	-	-
Contract liabilities	65.51	28.14

(All amount in Rupees lakhs, unless otherwise stated)

25 Other income

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
(a) Interest income		
Interest income on financial assets measured at amortised cost:		
On Security Deposits	2.33	1.04
On Fixed Deposits	8.63	17.67
(b) Other non-operating income		
Liabilities no longer payable written back	3.41	5.79
Miscellaneous income	0.16	0.70
Insurance Claim	-	13.91
Impairment Allowance for doubtful debts	-	2.98
(c) Other gains and losses		
Net gain arising on financial assets measured at FVTPL*	7.10	53.62
Net gain on foreign currency transaction	-	51.19
TOTAL	**21.64**	**146.90**

Notes:
* Includes gain on sale of financial assets measured at FVTPL for Rs 81.12 lakhs (Previous year - Rs 75.45 lakhs)

26 Cost of materials consumed

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Raw materials and packing materials consumed		
Opening stock	1,153.52	776.05
Add: Purchases	4,861.98	5,087.69
Less : Closing stock	(1,086.80)	(1,153.52)
TOTAL	**4,928.70**	**4,710.22**

27 Changes in inventories of finished goods and stock in trade

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Opening stocks:		
Finished goods	734.24	1,018.70
Work in progress	233.64	199.67
	967.88	**1,218.36**
Less : Closing stock		
Finished goods	787.52	734.24
Work in progress	246.20	233.64
	1,033.72	**967.88**
Net change in inventories	**(65.84)**	**250.48**

Inventories are valued at lower of cost or net realizable value.Refer note 2.9 of Significant Accounting Policies

(All amount in Rupees lakhs, unless otherwise stated)

28 Employee benefits expense

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Salaries, Wages and Bonus	589.40	510.53
Directors remuneration	137.88	147.81
Contribution to provident and other funds (Refer note 39)	12.57	10.74
Gratuity expenses (Refer note 39)	13.59	6.25
Staff welfare expenses	34.78	38.84
TOTAL	**788.23**	**714.17**

29 Finance costs

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Interest expenses on:		
Borrowings	107.59	95.73
On Lease Liabilities	9.04	3.18
Others (Including interest on delay payment of statutory dues and vendors)	0.34	4.10
TOTAL	**116.96**	**103.01**

30 Depreciation and amortisation expense

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Depreciation on property, plant and equipment (Refer Note 3)	136.20	132.13
Amortisation of intangible assets (Refer Note 3B)	8.43	0.32
Depreciation on Right of use of Assets (Refer Note 3C)	69.77	45.98
TOTAL	**214.40**	**178.43**

31 Other expenses

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Power, Fuel and Utilities	218.97	226.89
Labour charges	465.69	467.05
Lease rent	100.28	70.03
Rates and taxes	22.70	16.98
Repairs & Maintenance on :		
Building	10.88	3.28
Plant and Machinery	4.37	23.47
Other Repairs	129.64	30.80
Insurance	24.88	11.86
Legal and Professional Fees	157.45	132.07
Directors Sitting Fee	2.00	2.30
Freight Forwarding Charges	99.83	141.54
Travelling and Conveyance	91.80	134.57
Payment to Auditors (refer note below)	8.62	8.58
Foreign currency transaction loss	23.10	-
Expenditure incurred for Corporate Social Responsibility (Refer note no 43)	10.21	10.46

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Donation	0.71	-
Advertisement & Sales Promotion expenses	27.77	29.41
Bad Debt Written off	13.79	-
Impairment Allowance for doubtful debts	4.80	-
Loss on sale of property, plant and equipment	1.64	-
Postage, Telephone & Courier	10.82	15.91
Printing & Stationery	10.85	13.75
Miscellaneous expenses	66.56	52.92
	1,507.34	**1,391.86**

Break up of Payment to Auditors

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Audit Fees	7.20	7.20
Tax Matters	1.05	1.05
Other Services	0.37	0.33
Total	**8.62**	**8.58**

32 Exceptional items

Effective November 21, 2025, the Government of India consolidated 29 existing labour regulations into four Labour codes, namely, The Code on Wages, 2019, The Industrial Relations Code, 2020, The Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020, collectively referred to as the 'New Labour Codes'. The New Labour Codes has resulted in material increase in provision for employee benefits on account of recognition of past service costs. Based on the requirements of New Labour Codes and relevant Accounting Standard, the company has assessed and accounted the estimated incremental impact of Rs. 29.02 lakhs as Exceptional Item in the standalone audited statement of financial results of the Company for the year ended March 31, 2026. Upon notification of the related Rules, including further clarifications, to the New Labour Codes by the Government, the company will evaluate and account for additional impact, if any, in subsequent periods.

33 Contingent liabilities and capital commitments

Particulars		As at 31 March 2026	As at 31 March 2025
(i)	**Contingent Liabilities:**		
(a)	Property Tax towards Navi Mumbai Municipal Corporation of various years	60.31	53.30
(b)	Tax deducted at source payable	0.66	0.60
(c)	Income Tax demand	-	1.22

Notes:-

(i) It is not practical for the Company to estimate the timings of cash outflows, if any, in respect of the above pending resolution of the respective proceedings as it is determinable only on receipt of judgements/decisions pending with various forums/authorities. Thus, the amount of contingent liability reported is without considering the amount of interest

(ii) The Company does not expect any reimbursements in respect of the above contingent liabilities.

(iii) The Company's pending litigation comprise of pending proceedings related to Property tax & TDS liability as per the Traces portal. The Management has reviewed all its pending litigations and proceedings and has adequately provided for where provisions are required and disclosed as contingent liabilities where applicable, in its financial statements. The Management does not expect the outcome of these proceedings to have a materially adverse effect on its financial results.

(All amount in Rupees lakhs, unless otherwise stated)

34 Capital Commitments

Capital expenditure contracted for at the end of the reporting period but not recognised as liabilities is as follows:

Particulars	As at 31 March 2026	As at 31 March 2025
Capital commitments (Net off Advances & CWIP)	1,581.28	185.70

35 Earnings per share

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Net profit attributable to equity shareholders	592.02	611.89
Weighted average number of equity shares outstanding during the year - Basic	78,90,541	78,90,541
Weighted average number of equity shares outstanding during the year - Diluted	78,90,541	78,90,541
Basic profit per share (in Rs.)	7.50	7.75
Diluted profit per share (in Rs.)	7.50	7.75
Face value of share (in Rs.)	10.00	10.00

36 Capital management

The Company's objective for Capital Management is to maximise shareholder value, safeguard business continuity, and support the growth of the Company. Capital includes, Equity Capital, Securities Premium and other reserves and surplus attributable to the equity shareholders of the Company. The Company determines the capital requirement based on annual operating plans and long term and strategic investment and capital expenditure plans. The funding requirements are met through a mix of equity, operating cash flows generated and debt. The operating management, supervised by the Board of Directors of the Company regularly monitors its key gearing ratios and other financials parameters and takes corrective actions wherever necessary. The relevant quantitative information on the aforesaid parameters are disclosed in these financial statements.

Particulars	As at 31 March 2026	As at 31 March 2025
Adjusted net debt	2,825.39	946.45
Adjusted equity	5,075.47	4,555.45
Net debt to equity ratio	**0.56**	**0.21**
Borrowings		
Non-current borrowings	1,670.95	58.04
Current borrowings	1,469.08	1,108.61
Gross debt	**3,140.04**	**1,166.65**
Less : Cash and bank balances including liquid funds		
Cash and cash equivalents	(46.03)	(47.13)
Bank balances other than cash and cash equivalents	(268.62)	(173.07)
Adjusted net debt	**2,825.39**	**946.45**
Total equity as per balance sheet	5,075.47	4,555.45
Adjusted equity	**5,075.47**	**4,555.45**

37 Financial Instruments - category and fair value hierarchy

(a) Financial instruments by category

The carrying value of financial instruments by categories as at year end is as follows:

Particulars	As at 31 March 2026	As at 31 March 2025
Financial assets		
Measured at fair value through profit and loss		
Investment in mutual funds	389.18	537.19
	389.18	**537.19**
Measured at cost		
Investment in subsidiary	199.96	199.96
Measured at amortised cost		
Trade receivables	1,207.74	1,044.11
Cash and cash equivalents	46.03	47.13
Bank balances other than cash and cash equivalents	268.62	173.07
Other financial assets	77.84	71.94
	1,800.19	**1,536.22**
	2,189.37	**2,073.39**
Financial liabilities		
Measured at amortised cost		
Borrowings	3,140.04	1,166.65
Lease liabilities	86.06	9.19
Trade payables	403.21	452.10
Other financial liabilities	31.52	30.54
	3,660.83	**1,658.48**

Fair valuation of financial assets and liabilities with short term maturities is considered as approximate to respective carrying amount due to the short term maturities of these instruments.

(b) Fair value hierarchy

The fair value hierarchy is based on inputs to valuation techniques that are used to measure fair value that are either observable or unobservable. Below are the fair value measurement hierarchy of the Company's assets and liabilities.

Level 1 - Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities.
Level 2 - Inputs are other than quoted prices included in Level 1 that are observable for the assets or liabilities, either directly (i.e. as prices) or indirectly (i.e. derived from prices)
Level 3 - Inputs for assets or liabilities that are not based on observable market data (unobservable inputs).

The Financial Instruments included in Level 2 of fair value hierarchy have been valued using quotes available for similar assets and liabilities in the active market.

The Financial Instruments included in Level 2 of fair value hierarchy have been valued using quotes available for similar assets and liabilities in the active market.

Costs of certain unquoted equity instruments has been considered as an appropriate estimate of fair value because of a wide range of possible fair value measurements and cost represents the best estimate of fair value within that range.

There are no transfers between any of the fair value during the year under consideration.

(i) **The following table provides the fair value hierarchy of assets and liabilities measured at fair value on a recurring basis as at year end:**

Particulars	As at 31 March 2026	As at 31 March 2025
Financial assets		
Level 1		
Investments in mutual funds units	389.18	537.19
TOTAL	**389.18**	**537.19**

Measurement of Fair Values:

The fair value of the financial assets and liabilities is included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The following methods and assumptions were used to estimate the fair values:

- The fair values of investment in mutual fund is the N.A.V as on the reporting date of balance sheet.

- The fair values of loans given and security deposit given is estimated by discounting cash flows using rates currently available for instruments with similar terms, credit risks and remaining maturities. Management regularly assesses a range of reasonably possible alternatives for those significant observable inputs and determines their impact on the total fair value.

38 Financial Risk Management

The Company is exposed to various financial risks majority credit risk, liquidity risk and market risk. The Company's senior management oversees the management of these risks with an objective to minimise the impact of these risks based on charters and informal policies.

(a) Market Risk:-
Market risk is the risk of loss of future earnings, fair values or future cash flows that may result from a change in the price of a financial instrument. The value of a financial instrument may change as a result of changes in the interest rates, foreign currency exchange rates, equity prices and other market changes that affect market risk sensitive instruments. Market risk is attributable to all market risk sensitive financial instruments including investments and deposits, foreign currency receivables, payables and loans and borrowings. The objective of market risk management is to avoid excessive exposure in our foreign currency revenues and costs.

(a) (i) Market Risk - Interest Rate Risk
Interest rate risk is the risk that the fair value of future cash flows of the financial instruments will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates primarily to the Company's borrowings, both short term and long term obligations with floating interest rates.

Exposure to interest rate risk

Company's Interest Rate Risk arises from Borrowings Obligations. Borrowings issued exposes to fair value interest rate risk. The interest rate profile of the Company's interest-bearing Financial Instruments as reported to the management of the Company is as follows.

The Company is also exposed to interest rate risk on its financial assets that include fixed deposits (which are part of cash and bank balances) since all these are generally for short durations, there is no significant interest rate risks pertaining to these deposits

Particulars	As at 31 March 2026	As at 31 March 2025
Variable-rate instruments		
Financial Liabilities - Borrowings	1173.46	656.08
TOTAL	**1,059.74**	**656.08**

Sensitivity analysis to interest rate risk

A reasonably possible change of 100 basis points in interest rates at the reporting date would have increased / (decreased) equity and profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency exchange rates, remain constant.

Financial Instrument	Increase / (Decrease) in Profit			
	As at 31 March 2026		As at 31 March 2025	
	1% increase	1% decrease	1% increase	1% decrease
Financial Liabilities - Borrowings	(11.73)	11.73	(6.56)	6.56
Total	**(10.60)**	**10.60**	**(6.56)**	**6.56**

Financial Instrument	Increase / (Decrease) in Equity, net of tax			
	As at 31 March 2026		As at 31 March 2025	
	1% increase	1% decrease	1% increase	1% decrease
Financial Liabilities - Borrowings	(8.78)	8.78	(4.91)	4.91
Total	**(8.78)**	**8.78**	**(4.91)**	**4.91**

(a) (ii) Market Risk - Price Risk

Other price risk is the risk that the fair value of a financial instrument will fluctuate due to changes in market traded price.

Exposure to Currency risk

The Company is mainly exposed to the price risk due to its investment in equity based mutual funds. At 31st March 2026, the investments in mutual fund (at market value) amounts to Rs. 389.18 Lakhs (31st March, 2025 : Rs.537.19 Lakhs). These are exposed to price risk.

The Company does make deposit with the banks as margin money against the borrowing facility provided by the banks. Deposit is made in fixed rate instrument. In view of this it is not susceptible to market price risk, arising from changes in interest rates or market yields which may impact the return and value of the investments.

Sensitivity analysis to price risk

A 3% movement in prices would have led to the following pre-tax impact in the statement of profit and loss.

Financial Instrument	Increase / (Decrease) in Profit			
	As at 31 March 2026		As at 31 March 2025	
	3% increase	3% decrease	3% increase	3% decrease
Investment in Mutual Funds	11.68	(11.68)	16.12	(16.12)
Total	**11.68**	**(11.68)**	**16.12**	**(16.12)**

(a) (iii) Market Risk - Currency Risk

The fluctuation in foreign currency exchange rates may have a potential impact on the statement of profit and loss and equity, where any transaction references more than one currency or where assets/liabilities are denominated in a currency other than the functional currency of the Company. The Company is exposed to currency risk on account of its trade payables in foreign currency. The functional currency of the Company is Indian Rupees. The Company follows a natural hedge driven currency risk mitigation policy to the extent possible

Exposure to Currency risk

The summary quantitative data about the Company's exposure to currency risk are reported to management of the Company are as follows:

in foreign currency

Particulars	Foreign Currency	As at 31 March 2026	As at 31 March 2025
Financial Assets			
Trade receivables	USD	1,68,994	85,999
	EURO	11,524	3,066
Financial Liabilities			
Trade payables	USD	1,77,289	6,18,221

Sensitivity analysis to currency risk

A reasonable possible strengthening / (weakening) of the foreign currency at year end would have affected the measurement of above mentioned financial assets and financial liabilities denominated in foreign currencies and affected the equity and profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant and ignores any impact of forecast of sales and purchases.

Foreign Currency	Increase / (Decrease) in Profit			
	As at 31 March 2026		As at 31 March 2025	
	5% increase	5% Decrease	5% increase	5% Decrease
USD	(0.39)	0.39	(22.77)	22.77
EURO	0.62	(0.62)	0.14	(0.14)
Total	**0.23**	**(0.23)**	**(22.63)**	**22.63**

(b) Credit Risk

"Credit Risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers.

The carrying amount of Financial Assets represents the maximum credit exposure."

Trade Receivables

The Company has established a credit policy under which each new customer is analysed individually for credit worthiness before the payment and delivery terms and conditions are offered. The Company's review includes external ratings, if they are available, financial statements, industry information, business intelligence and in some cases bank references.

Trade Receivables of the Company are typically unsecured ,except to the extent of the security deposits received from the customers or financial guarantees provided by the market organizers in the business. Credit Risk is managed through credit approvals and periodic monitoring of the creditworthiness of customers to which the Company grants credit terms in the normal course of business. The Company performs ongoing credit evaluations of its customers' financial condition and monitors the creditworthiness of its customers to which it grants credit terms in the normal course of business. The Company has no concentration of Credit Risk as the customer base is geographically distributed in India.

Expected credit loss for trade receivable:

The allowance for impairment of Trade receivables is created to the extent and as and when required, based upon the expected collectability of accounts receivables. On account of adoption of Ind AS 109, the Company uses lifetime Expected Credit Loss (ECL) model for assessing the impairment loss. For this purpose, the Company uses a provision matrix to compute the expected credit loss amount for trade receivables. Loss rates are based on actual credit loss experience and past trends. The provision matrix takes into account external and internal credit risk factors and historical experience / current facts available in relation to defaults and delays in collection thereof

The movement of the expected loss provision (allowance for bad and doubtful loans and receivables etc.) made by the Company is as under:

(All amount in Rupees lakhs, unless otherwise stated)

Particulars	As at 31 March 2026	As at 31 March 2025
Opening balance of expected loss provision	27.12	30.10
Add : Provisions made / (reversed)	4.05	(2.98)
Less : Utilisation for impairment / de-recognition / write-off	-	-
Closing balance	(31.17)	(27.12)

Also refer note no. 41 for ageing of receivables

Other Financial Assets

The Company maintains its Cash and Cash equivalents and Bank deposits with banks having good reputation, good past track record and high quality credit rating and also reviews their credit-worthiness on an on-going basis.

Expected credit loss on financial assets other than trade receivable:

With regards to all financial assets with contractual cash flows other than trade receivable, management believes these to be high quality assets with negligible credit risk. The management believes that the parties from whom these financial assets are recoverable, have strong capacity to meet the obligations and where the risk of default is negligible and accordingly no provision for expected credit loss has been provided on such financial assets. Break up of financial assets other than trade receivables have been disclosed on balance sheet

Company's maximum exposure to credit risk as at 31st March, 2026 and 31st March 2025 is the carrying value of each class of financial assets.

(c) Liquidity Risk

Liquidity Risk is the risk that the Company will face in meeting its obligation associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach in managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation. Any short term surplus cash generated, over and above the amount required for working capital and other operational requirements is retained as Cash and Cash Equivalents (to the extent required).

Exposure to Liquidity Risk

The following table shows the maturity analysis of the Company's Financial Liabilities based on contractually agreed undiscounted cash flows along with its carrying value as at the Balance Sheet Date

Particulars	As at 31 March 2026		As at 31 March 2025	
	Less than 12 months	More than 12 months	Less than 12 months	More than 12 months
Long Term Borrowings	445.06	1,990.39	17.41	69.65
Working Capital Loans from Banks	1173.46	-	1092.25	-
Trade Payables	403.21	-	452.10	-
Lease liabilities	90.59	19.26	9.29	-
Other Financial Liabilities	23.52	8.00	21.54	9.00
Total	**2135.84**	**2,017.65**	**1,156.42**	**78.65**

39 Retirement Benefits

(A) Defined benefit plan - Gratuity

The Company provides for gratuity benefit under a defined retirement scheme (the "Gratuity Scheme") as laid out by the Payment of Gratuity Act, 1972 of India covering eligible employees. The Gratuity Scheme provides for a lump sum payment to employees who have completed at least five years of service with the Company, based on salary and tenure of employment. Liabilities with regard to the Gratuity Scheme are determined by actuarial valuation carried out using the Projected Unit Cost Method by an independent actuary. The following tables set out the funded status majorly of the gratuity plans and the amounts recognized in the Company's financial statements as at March 31, 2026 and March 31, 2025.

Details of defined benefit obligation and plan assets

(a) Retiring Gratuity

Sr. No.	Particulars	31st March 2026	31st March 2025
I	**Components of Employer Expenses**		
	Current Service Cost	12.79	6.39
	Past Service Cost	29.02	-
	Interest Cost	0.81	(0.14)
	Actuarial (Gain)/Loss	(9.23)	11.79
	Total Expenses/(Gain) recognized in the Profit & Loss Account	**33.39**	**18.05**
II	**Net Asset/ (Liability) recognized in Balance Sheet**		
	Present value of Funded Obligation	86.25	55.90
	Fair Value of Plan Assets	26.81	29.85
	Assets/(Liability) recognized in the Balance Sheet	**59.44**	**26.05**

Sr. No.	Particulars	As at 31 March 2026	As at 31 March 2025
III	**Opening Balance of Present Value of Obligation**	26.05	8.01
	Current Service Cost	12.79	6.39
	Past Service Cost	29.02	-
	Interest Cost	0.81	(0.14)
	Actuarial (Gain)/Loss	(9.23)	11.79
	Contribution Paid		-
	Closing Balance of Present Value of Obligation	**59.44**	**26.05**
IV	**Changes in the Fair Value of Plan Assets**		
	Opening Balance of Fair Value of Plan assets of Obligation	29.85	28.85
	Expected Return on Plan Assets	0.09	(0.13)
	Interest Income	1.81	1.98
	Actuarial Gain/(Loss)	-	-
	Contribution by Employer	-	-
	Benefit Paid	(4.95)	(0.85)
	Fair Value of Plan Assets as at 31st March	**26.81**	**29.85**

	Mortalitiy	31st March 2026	31st March 2025
		IALM (2012-14) Ult	IALM (2012-14) Ult
V	**Actuarial Assumption**		
	Discount Rate (Per Annum)	7.29%	6.61%
	Annual Increase in Salary Costs Per Annum	5.00%	5.00%
	Attrition Rate	3.00%	3.00%

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

VI	Major Categories of plan assets as a percentage of total plan assets	As at 31 March 2026	As at 31 March 2025
	Government of India Securities	0%	0%
	High Quality Corporate Bonds	0%	0%
	Equity Shares of listed companies	0%	0%
	Gratuity Fund (LIC)	100%	100%
	Insurance Company	0%	0%

	Particulars	As at 31 March 2026	As at 31 March 2025
VII	**Movement in net liability recognized in Balance Sheet**		
	Net Opening Liability	26.05	8.01
	Contribution paid	-	-
	Other Comprehensive income	(9.23)	11.79
	P & L Charges / (Income)	42.62	6.25
	Closing Net Liability	**59.44**	**26.05**

The sensitivity of the key financial assumptions on the defined benefit obligation are as follows:

VIII Gratuity Liability - Sensitivity Analysis

	Particulars	As at 31 March 2026		As at 31 March 2025	
		Increase	Decrease	Increase	Decrease
	Salary Growth Rate (1% movement)	89.33	83.21	57.82	54.22
	Discount Rate (1% movement)	83.24	89.75	54.22	57.84

The sensitivity analyses above have been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting period and may not be representative of the actual change. It is based on a change in the key assumption while holding all other assumptions constant. When calculating the sensitivity to the assumption, the method (Projected Unit Credit Method) used to calculate the liability recognised in the balance sheet has been applied. The methods and types of assumptions used in preparing the sensitivity analysis did not change compared with the previous period.

(B) Leave obligations

The leave obligations cover the Company's liability for sick and earned leave.The amount of the provision of 3.68 lakhs (31 March 2025 2.37 lakhs)

(C) Defined Contribution Plans

Amount recognised as expenses on account of "Contribution / Provision to and for Provident and other Funds" of Statement of Profit and Loss - Rs. 12.57 Lakhs (Previous year Rs. 10.74 Lakhs)

40 Related party disclosures:

As per Ind AS 24, 'Related Party Disclosures', disclosure of transactions with the related parties are given below:

List of related parties

A Subsidiary Company:
Skytech Textiles Private Limited [Holding - 99.98%]

B Enterprise in which Key Managerial Personnel and their relatives have signicant Influence :
S. K. Ultratech Machines Private Limited

C Key Managerial Personnel / persons excercising significant influence & their relatives

i. Executive Directors :
Mr. Shailesh Shah
Mr. Sharad Shah
Mr. Maikal Raorani
Mr. Gopal Krishnan Mani (Upto 31.03.2026)

ii. Independent Directors :
Mr. Amarendra Mohapatra
Mrs. Sanghamitra Sarangi
Mr. Lokanath Mishra
Mr. Nitin Oza

iii. Company Secretary:
Ms. Priyal Ruparelia

iv. Relatives of Key Managerial Personnel :
Mrs. Saloni Dedhia

Particulars	Subsidiary Company		Enterprise in which Key Managerial Personnel and their relatives have signicant Influence		Key Managerial Personnel / persons excercising significant influence & their relatives		Total Total	
	31st March 2026	31st March 2025	31st March 2026	31st March 2025	31st March 2026	31st March 2025	31st March 2026	31st March 2025
TRANSACTIONS								
PURCHASES								
Purchase of Services								
S. K. Ultratech Machines Private Limited	-	-	9.00	18.17	-	-	9.00	18.17
Skytech Textiles Private Limited	1.22	-	-	-	-	-	1.22	-
Total	**1.22**	**-**	**9.00**	**18.17**	**-**	**-**	**10.22**	**18.17**
Purchase of Goods								
Skytech Textiles Private Limited	58.13	23.20	-	-	-	-	58.13	23.20
S. K. Ultratech Machines Private Limited	-	-	-	9.38	-	-	-	9.38
Total	**58.13**	**23.20**	**-**	**9.38**	**-**	**-**	**58.13**	**32.58**
SALES								
Skytech Textiles Private Limited	-	7.60	-	-	-	-	-	7.60
Total	**-**	**7.60**	**-**	**-**	**-**	**-**	**-**	**7.60**
REMUNERATION*								
Shailesh Shah**	-	-	-	-	42.00	60.00	42.00	60.00
Sharad Shah	-	-	-	-	36.00	36.00	36.00	36.00
Maikal Raorani	-	-	-	-	29.10	29.10	29.10	29.10
M. Gopalakrishnan	-	-	-	-	29.88	21.95	29.88	21.95

Particulars	Subsidiary Company		Enterprise in which Key Managerial Personnel and their relatives have signicant Influence		Key Managerial Personnel / persons excercising significant influence & their relatives		Total Total	
	31st March 2026	31st March 2025	31st March 2026	31st March 2025	31st March 2026	31st March 2025	31st March 2026	31st March 2025
REMUNERATION TO COMPANY SECRETARY*								
Priyal Ruparelia	-	-	-	-	8.88	8.02	8.88	8.02
Total	**-**	**-**	**-**	**-**	**145.86**	**155.08**	**145.86**	**155.08**
LOAN GIVEN								
Skytech Textiles Private Limited	-	172.05	-	-	-	-	-	172.05
Total	**-**	**172.05**	**-**	**-**	**-**	**-**	**-**	**172.05**
INTEREST INCOME								
Skytech Textiles Private Limited	-	7.35	-	-	-	-	-	7.35
Total	**-**	**7.35**	**-**	**-**	**-**	**-**	**-**	**7.35**
INVESTMENT								
Skytech Textiles Private Limited	-	198.96	-	-	-	-	-	198.96
Total	**-**	**198.96**	**-**	**-**	**-**	**-**	**-**	**198.96**
SITTING FEES								
Amarendra Mohapatra	-	-	-	-	0.50	0.50	0.50	0.50
Sanghamitra Sarangi	-	-	-	-	0.50	0.60	0.50	0.60
Lokanath Mishara	-	-	-	-	0.50	0.60	0.50	0.60
Nitin Arvind Oza	-	-	-	-	0.50	0.60	0.50	0.60
Total	**-**	**-**	**-**	**-**	**2.00**	**2.30**	**2.00**	**2.30**
SALARY								
Saloni Shah	-	-	-	-	24.09	22.59	24.09	22.59
Total	**-**	**-**	**-**	**-**	**24.09**	**22.59**	**24.09**	**22.59**

Particulars	Subsidiary Company		Enterprise in which Key Managerial Personnel and their relatives have signicant Influence		Key Managerial Personnel / persons excercising significant influence & their relatives		Total	Total
	31st March 2026	31st March 2025	31st March 2026	31st March 2025	31st March 2026	31st March 2025	31st March 2026	31st March 2025
OUTSTANDING BALANCES								
TRADE PAYABLES								
S. K. Ultratech Machines Private Limited	-	-	2.20	8.94	-	-	2.20	8.94
Total	**-**	**-**	**2.20**	**8.94**	**-**	**-**	**2.20**	**8.94**
REMUNERATION / SALARY PAYABLE								
Shailesh Shah	-	-	-	-	2.65	3.84	2.65	3.84
Sharad Shah	-	-	-	-	2.45	2.41	2.45	2.41

Particulars	Subsidiary Company		Enterprise in which Key Managerial Personnel and their relatives have signicant Influence		Key Managerial Personnel / persons excercising significant influence & their relatives		Total	Total
	31st March 2026	31st March 2025	31st March 2026	31st March 2025	31st March 2026	31st March 2025	31st March 2026	31st March 2025
Maikal Raorani	-	-	-	-	2.10	1.94	2.10	1.94
M. Gopalakrishnan	-	-	-	-	1.01	1.58	1.01	1.58
Saloni Dedhia	-	-	-	-	0.98	0.98	0.98	0.98
Priyal Ruparelia	-	-	-	-	0.78	0.63	0.78	0.63
Total	**-**	**-**	**-**	**-**	**9.96**	**11.38**	**9.96**	**11.38**
SITTING FEES PAYABLE								
Sanghamitra Sarangi					0.09	-	0.09	-
Amarendra Mohapatra					0.09	-	0.09	-
Lokanath Mishara					0.09	-	0.09	-
Nitin Oza					0.09	-	0.09	-
Total	**-**	**-**	**-**	**-**	**0.36**	**-**	**0.36**	**-**

Notes:

i. Related Parties has been identified by the management and relied upon by the auditors.

ii. Realted party transactions reported are excluding GST which the company is eligible for credit. However, outstanding balances reported at the year end is inclusive of GST component wherever applicable

iii. * Provision for contribution to gratuity fund which are made based on actuarial valuation on overall company basis are not included in remuneration to Key Management Personnel.

iv. **The above amount does not include perquisites amounting to ₹6.90 lakhs

41 Ageing for Trade Receivables outstanding as at March 31, 2026 is as follows:

Particulars	Current but not due	Outstanding for following periods from due date of payment					Total
		Less than 6 Months	6 months – 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed Trade Receivables – considered good	606.24	549.54	20.60	27.31	11.51	23.71	1,238.91
Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
Undisputed Trade receivable – credit impaired	-	-	-	-	-	-	-
Disputed Trade receivables - considered good	-	-	-	-	-	-	-
Disputed Trade receivables - which have significant increase in credit risk	-	-	-	-	-	-	-
Disputed Trade receivables - credit impaired	-	-	-	-	-	-	-
	606.24	**549.54**	**20.60**	**27.31**	**11.51**	**23.71**	**1,238.91**
Less: Allowance for doubtful trade receivables							(31.17)
TOTAL							**1,207.74**

Ageing for Trade Receivables outstanding as at March 31, 2025 is as follows:

Particulars	Current but not due	Outstanding for following periods from due date of payment					Total
		Less than 6 Months	6 months – 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed Trade Receivables - considered good	633.73	367.84	27.33	16.02	1.68	24.64	1,071.23
Undisputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-	-

Particulars	Current but not due	Outstanding for following periods from due date of payment					Total
		Less than 6 Months	6 months – 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed Trade receivable – credit impaired	-	-	-	-	-	-	-
Disputed Trade receivables - considered good	-	-	-	-	-	-	-
Disputed Trade receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
Disputed Trade receivables – credit impaired	-	-	-	-	-	-	-
	633.73	**367.84**	**27.33**	**16.02**	**1.68**	**24.64**	**1,071.23**
Less: Allowance for doubtful trade receivables							(27.12)
TOTAL							**1,044.11**

42 Ageing for trade payables outstanding as at March 31, 2026 is as follows:

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Total outstanding dues of micro enterprises and small enterprises	39.88	-	-	-	39.88
Total outstanding dues of creditors other than micro enterprises and small enterprises	347.66	-	0.43	15.24	363.33
Disputed dues of micro enterprises and small enterprises	-	-	-	-	-
Disputed dues of creditors other than micro enterprises and small enterprises	-	-	-	-	-
TOTAL	**387.54**	**-**	**0.43**	**15.24**	**403.21**

Ageing for trade payables outstanding as at March 31, 2025 is as follows:

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Total outstanding dues of micro enterprises and small enterprises	35.14	-	-	-	35.14
Total outstanding dues of creditors other than micro enterprises and small enterprises	369.10	1.21	-	46.65	416.96
Disputed dues of micro enterprises and small enterprises	-	-	-	-	-
Disputed dues of creditors other than micro enterprises and small enterprises	-	-	-	-	-
TOTAL	**404.24**	**1.21**	**-**	**46.65**	**452.10**

43 Corporate social responsibility

As per Section 135 of the Companies Act, 2013, a company, meeting the applicability threshold, needs to spend at least 2% of its average net profit for the immediately preceding three financial years on corporate social responsibility (CSR) activities. The areas for CSR activities are eradication of hunger and malnutrition, promoting education, art and culture, healthcare, destitute care and rehabilitation, environment sustainability, disaster relief, COVID-19 relief and rural development projects. A CSR committee has been formed by the company as per the Act. The funds were primarily utilized through the year on these activities which are specified in Schedule VII of the Companies Act, 2013.

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Amount required to be spent as per Section 135 of the Companies Act, 2013	11.07	10.00
Amount of expenditure incurred		
(a) Construction/Acquisition of assets	-	-
(b) On purpose other than above (a)	10.21	10.00
Excess /(Short) amount spent under section 135(5)	(0.86)	(0.00)
Brought forward Opening Balance Excess/(Short)	0.87	0.87
Carried forward Closing BalanceExcess/(Short)	**0.00**	**0.87**
Company has contributed the CSR amount to the charitable trust wherein the nature of CSR activities is to help the needy, poor & handicapped people & their education and other activities as prescribed under Schedule VII of The Companies Act 2013		
Details of related party transaction in relation to CSR expenditure as per relevant Accounting Standard	NA	NA

44 Components of Tax expense / (credit)

Particulars	As at 31 March 2026	As at 31 March 2025
I. Tax expense recognised in Statement of Profit & Loss		
Current tax		
Tax expense for the year	221.47	214.52
Adjustments/ (Credit) related to pervious years - (net)	(13.07)	0.21
Total current tax expense	**208.40**	**214.73**
Deferred taxes		
Change in deferred tax assets	(14.04)	(3.32)
Change in deferred tax liabilities	(3.64)	(6.03)
Net deferred tax expense / (credit)	**(17.68)**	**(9.35)**
Total tax expense / (credit)	190.71	205.38
II. Tax on other comprehensive income		
Items that will not be reclassified to Profit and Loss		
Remeasurement of the Defined Benefit Plans	2.32	(2.97)

(a) Reconciliation of income tax expenses to the amount computed by applying the statutory income tax rate to the profit before income taxes is summarised below:

Particulars	As at 31 March 2026	As at 31 March 2025
Profit before tax	**782.74**	**817.27**
Applicable tax rate	25.17%	25.17%
Tax using the Company's domestic tax rate	197.00	205.69

Particulars	As at 31 March 2026	As at 31 March 2025
Tax effect of the amounts which are not deductible / taxable in calculating taxable income		
Effect of expenses that are not deductible in determining taxable profit	3.03	3.62
Effect of Income that is exempt from tax	(0.59)	(2.56)
Effect of expenses that are deductible in determining taxable profit	6.78	(2.82)
Others	(2.43)	1.33
Total	**190.71**	**205.27**

45 Segment reporting

“Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker regularly monitors and reviews the operating results of the whole Company as one segment i.e. “manufacture and trading of narrow fabrics”.

Thus, as defined in Ind AS 108 ‘Operating Segments’, the Company’s entire business falls under this one operational segment and hence the necessary information has already been disclosed in the balance sheet and the statement of profit and loss.

Thus, as defined in Ind AS 108 ‘Operating Segments’, the Company’s entire business falls under this one operational segment and hence the necessary information has already been disclosed in the balance sheet and the statement of profit and loss. Further, the entire business of the Company is within India, hence there is no geographical segment.”

46 Analytical Ratios

Particulars	Numerator/Denominator	March 31, 2026	March 31, 2025	Change in %
(a) Current Ratio	Current Assets	1.76	2.13	-17.46%
	Current Liabilities			
(b) Debt-Equity Ratio	Adjusted Debts	0.56	0.21	167.94%
	Adjusted Equity			
(c) Debt Service Coverage Ratio	Earning available for Debt	5.47	5.77	-5.16%
	Interest + Installments			
(d) Return on Equity Ratio	Profit after Tax	12.29%	14.25%	-13.74%
	Average Shareholder’s Equity			
(e) Inventory turnover ratio	Total Turnover	3.94	3.98	-1.13%
	Average Inventories			
(f) Trade receivables turnover ratio	Total Turnover	7.42	7.30	1.65%
	Average Account Receivable			
(g) Trade payables turnover ratio	Total Purchases	11.73	9.90	18.49%
	Average Account Payable			
(h) Net capital turnover ratio	Total Turnover	4.41	3.72	18.54%
	Net Working Capital			
(i) Net profit ratio	Net Profit	7.08%	7.47%	-5.15%
	Total Turnover			
(j) Return on Capital employed	Net Profit	11.11%	15.85%	-29.92%
	Capital Employed			
(k) Return on investment				
	Return on Investment	1.53%	7.88%	-80.54%
	Average Investment			

47 The Company has obtained borrowings against security of current assets from Banks. The Company has submitted various documents to the banks, details of which are summarised as Annexure A.

48 Additional regulatory information:

(i) The Company does not have any benami property held in its name. No proceedings have been initiated on or are pending against the Company for holding benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and Rules made thereunder.

(ii) The Company has not been declared wilful defaulter by any bank or financial institution or other lender or government or any government authority.

(iii) The Company has complied with the requirement with respect to number of layers as prescribed under section 2(87) of the Companies Act, 2013 read with the Companies (Restriction on number of layers) Rules, 2017.

(iv) Utilisation of borrowed funds and share premium:

(a) The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:

- Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or
- Provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries."

(b) The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:

- Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or
- Provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries."

(v) There is no income surrendered or disclosed as income during the year in tax assessments under the Income Tax Act, 1961 (such as search or survey), that has not been recorded in the books of account.

(vi) The Company has not traded or invested in crypto currency or virtual currency during the year.

(vii) The Company does not have any charges or satisfaction of charges which is yet to be registered with Registrar of Companies beyond the statutory period.

(viii) The Company do not have any transaction with the struck off companies.

49 Previous year's figures have been reclassified/regrouped, wherever applicable to confirm to current year's classification.

The accompanying notes are an integral part of these standalone financial statements
This is the summary of the significant accounting policies and other explanatory information referred to in our report of even date

For CGCA & Associates LLP
Chartered Accountants
Firm Reg. No. :123393W / W100755

Champak K Dedhia
Partner
Membership No.101769
Mumbai, 15th May, 2026
UDIN: 26101769VWHYBQ3793

Mumbai, 15th May, 2026

For and on behalf of the Board of Directors
CIN: L17120MH1989PLC052645

Shailesh Shah
Managing Director
DIN: 00006154

Sharad Shah
Director
DIN: 00006114

Maikal Roarani
Director & CFO
DIN: 00037831

Priyal Ruparelia
Company Secretary
ICSI M No. A71040

ANNEXURE - A

The Company has obtained borrowings against security of current assets from Banks. The Company has submitted various documents to the bank, details of which are summarised below

Quarter Ended	Particulars	Amount as per books of account	Amount as reported in the quarterly return/ statement	Amount of Difference	Reason For Material Discrepancies
Jun-25	Stock	1,971.87	1,971.87	-	-
	Debtors	1050.83	1,075.76	24.93	-
	Creditors	532.24	693.06	160.83	Balances pertaining to Letter of Credits were inadvertently included in the Creditors list at the time of submission to bank
Sep-25	Stock	1,789.23	2,026.49	237.25	Post Audit valuation of inventory & ageing revaluation was done. As a result, the gross amount was reported to the bank
	Debtors	1,406.31	1,425.28	18.97	-
	Creditors	610.09	1,071.46	461.37	Balances pertaining to Letter of Credits were inadvertently included in the Creditors list at the time of submission to bank
Dec-25	Stock	1.733.94	1,865.13	131.19	The reported figure represents the gross carrying value of inventory inclusive of reporting period adjustments arising from the post-period audit process. Upon completion of the valuation and ageing review, the net realisable value adjustments were incorporated in the books, resulting in the restated figure.
	Debtors	1,265.32	1,184.21	(81.11)	-
	Creditors	1,016.60	1,012.23	(4.37)	-
Mar-26	Stock	1,864.72	1,869.23	4.51	-
	Debtors	1,141.95	1,177.66	35.71	-
	Creditors	791.41	673.18	(118.23)	The reported figure excludes certain goods-in-transit / bonded warehouse inventory-linked payables that were not crystallised at the time of submission. Upon finalisation of year-end liabilities, such obligations were recognised in the books, resulting in a higher book figure.

Independent Auditor's Report

To the Members of Sky Industries Limited

Report on the Audit of Consolidated Financial Statements

Opinion

We have audited the accompanying Consolidated Financial Statements of Sky Industries Limited ('the Parent") and its subsidiaries, (the Parent and its subsidiaries together referred to as "the Group") which comprises the Consolidated Balance Sheet as at 31st March 2026, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Cash Flow Statement and the Consolidated Statement of Changes in Equity for the year ended on that date, and notes to the financial statements, including a summary of material accounting policies and other explanatory information (hereinafter referred to as "the Consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Consolidated Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act, ("Ind AS") and other accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at 31 March, 2026, and their consolidated profit, their consolidated total comprehensive income, their consolidated cash flows and their consolidated changes in equity for the year ended on that date.

Basis for Opinion

We conducted our audit of the Consolidated Financial Statements in accordance with the Standards on Auditing (SA's) specified under section 143(10) of the Act. Our responsibilities under those SA's are further described in the Auditor's Responsibility for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the Consolidated Financial Statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the Consolidated Financial Statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Consolidated Financial Statements of the current period. These matters were addressed in the context of our audit of the Consolidated Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matter	How the matter was addressed in our audit
Revenue Recognition Revenue from sale of goods is recognized when control of the products being sold is transferred to the customer and when there are no longer any unqualified obligations. The performance obligations in the contracts are fulfilled at the time of dispatch, delivery or upon formal customer acceptance depending on customer specific terms and conditions. Revenue is one of the key profit drivers and is therefore susceptible to misstatement. Year-end cut-off is the key assertion in so far as revenue recognition is concerned, since an inappropriate cut-off can result in material misstatement of results for the year. Revenue is measured at fair value of the consideration received or receivable, after the deduction of any trade discounts, volume rebates and any taxes or duties collected on behalf of the government such as goods and services tax, etc. Accumulated experience is used to estimate the provisions for discounts and rebates. Revenue is only recognized to the extent that it is highly probable a significant reversal will not occur.	**Our audit procedures included :** • We assessed the appropriateness of the revenue recognition accounting policies, including those relating to rebates and discounts by comparing with applicable accounting standards. • We performed substantive testing by selecting samples of revenue transactions recorded during the year by verifying the underlying documents, which included goods dispatch notes and shipping documents. • We performed cut-off testing for samples of revenue transactions recorded before and after the financial year end date by comparing with relevant underlying documentation, which included goods dispatch notes and shipping documents, to assess whether the revenue was recognized in the correct relevant period. • We tested the design, implementation and operating effectiveness of controls over the calculations of discounts and rebates, if any. • We assessed manual journals posted to revenue to identify unusual items and out of system processing.

Key Audit Matter	How the matter was addressed in our audit
Inventory Valuation The net carrying value of inventory as on 31st March 2026 is 23.65 % of Total Assets of the Group. Inventories are valued at lower of cost and net realizable value. Sales in the industry can be extremely volatile with the consumer demand changing significantly based on current trends. As a result there is a risk that the carrying value of inventory exceeds its net Realizable Value. Hence we have determined valuation of inventories as a Key Audit Matter.	**Our audit procedures included:** • Evaluating the rationality of Inventory Policies such as the policy of inventory valuation and provision for obsolescence and understanding whether the valuation of inventory was performed in accordance with the Group's Policy. • Analyzing the inventory aging report and net realizable value Of Inventories. • Inspecting the post period sales situation and evaluating the net realizable value of measurement applied on aging inventory in order to verify the evaluation accuracy of the estimated inventory allowance by the company. • Tested the valuation of inventory on sampling basis, by comparing the value of raw materials and traded goods with the underlying supporting documents.

Information Other than the Financial Statements and Auditor's Report Thereon

The Parents Board of Directors are responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the Consolidated Financial Statements, Consolidated Financial Statements and our auditor's report thereon.

Our opinion on the Consolidated Financial Statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the Consolidated Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's and Board of Director's Responsibilities for the Consolidated Financial Statements

The Parent's Board of Directors are responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation and presentation of these Consolidated Financial Statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with Indian Accounting Standards (Ind AS) prescribed under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Consolidated Financial Statements, the respective Management and the Board of Directors of the Companies included in the Group are responsible for assessing the ability of the respective entities to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless respective Board of Directors either intends to liquidate their respective entities or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the Companies included in the Group and of its associates are also responsible for overseeing the financial reporting process of the Group.

Auditor's Responsibility for the Audit of Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the Consolidated Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Consolidated Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to the Consolidated Financial Statements in place and the operating effectiveness of such controls

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures in the Consolidated Financial Statements made by management and Board of Directors.

- Conclude on the appropriateness of management's and Board of Director use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the Consolidated financial statements, including the disclosures, and whether the Consolidated Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities or business activities included in the Consolidated Financial Statements of which we are the independent auditors. We remain solely responsible for our audit opinion.

Materiality is the magnitude of misstatements in the Consolidated Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Consolidated Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance of the Parent and such other entities included in the Consolidated Financial Statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Consolidated Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. With respect to the matters specified in clause (xxi) of paragraph 3 and paragraph 4 of the Companies (Auditor's Report) Order, 2020 ("CARO"/ "the Order") issued by the Central Government in terms of Section 143(11) of the Act, according to the information and explanations given to us, and based on the CARO reports issued by us included in the Consolidated Financial Statements, as provided to us by the Management of the Parent, we report that there are no qualifications or adverse remarks in the CARO reports of the said companies included in the Consolidated Financial Statements.

2. As required by Section 143(3) of the Act, based on our audit ,we report that:

   (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

   (b) In our opinion proper books of account as required by law maintained by the Group including relevant records relating to preparation of the aforesaid Consolidated Financial Statements have been kept by the Company so far as it appears from our examination of those books;

(c) The Consolidated Balance sheet, the consolidated statement of profit and loss (including other comprehensive income), the consolidated statement of cash flow and the consolidated statement of changes in equity dealt with by this Report are in agreement with the relevant books of account;

(d) In our opinion, the aforesaid financial statements comply with the Indian Accounting Standards prescribed under Section 133 of the Act;

(e) On the basis of the written representations received from the directors as on 31st March 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March 2026 from being appointed as a director in terms of Section 164 (2) of the Act;

(f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate report in "Annexure A"; and

(g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

i. The Company has disclosed the impact of pending litigations (if any) as at 31st March, 2026 on its financial position in its Consolidated Financial Statements.

ii. The Company has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts;

iii. There has been no delay in transferring amounts required to be transferred to the Investor Education and Protection Fund;

iv. a) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Company or
- provide any guarantee, security or the like to or on behalf of the Ultimate

Beneficiaries.

(b) The management has represented, that, to the best of its knowledge and belief, no funds have been received by the Company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall:

- directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Funding Party or
- provide any guarantee, security or the like from or on behalf of the Ultimate Beneficiaries; and

(c) Based on such audit procedures as considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (iv) (a) and (iv) (b) contain any material mis-statement.

v. The dividend declared or paid during the year by the Company is in compliance with Section 123 of the Act.

vi. Based on our examination, which included test checks, the Company has used accounting software for maintaining its books of account for the financial year ended 31st March, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with.

For CGCA & Associates LLP
Chartered Accountants
Firm Regn No : 123393W / W100755

Champak K. Dedhia
Partner
Membership No: 101769
UDIN: 26101769JQNDTF6011

Place: Mumbai
Date: 15th May, 2026

Annexure - A to the Independent Auditors' Report on the Consolidated Financial Statements of the Company

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

In conjunction with our audit of the Consolidated Financial Statements of the Company as at and for the year ended March 31, 2026, we have audited the internal financial controls with reference to Consolidated Financial Statements of Sky Industries Limited (hereinafter referred to as "the Company" or "Parent") and its subsidiary companies, which are companies incorporated in India, as of that date.

Management's Responsibility for Internal Financial Controls

The respective management and the Board of Director of the Parent and the Subsidiaries are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to Consolidated Financial Statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We have conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Consolidated Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls with reference to Financial Statements

A company's internal financial controls with reference to Consolidated Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Consolidated Financial Statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Consolidated Financial Statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the Consolidated Financial Statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management, override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For CGCA & Associates LLP
Chartered Accountants
Firm Regn No : 123393W / W100755

Champak K. Dedhia
Partner
Membership No: 101769
UDIN: 26101769JQNDTF601

Place: Mumbai
Date: 15th May, 2026

Consolidated Balance Sheet as at 31st March 2026

(All amount in Rupees lakhs, unless otherwise stated)

Particulars	Note	As at 31 March 2026	As at 31 March 2025
ASSETS			
Non-current assets			
Property, plant and equipment	3	1,028.64	1,071.74
Capital work-in-progress	3A	2,993.64	762.75
Other Intangible assets	3B	34.20	5.22
Intangible assets under development	3C	-	31.54
Right-of-use assets	3D	83.09	7.66
Financial assets			
Investments	4	389.18	537.19
Other financial asset	5	36.35	29.65
Other non-current assets	6	384.76	74.84
Total Non-current assets		**4949.86**	**2520.59**
Current assets			
Inventories	7	2,158.11	2,193.11
Financial assets			
Trade receivables	8	1,244.81	1,075.29
Cash and cash equivalents	9	64.91	48.87
Bank balances other than cash and cash equivalents	10	268.62	173.07
Other financial asset	11	80.25	50.47
Other current assets	12	359.34	439.67
Total Current assets		**4176.03**	**3,980.48**
Total Assets		**9125.90**	**6501.07**
EQUITY AND LIABILITIES			
Equity			
Equity share capital	13	789.05	789.05
Other equity	14	4259.78	3,724.86
Non-controlling interests		0.04	0.04
Total Equity		**5048.88**	**4,513.95**
Liabilities			
Non-current liabilities			
Financial liabilities			
Borrowings	15	1,670.95	58.04
Lease liabilities	3D	18.40	-
Other financial liabilities	16	8.00	9.00
Provisions	17	22.10	28.12
Deferred Tax Liabilities (Net)	18	51.86	65.52
Total Non-current liabilities		**1,771.32**	**160.68**
Current liabilities			
Financial liabilities			
Borrowings	19	1,469.08	1,108.61
Lease liabilities	3D	67.66	9.19
Trade payables	20		
Total outstanding dues of micro enterprises and small enterprises		39.91	35.71
Total outstanding dues of creditors other than micro enterprises and small enterprises		371.57	429.93
Other financial liabilities	21	23.52	21.55
Other current liabilities	22	169.28	128.81
Provisions	23	164.70	92.65
Total Current liabilities		**2305.70**	**1,826.44**
Total Equity and Liabilities		**9125.90**	**6501.07**

The accompanying notes are an integral part of these consolidated financial statements
This is the conolidated Balance Sheet referred to in our report of even date

For CGCA & Associates LLP
Chartered Accountants
Firm Reg. No. :123393W / W100755

Champak K Dedhia
Partner
Membership No.101769
Mumbai, 15th May, 2026
UDIN: 26101769JQNDTF6011

Mumbai, 15th May, 2026

For and on behalf of the Board of Directors
CIN: L17120MH1989PLC052645

Shailesh Shah
Managing Director
DIN: 00006154

Sharad Shah
Director
DIN: 00006114

Maikal Roarani
Director & CFO
DIN: 00037831

Priyal Ruparelia
Company Secretary
ICSI M No. A71040

Consolidated statement of Profit and Loss for the year ended 31 March 2026

(All amount in Rupees lakhs, unless otherwise stated)

Particulars	Note	Year ended 31 March 2026	Year ended 31 March 2025
Income			
Revenue from operations	24	8,641.32	8,408.83
Other income	25	23.91	140.30
Total Income		**8,665.23**	**8,549.13**
Expenses			
Cost of materials consumed	26	5,099.07	4,798.01
Purchase of Stock In Trade		106.17	245.57
Changes in inventories of work-in-progress, stock-intrade & finished goods	27	(58.60)	271.11
Employee benefits expenses	28	810.06	735.46
Finance costs	29	117.26	103.85
Depreciation and amortisation expense	30	217.64	181.65
Other expenses	31	1545.26	1,429.63
Total Expenses		**7836.86**	**7,765.29**
Profit before exceptional item and tax		**828.36**	**783.86**
Exceptional Item (Refer note 32)	32	29.02	-
Profit before tax		**799.34**	**783.86**
Tax expense / (credit)	**43**		
Current tax		221.47	214.52
Adjustments/ (Credit) related to previous years - (net)		(13.07)	0.21
Deferred tax		(15.98)	(16.08)
		191.61	**198.66**
Profit after tax		**607.74**	**585.20**
Other comprehensive income (OCI)			
Items that will not be reclassified to profit and loss			
Re-measurement of gains on defined benefit plans		9.23	(11.79)
Income tax related to above		(2.32)	2.97
Other comprehensive income for the year (net of tax)		**6.90**	**(8.83)**
Total comprehensive income for the year		**613.83**	**576.36**
Profit for the year Attributable			
Owners of the Company		606.81	585.08
Non controlling interest		0.12	0.12
Other comprehensive income attributable to			
Owners of the Company		6.90	(8.82)
Non controlling interest		0.00	-
Total comprehensive income attributable to			
Owners of the Company		613.71	576.24
Non controlling interest		0.11	0.12
Earnings per equity share:	**35**		
Basic and diluted (in Rs.)		7.69	7.42
Face value per share (in Rs.)		10.00	10.00

The accompanying notes are an integral part of these consolidated financial statements
This is the conolidated Profit and Loss referred to in our report of even date

For CGCA & Associates LLP
Chartered Accountants
Firm Reg. No. :123393W / W100755

Champak K Dedhia
Partner
Membership No.101769
Mumbai, 15th May, 2026
UDIN: 26101769JQNDTF6011

Mumbai, 15th May, 2026

For and on behalf of the Board of Directors
CIN: L17120MH1989PLC052645

Shailesh Shah
Managing Director
DIN: 00006154

Sharad Shah
Director
DIN: 00006114

Maikal Roarani
Director & CFO
DIN: 00037831

Priyal Ruparelia
Company Secretary
ICSI M No. A71040

Consolidated Statement of Cash Flow for the year ended 31 March 2026

(All amount in Rupees lakhs, unless otherwise stated)

	Particulars	Year ended 31 March 2026	Year ended 31 March 2025
A	**Cash flow from operating activities**		
	Net Profit before tax	**799.34**	**783.86**
	Adjustments to reconcile profit before tax to net cash flows:		
	Add: Depreciation of property, plant and equipment	217.64	181.65
	Add: Interest expense and other finance cost	117.26	103.85
	Less: Interest income	(9.45)	(17.68)
	Less: Interest on financial asset carried at cost	(2.33)	(1.04)
	Less: Unrealised gain on investments classified through Fair Value through Profit and Loss	(7.10)	(47.04)
	Less: Realised gain on investments classified through Fair Value through Profit and Loss	-	(6.58)
	Add: Loss on sale of property, plant and equipment	1.64	-
		317.66	**213.16**
	Operating Profit Before Changes in Working Capital	**1117.00**	**997.02**
	Adjustment for Changes in Working Capital		
	(Increase) / Decrease in Trade Receivables	(169.52)	15.68
	(Increase) / Decrease in Inventories	35.00	(139.94)
	(Increase) / Decrease in Other Non - Current Financial Assets	(4.37)	7.10
	(Increase) / Decrease in Other Non - Current Assets	(309.91)	-
	(Increase) / Decrease in Other Current Financial Assets	(29.78)	(16.78)
	(Increase) / Decrease in Other Current Assets	80.31	(22.59)
	Increase / (Decrease) in Trade Payables	(54.15)	(159.83)
	Increase / (Decrease) in Other Current Financial Liabilities	1.97	2.30
	Increase / (Decrease) in Other Current Liabilities	40.46	(19.45)
	Increase / (Decrease) in Non Current Provisions	3.21	18.15
	Increase / (Decrease) in Non Current Liabilities	(1.00)	7.25
	Increase / (Decrease) in Current Provisions	48.81	2.72
		(358.99)	**(305.39)**
	Cash Generated from Operations	**758.03**	**691.63**
	Less: Taxes Paid (Net of refund received)	(185.14)	(204.11)
	Net cash used in operating activities	**572.87**	**487.52**
B	**Cash flow from investing activities**		
	Purchase of property, plant and equipment / intangible assets (including capital work-in-progress)	(2,368.40)	(873.45)
	Sale of property, plant and equipment / intangible assets (including capital work-in-progress)	33.68	-
	Purchase of Investments	(427.26)	(84.00)
	Sale of Investments	582.37	425.06
	Interest Received	9.45	17.68
	Movement in other bank balances	(95.55)	315.59
	Net cash generated from / (used in) investing activities	**(2,265.71)**	**(199.12)**

	Particulars	Year ended 31 March 2026	Year ended 31 March 2025
C	**Cash flow from financing activities**		
	Repayment of long term borrowings	1,612.91	53.44
	Repayment of Lease Liability	(74.86)	(53.97)
	Increase/ (Decrease) in Overdraft facility	360.47	(107.85)
	Dividend paid	(78.91)	(78.91)
	Finance Cost	(110.73)	(100.68)
	Net cash generated from financing activities	**1,708.88**	**(287.96)**
	Net increase / (decrease) in cash and cash equivalents (A+B+C)	**16.04**	**0.44**
	Opening balance of cash and cash equivalents	48.87	48.43
	Closing balance of cash and cash equivalents	**64.91**	**48.87**
	Components of cash and cash equivalents:		
	Balances with banks in current accounts	63.16	43.60
	Cash on hand	1.75	5.27
	Cash and cash equivalents as per financial statements (Refer note 9)	**64.91**	**48.87**

Notes :

i. Figures in brackets represent cash outflow.

ii. The above Statement of Cash Flows has been prepared under indirect method as set out in Ind AS 7, Statement of Cash Flows. As per the Companies (Indian Accounting Standards) Rules, 2015

The accompanying notes are an integral part of these consolidated financial statements
This is the Consolidated Statement of Cash Flow referred to in our report of even date

For CGCA & Associates LLP
Chartered Accountants
Firm Reg. No. :123393W / W100755

Champak K Dedhia
Partner
Membership No.101769
Mumbai, 15th May, 2026
UDIN: 26101769JQNDTF6011

Mumbai, 15th May, 2026

For and on behalf of the Board of Directors
CIN: L17120MH1989PLC052645

Shailesh Shah
Managing Director
DIN: 00006154

Sharad Shah
Director
DIN: 00006114

Maikal Roarani
Director & CFO
DIN: 00037831

Priyal Ruparelia
Company Secretary
ICSI M No. A71040

Notes to the Consolidated Financial Statements for the year ended 31 March 2026

(All amount in Rupees lakhs, unless otherwise stated)

1 CORPORATE INFORMATION

Sky Industries Limited is a Public limited incorporated and domiciled in India, under the Indian Companies Act, 1956. Its Equity shares are listed on BSE Limited. Its registered office is situated at C-58, TTC Industrial Area, Thane Belapur Road, Pawne, Navi Mumbai - 400 705.

The Group is engaged in manufacturing of "Narrow Woven Fabrics". The Group is engaged in manufacturing and marketing in various products like Hook and Loop Tape Fasteners, Value added items, Velvet tapes etc.

The Board of Directors approved the consolidated financial statements for the year ended 31 March 2026 on 15 May 2026.

2 BASIS OF PREPARATION, MEASUREMENT AND MATERIAL ACCOUNTING POLICIES

2.1 Statement of compliance and basis of preparation

(a) Basis of preparation

These financial statements are the Consolidated Financial Statements of the Group (also called Consolidated Financial Statements) prepared in accordance with the Indian Accounting Standards (hereinafter referred to as the 'Ind AS') as notified by Ministry of Corporate Affairs pursuant to Section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 as amended from time to time.

These Consolidated Financial Statements have been prepared on accrual and going concern basis. The accounting policies are applied consistently to all the periods presented in the financial statements. All assets and liabilities have been classified as current or non-current as per the Group's normal operating cycle and other criteria as set out in the Division II of Schedule III to the Companies Act, 2013. Based on the nature of products and the time between acquisition of assets for processing and their realisation in cash and cash equivalents, the Group has ascertained its operating cycle as 12 months for the purpose of current or non-current classification of assets and liabilities.

These Consolidated Financial Statements are presented in INR, (which is also the functional currency of the Parent Group) Items included in the financial statements of the Group are recorded using the currency of the primary economic environment in which the Group operates (the 'functional currency').

(b) Basis of Consolidation

The Consolidated Financial Statements comprise the financial statements of the Parent Company and its subsidiaries.

The Parent Company consolidates all the entities where control exists as per Ind AS 110, Consolidated Financial Statements from the date control commences until the date control ceases. Generally, there is a presumption that a majority of voting rights result in control. To support this presumption and when the Parent Company has less than a majority of the voting or similar rights of an investee, the Parent Company considers all relevant facts and circumstances in assessing whether it has power over an investee, including :

- The contractual arrangement with the other vote holders of the investee,
- Rights arising from other contractual arrangements,
- The Parent Company's voting rights and potential voting rights,
- The size of the Parent Company's holding of voting rights relative to the size and dispersion of the holdings of the other voting rights holders.

The Parent Company re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Assets, liabilities, income and expenses of a subsidiary acquired or disposed off during the year are included in the Consolidated Financial Statements from the date the Parent Company gains control until the date the Parent Company ceases to control the subsidiary. Consolidated Financial Statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances.

The financial statements of all entities used for the purpose of consolidation are drawn up to same reporting date as that of the Parent Company, i.e., year ended on 31st March 2026.

The Consolidated Financial Statements of the Group have been combined on a line-by-line basis, after fully eliminating intra-group balances, and intra-group transactions and resulting unrealised profits. Unrealised losses resulting from intragroup transactions are not eliminated unless cost cannot be recovered. Ind AS 12, Income Taxes applies to temporary differences that arise from the elimination of profits and losses resulting from intragroup transactions.

Consolidated Profit or loss and each component of other comprehensive income (OCI) are attributed to the owners of the Group and to the noncontrolling interests, even if this results in the non-controlling interests having a deficit balance.

Details of Subsidiaries:

Name of the Company	Country of Incorporation	Holding as at 31st March, 2026	Holding as at 31st March, 2025	Accounting period
Skytech Textiles Private Limited	India	99.98%	99.98%	01st April, 2025 to 31st March, 2026

(C) Basis of Measurement

These Consolidated Financial Statements are prepared under the historical cost convention unless otherwise indicated.

2.2 Key Accounting Estimates and Judgements

The preparation of financial statements requires management to make judgements, estimates and assumptions in the application of accounting policies that affect the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. Continuous evaluation is done on the estimation and judgements based on historical experience and other factors, including expectations of future events that are believed to be reasonable. Revisions to accounting estimates are recognised prospectively.

Information about critical judgements in applying accounting policies, as well as estimates and assumptions that have the most significant effect to the carrying amounts of assets and liabilities within the next financial year, are included in the following notes:

(a) Measurement of defined benefit obligations
(b) Measurement and likelihood of occurrence of provisions and contingencies
(c) Recognition of deferred tax assets
(d) Measurement of Lease liabilities and Right of Use Asset (ROUA)
(e) Deferred tax assets
(f) Provisions and contingent liabilities
(g) Employee benefits

MATERIAL ACCOUNTING POLICIES

2.3 REVENUE RECOGNITION

The Group derives revenues primarily from sale of manufactured goods, traded goods and related services.

Revenue from contracts with customers is recognised when control of the goods is transferred to the customer on satisfaction of performance obligations. The performance obligations as per contracts with customers are fulfilled at the time of dispatch or delivery of goods depending upon the terms agreed with customer. The Group has generally concluded that it is the principal in its revenue arrangements because it typically controls the goods before transferring them to the customer. Revenue towards satisfaction of a performance obligation is measured at the amount of transaction price (net of variable consideration) allocated to that performance obligation. The transaction price of goods sold is net of variable considerable on account of trade discounts and rebates offered by the Group as part of the contract. Amounts disclosed as revenue are net of returns and allowances. The Group collects goods and services tax on behalf of the government and therefore, these are not economic benefits flowing to the Group. Hence, these are excluded from the revenue.

Revenue from contract

a) Sale of Goods

Revenue from sale of products is recognized when the control on the goods have been transferred to the customer. The performance obligation in case of sale of product is satisfied at a point in time i.e., when the material is shipped to the customer or on delivery to the customer, as may be specified in the contract.

b) Rendering of services
Revenue of services are recognized when the services are rendered.

Other Income

a) Dividend
Dividend income from investments is recognised when the shareholder's rights to receive payment have been established.

b) Interest Income
Interest income is accrued on a time proportion basis, by reference to the principal outstanding and the effective interest rate applicable.

c) Export Incentives
Export incentive income is recognised post-export, based on entitlements under prevailing schemes. It is recognised in the year of exports when it is highly probable that no significant reversal will occur. Estimated rates are used at initial recognition and differences on actual receipt are adjusted when known.

2.4 FOREIGN CURRENCY TRANSACTIONS

a) Functional and Presentation Currency
The financial statements are presented in Indian Rupee (INR), which is Company's functional and presentation currency.

b) Initial Recognition
Transactions in foreign currencies are recorded at the exchange rate prevailing on the dates of the transactions. Exchange difference arising on foreign exchange transaction settled during the year are recognized in the Statement of profit and loss of the year.

c) Measurement of foreign currency items at the Balance sheet date
Monetary assets and liabilities denominated in foreign currencies are re-translated into functional currency at the exchange rate prevailing at the end of the reporting period. Non monetary assets and liabilities that are measured based on historical cost in a foreign currency are not re-translated. Exchange differences arising out of these transaction are charged to the profit and loss.

2.5 PROPERTY, PLANT AND EQUIPMENTS AND INTANGIBLE ASSETS

a) Property, plant and equipment (PPE)

i) Recognition and measurement
Freehold land is carried at cost. All other items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses, if any. Cost includes expenses directly attributable to the acquisition of the assets. The cost of an item of a PPE comprises its purchase price including import duty, and other non-refundable taxes or levies and any directly attributable cost of bringing the assets to its working condition of its intended use. Any trade discounts and rebates are deducted in arriving at the purchase price.

ii) Subsequent expenditure
Expenditure incurred on substantial expansion upto the date of commencement of commercial production are capitalised. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

b) Capital Work-In-Progress And Pre-Operative Expenses During Construction Period
Capital work-in progress includes expenditure directly related to construction and incidental thereto. The same is transferred or allocated to respective Property, Plant and Equipment on their completion / commencement of commercial production.

c) Intangible assets
Intangible assets are held on the balance sheet at cost less accumulated amortisation and impairment loss if any.

2.6 IMPAIRMENT OF NON- FINANCIAL ASSETS

The Company's non-financial assets other than inventories and deferred tax assets, are reviewed at each reporting date to determine whether there is an indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

For impairment testing, assets that do not generate independent cash inflows are grouped together into cash-generating units (CGUs). Each CGU represents the smallest group of assets that generates cash inflows that are largely independent of the cash inflows of other assets or CGUs.

The recoverable amount of a CGU is the higher of its value in use and its fair value less costs to sell. Value in use is based on the estimated future cash flows, discounted to their present value using a discount rate that reflects current market assessments of time value of money and the risks specific to the CGU.

An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its estimated recoverable amount. Impairment losses are recognised in the statement of profit and loss. Impairment losses recognised in respect of a CGU is allocated first to reduce the carrying amount of any goodwill allocated to the CGU, and then to reduce the carrying amount of the other assets of the CGU on a pro rata basis.

An impairment loss in respect of assets for which impairment loss has been recognized in prior periods, the Group reviews at reporting date whether there is any indication that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. Such a reversal is made only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

2.7 DEPRECIATION AND AMORTISATION

Depreciation is computed using Straight Line Method (SLM) over the useful lives of the assets as specified in Schedule II to the Companies Act, 2013. Lease hold land is amortised over the period of lease.

Useful lives of the items of Property, Plant and Equipment are as follows:

Asset	Useful Life
Building	30 Years
Plant & Machinery	15 Years
Furniture and Fixtures	10 Years
Vehicles	8 Years
Other equipment	6 Years

Intangible Assets are amortized over their individual estimated useful lives on a Straight Line basis, commencing from the year in which the assets are available for use as intended by the management. The useful lives, as determined based on the expected pattern of economic benefits, are as follows:

Asset	Amortisation period
Software Licenses	3 Years

The management believes that the useful life provided above most accurately reflects the period during which they expect to use these assets.

The assets; residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Depreciation and amortization on property, plant and equipment added/disposed off during the year has been provided on pro-rata basis with reference to the date of addition/disposal.

Depreciation and amortization methods, useful lives and residual values are reviewed at the end of each reporting period and adjusted if appropriate.

2.8 FINANCIAL INSTRUMENTS

I. Financial Assets

a) Classification of financial assets

The Group classifies financial assets as subsequently measures at amortised cost, fair value through other comprehensive income or fair value through profit & loss on the basis of its business model for managing the financial assets and the contractual cash flow characteristics of the financial assets.

i) Debt instrument at amortised cost:

A 'debt Instrument' is measured at the amortised cost if both the following conditions are met:

- The asset is held within a business model whose objectives is to hold assets for collecting contractual cash flow and
- Contractual terms of the asset give rise on specified dates to cash flow that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium and fees or cost that are an integral part of the EIR. Amortisation is included in finance income in the statement of profit and loss. The losses arising from impairment are recognised in the statement of profit and loss. The category generally applies to trade and other receivable.

ii) Debt instrument at fair value through other comprehensive income (FVOCI):

Assets that are held for collection of contractual cash flow and selling the financial assets, where the assets' cash flow represents solely payments of principal and interest are measuring at FVOCI, movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest revenue or foreign exchange gains and losses which are recognised in profit and loss. When the financial assets is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in other gains/ (losses). Interest income from these financial assets is included in other income using the EIR method. The Group does not have any instruments classified as fair value through other comprehensive income (FVOCI).

iii) Debt instrument measured at fair value through profit and loss (FVTPL):

Assets that do not meet the criteria for amortised cost or FVOCI are measured at fair value through profit or loss. A gain or loss on a debt instrument that is subsequently measured at fair value through profit or loss and is not part of a hedging relationship is recognised in profit or loss and presented net in the statement of profit and loss within other gains/ (losses) in the period in which it arises. Interest income from these financial assets is included in other income.

iv) Equity investments:

Investment in associates are accounted using equity method.

All other equity investments which are in scope of Ind-AS 109 are measured at fair value. Equity instrument which are held for trading are classified as at FVTPL. For all other equity investments, the Group has decided to classify the same either at FVOCI or FVTPL. The Group makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

For equity investments classified as FVOCI, all fair value changes on the instruments, excluding dividend, are recognized in other comprehensive income (OCI). There is no recycling of the amounts from OCI to statement of profit and loss, even on sale of such investment.

Equity investments included within the FVTPL category are measured at fair value with all changes recognized in the Statement of profit and loss.

Costs of certain unquoted equity instruments has been considered as an appropriate estimate of fair value because of a wide range of possible fair value measurements and cost represents the best estimate of fair value within that range.

b) Initial recognition and measurement

All financial assets are recognised initially at fair value and for those instruments that are not subsequently measured at FVTPL, plus/minus transaction cost that are attributable to the acquisition of the financial assets.

Trade receivables are carried at original invoice price as the sales arrangements do not contain any significant financial component. Purchase or sales of financial assets that required delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Group commits to purchase or sell the assets.

c) **Derecognition of financial assets**

A financial asset (or, where applicable, a part of a financial asset or part of a Company of similar financial assets) primarily derecognised (i.e. removed from the Company's balance sheet) when :

- The rights to receive cash flows from the asset have expired, or
- The Company has neither transferred nor retained substantially all the risks and rewards of all the assets, but has transferred control of the assets.

When the Group has transferred its rights to receive cash flow from an asset or has entered into a pass-through arrangement, it evaluates whether it has transferred substantially all the risks and rewards of ownership. In such cases, the financial asset is derecognised. When it has neither transferred nor retained substantially all of the risks and rewards of the assets, nor transferred control of the assets, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In the case, the Group recognises and associated liability. The transferred asset and the associated liability are measured on a basis that reflect the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and maximum amount of consideration that the Group could be required to repay.

d) **Impairment of financial assets**

In accordance with Ind-AS 109, the Group applies Expected Credit Loss (ECL) model for measurement and recognition of impairment loss on following financial assets and credit risk exposure:

- Financial assets that are debt instruments, and are measured at amortised cost e.g., loan, debt security, deposits, and bank balance.
- Trade Receivables

The Group follows 'simplified approach' for recognition of impairment loss allowance on trade receivables which do not contain a significant financing component.

The application simplified approach does not require the Group to track change in risk. Rather, it recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition. The Group uses a provision matrix to determine impairment loss allowance on the portfolio of trade receivable. The provision matrix based on its historically observed default rates over the expected life of the trade receivable and is adjusted for forward looking estimates. At every reporting date, historically observed default rate updated and change in the forward looking estimates are analysed.

II. Financial Liabilities and equity instruments

Debt and equity instruments issued by an entity are classified as either financial liability or as equity in accordance with substance of the contractual arrangements and the definition of a financial liability and an equity instrument.

a) **Equity instruments:**

An equity instrument is any contact that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by an entity are recognised at the proceeds received, net of direct issue costs.

b) **Financial liabilities :- Classification**

Financial liabilities classified as FVTPL or other financial liabilities consists of derivative financial instruments, wherein the gain/losses arising from remeasurement of these Instruments of recognized in the statements of profit and loss. Other financial liability (including borrowings and trade and other payables) are subsequently measured at amortised cost using the effective interest method.

c) **Initial recognition and measurement:**

All financial liabilities are recognised initially at fair value and for those instruments that are not subsequently measured at FVTPL, plus/minus transaction cost that are attributable to issue of these instruments.

d) Derecognition

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of the new liability. The difference in the respective carrying amounts is recognised in the statement of Profit and Loss.

III. Fair Value

The Group determines the fair value of its financial instruments on the basis of the following hierarchy

a) Level 1 : The fair value of financial instruments quoted in active markets is based on their quoted closing price at the balance sheet date. Examples include exchange traded commodity derivatives and other financial instruments in equity and debt securities which are listed in a recognised stock exchange.

b) Level 2 : The fair value of financial instruments that are not traded in active markets is determined by using valuation techniques using observable market data. Such valuation techniques include discounted cash flows, standard valuation models based on market parameters for interest rates, yield curves or foreign exchange rates, dealer quotes for similar instruments and use of comparable arm's length transactions. For example, the fair value of forward exchange contracts, currency swaps and interest rate swaps is determined by discounting estimated future cash flows using a risk-free interest rate.

c) Level 3 : The fair value of financial instruments that are measured on the basis of entity specific valuations using inputs that are not based on observable market data (unobservable inputs).

2.9 INVENTORIES

Inventories are valued at the lower of cost and net realisable value. Cost includes all costs of purchase, conversion costs, and other costs incurred in bringing the inventories to their present location and condition. Net realisable value represents the estimated selling price in the ordinary course of business, less the estimated costs of completion and the costs necessary to make the sale.

Cost is determined using the weighted average cost method or specific identification, as applicable.

a) Raw Material

Cost includes purchase price, taxes (other than recoverable taxes), freight, and other directly attributable expenses. Valued using the moving weighted average cost method. Raw materials are not written down below cost if the related finished goods are expected to be sold at or above cost. However, a write-down is made when a decline in the price of raw materials indicates that the cost of finished goods exceeds their net realisable value.

b) Work-in-Progress (WIP)

Valued at cost, including cost of raw materials, direct labour, and a proportion of manufacturing overheads based on the stage of completion. Cost is determined using the moving weighted average basis.

c) Finished Goods

Include cost of raw materials, conversion costs (direct labour, manufacturing overheads) and packing materials. Valued at the lower of cost of production and net realisable value

d) Stock-in-Trade

Valued at cost or net realisable value, whichever is lower, using the moving weighted average or specific identification method, as applicable.

e) Goods-in-Transit

Valued at cost, including directly attributable costs incurred up to the reporting date.

f) Stores and Spares

Valued at weighted average cost, including all incidental procurement costs.

Due allowance is made for obsolete, slow-moving and defective inventories based on periodic evaluation of the usability and marketability of such items

2.10 BORROWING COSTS

Borrowing Costs that are interest and other costs that the Group incurs in connection with the borrowings of funds and is measured with reference to the effective interest rate applicable to the respective borrowing. Borrowing costs include interest cost measured at EIR and exchange difference arising from foreign currency borrowings to the extent they are regarded as an adjustment to the interest cost.

Borrowing Costs that are attributable to the acquisition or construction of qualifying assets are capitalised as part of the cost of such assets, wherever applicable, till the assets are ready for their intended use. Such capitalisation is done only when it is probable that the asset will result in future economic benefits and the costs can be measured reliably. Capitalisation of borrowing cost is suspended and charged to statement when active development is interrupted.

Capitalisation of borrowing costs commences when all the following conditions are satisfied:

i. Expenditure for the acquisition, construction or production of a qualifying asset is being incurred;
ii. Borrowing costs are being incurred; and
iii. Activities that are necessary to prepare the asset for its intended use are in progress.

A qualifying asset is one which necessarily takes substantial period to get ready for intended use. All other borrowing costs are charged to revenue account.

2.11 EMPLOYEE BENEFITS

a) Short term employee benefit obligations

Liabilities for wages, salaries, including non-monetary benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related services are recognised in respect of employee's services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are to be settled. The liabilities are presented as current employee benefit obligations in the balance sheet.

b) Other long term employee benefit obligations

i) Compensated absences

The liabilities for earned leave is not expected to be settled wholly within 12 months after the end of the period in which employees render the related service. Therefore they are measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of reporting period using the projected unit credit method. The benefits are discounted using the market yield at the end of reporting period that have terms approximating to the terms of related obligation. Remeasurement as a result of experience adjustments and changes in actuarial assumptions are recognised in the other comprehensive income.

c) Post-employment obligations

The Group operates the following post-employment schemes:
A. Defined benefit plans such as Gratuity
B. Defined contribution plan such as Provident Fund

Defined Benefit Plans

The liability or asset recognised in the balance sheet in respect of defined benefit gratuity plans is present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit is calculated annually by actuaries using the projected unit credit method.

The present value of the defined benefit obligations is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of the related obligation.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expenses in the statement of profit and loss.

Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income. They are included in retained earnings in the statement of changes in equity and in the balance sheet.

Changes in present value of the defined benefit obligation resulting from plan amendment or curtailments are recognised immediately in profit or loss as past service cost.

Defined Contribution Plans

The Group pays provident fund contributions to publicly administered funds as per the local regulations. The Group has no further payment obligations once the contributions have been paid. The contributions are accounted for as defined contribution plans and the contributions are recognised as employee benefit expenses when they are due. Contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payment is available.

Share Based Payments

Employees of the Group receive remuneration in the form of share-based payments in consideration of the services rendered. Under the equity settled share based payment, the fair value on the grant date of the awards given to employees is recognised as 'employee benefit expenses' with a corresponding increase in equity over the vesting period. The fair value of the options at the grant date is calculated by an independent valuer basis Black Scholes model. At the end of each reporting period, apart from the non-market vesting condition, the expense is reviewed and adjusted to reflect changes to the level of options expected to vest. When the options are exercised, the Group issues fresh equity shares.

For cash-settled share-based payments, the fair value of the amount payable to employees is recognised as 'employee benefit expenses' with a corresponding increase in liabilities, over the period of non-market vesting conditions getting fulfilled. The liability is remeasured at each reporting period up to, and including the settlement date, with changes in fair value recognised in employee benefits expenses

2.12 ACCOUNTING FOR TAXES ON INCOME

a) Income Taxes

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in Deferred Tax Assets and Liabilities attributable to temporary differences and to unused tax losses.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period i.e. as per the provisions of the Income Tax Act, 1961, as amended from time to time. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on the rates and tax laws enacted or substantively enacted, at the reporting date in the country where the Group operates and generates taxable income. Current tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

Current tax assets and liabilities are offset only if, the Group :
i) has legally enforceable right to set off the reocgnised amounts; and
ii) Intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

b) Deferred Taxes

Deferred tax is recognised in respect of temporary differences between the carrying amounts of the assets and liabilities for financial reporting purposes and the corresponding amounts used for taxation purpose

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences only if it is probable that future taxable profits will be available against which they can be used. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefits will be realised; such reductions are reversed when the probability of future taxable profits improves.

Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be used.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantially enacted at the reporting date.

Deferred Tax Assets and Liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the Group has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and Deferred Tax is recognised in the Statement of Profit and Loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

The carrying amount of Deferred Tax Assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the Deferred Tax Asset to be utilised. Unrecognised Deferred Tax Assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are offset only if, the Group :

i) has legally enforceable right to set off the reocgnised amounts; and

ii) the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority on the same taxable entity.

2.13 PROVISIONS AND CONTINGENT LIABILITIES

a) Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Group expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the Statement of Profit and Loss net of any reimbursement. Provisions are not recognised for future operating losses.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

b) Contingent Liability

Contingent liabilities are not provided for and if material, are disclosed by way of notes to accounts. Contingent Liability is disclosed in the case of:

i. A present obligation arising from the past events, when it is not probable that an outflow of resources will be required to settle the obligation;

ii. A present obligation arising from the past events, when no reliable estimate is possible;

iii. A possible obligation arising from the past events, unless the probability of outflow of resources is remote.

2.14 EARNING PER SHARE

a) Basic Earnings Per Share

Basic Earnings Per Share is calculated by dividing the profit attributable to owners of the Group by the weighted average number of equity shares outstanding during the period. Earnings considered in ascertaining the Group's earnings per share is the net profit for the period after deducting preference dividends, if any, and any attributable distribution tax thereto for the period.

2.15 CASH AND CASH EQUIVALENTS

Cash Flows are reported using the indirect method, whereby profit before tax is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing Cash Flows. The cash flows from operating, investing and financing activities of the Group are segregated.

Cash and cash equivalents for the purpose of Cash Flow Statement comprise cash and cheques in hand, bank balances, demand deposits with banks where the original maturity is three months or less and other short term highly liquid investments net of bank overdrafts which are repayable on demand as these form an integral part of the Group's cash management.

2.16 DIVIDEND

The Group recognises a liability for dividends to equity holders of the Group when the dividend is authorised and the dividend is no longer at the discretion of the Group. As per the corporate laws in India, a dividend is authorised when it is approved by the shareholders. A corresponding amount is recognised directly in equity.

2.17 ROUNDING OFF

All amounts disclosed in the financial statements and notes have been rounded off to the nearest Lakhs, unless otherwise stated.

2.18 EVENTS OCCURING AFTER THE REPORTING DATE

Adjusting events (that provides evidence of condition that existed at the balance sheet date) occurring after the balance sheet date are recognized in the financial statements. Material non adjusting events (that are inductive of conditions that arose subsequent to the balance sheet date) occurring after the balance sheet date that represents material change and commitment affecting the financial position are disclosed in the Directors' Report.

2.19 EXCEPTIONAL ITEMS

Certain occasions, the size, type or incidence of an item of income or expense, pertaining to the ordinary activities of the Group is such that its disclosure improves the understanding of the performance of the Group, such income or expense is classified as an exceptional item and accordingly, disclosed in the notes accompanying to the financial statements.

2.20 OPERATING CYCLE

All assets and liabilities have been classified as current or non-current as per each Group's normal operating cycle and other criteria set out in the Schedule III to the Act.

2.21 SEGMENT REPORTING

As the Group has only one primary business activity, Segment reporting is not applicable.

2.22 LEASES

As a lessee:
The Group recognizes a right-of-use asset (ROU) and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short-term leases) and low value leases. For these short-term and low value leases, the Group recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease. Certain lease arrangements includes the options to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities includes these options when it is reasonably certain that they will be exercised.

The right-of-use assets are initially recognized at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives.

They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the useful life of the asset or the balance lease term of the underlying asset. Right of use assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable.

The lease liability is initially measured at amortized cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates in the country of domicile of the leases. Lease liabilities are re-measured with a corresponding adjustment to the related right of use asset if the Group changes its assessment if whether it will exercise an extension or a termination option.

Lease liability and ROU asset shall be separately presented in the Balance Sheet and lease payments shall be classified as financing cash flows.

2.23 Recent accounting pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended March 31, 2026, MCA has notified below new standards or amendments that are applicable or may have a material impact to the Group.

In May 2025, MCA notified amendments to Ind AS 21 - The Effects of Changes in Foreign Exchange Rates, applicable w.e.f. April 1, 2025. The Group has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.

The amendment to Ind AS 1 relating to classification of liabilities as current or non-current and non-current liabilities with covenants clarifies that a liability should be classified as non-current only when the entity's right to defer settlement for at least twelve months after the reporting period is substantive and exists at the end of the reporting period, irrespective of the likelihood of exercising that right. It further clarifies that covenants attached to a borrowing affect classification only if the entity is required to comply with those covenants on or before the reporting date, and not if compliance is required after the reporting period. In addition, where a liability can be settled at the option of the counterparty by the transfer of the entity's own equity instruments, such settlement terms do not impact classification as current or non-current if the equity option is classified as an equity instrument. These amendments have no impact on the measurement of items in the financial statements, and the Group has not made any retrospective adjustments on adoption of these amendments to Ind AS 1.

Ind AS 7, Statement of Cash Flows and Ind AS 107, Financial Instruments: Disclosures, applicable w.e.f. April 1, 2025 – The amendment in Ind AS 7 requires to inform users of financial statements of the existence of supplier finance arrangements and explain the nature of the arrangements, the carrying amount of liabilities and the range of payment due dates. Ind AS 107 has been amended to add supplier finance arrangements as a factor that may cause concentration of liquidity risk. The Group has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.

Ind AS 12, International Tax Reform – Pillar Two Model Rules applicable immediately - The amendments provide a temporary mandatory relief from deferred tax accounting for top-up tax and disclose that they have applied the relief. This relief is immediate andapplies retrospectively. The same is not applicable.

3 Property, plant and equipment

(All amount in Rupees lakhs, unless otherwise stated)

Particulars	Leasehold Land	Factory Buildings	Plant and Machinery	" Furniture and fixtures "	Vehicles	Office equipment	Computers	Total
Gross block								
Balance as at 01 April 2024	**41.33**	**236.05**	**1,239.31**	**82.43**	**105.58**	**40.65**	**30.89**	**1,776.24**
Additions	-	-	34.78	22.59	44.65	3.80	9.43	115.24
Disposals / adjustments	-	-	-	-	-	-	-	-
Balance as at 31 March 2025	**41.33**	**236.05**	**1,274.09**	**105.03**	**150.24**	**44.45**	**40.32**	**1,891.48**
Additions	-	-	34.36	6.30	83.01	3.90	4.07	131.64
Disposals / adjustments	-	-	(6.91)	-	(81.07)	-	-	(87.98)
Balance as at 31 March 2026	**41.33**	**236.05**	**1,301.55**	**111.33**	**152.19**	**48.35**	**44.38**	**1,935.15**
Accumulated depreciation and amortisation								
Balance as at 01 April 2024	**4.55**	**73.94**	**462.10**	**34.63**	**54.97**	**34.10**	**20.08**	**684.36**
Depreciation charge	0.52	12.28	91.39	9.29	12.75	2.31	6.81	135.36
Reversal on disposals / adjustments	-	-	-	-	-	-	-	-
Balance as at 31 March 2025	**5.07**	**86.22**	**553.48**	**43.92**	**67.73**	**36.41**	**26.89**	**819.72**
Depreciation charge	0.52	12.28	91.04	12.04	12.97	2.90	7.68	139.44
Reversal on disposals / adjustments	-	-	(3.21)	-	(49.44)	-	-	(52.65)
Balance as at 31 March 2026	**5.59**	**98.51**	**641.31**	**55.96**	**31.25**	**39.32**	**34.57**	**906.51**
Net block								
Balance as at 31 March 2025	**36.26**	**149.82**	**720.61**	**61.11**	**82.51**	**8.04**	**13.43**	**1,071.76**
Balance as at 31 March 2026	**35.74**	**137.54**	**660.23**	**55.37**	**120.93**	**9.03**	**9.81**	**1,028.64**

(All amount in Rupees lakhs, unless otherwise stated)

3A Capital work-in-progress

Particulars	Land	Factory Buildings	Plant & Machinery	Office Equipment	Total
Gross block					
Balance as at 01 April 2024	**-**	**16.76**	**4.05**	**-**	**20.81**
Additions	729.03	16.96	-	-	745.99
Disposals / adjustments		-	(4.05)		(4.05)
Balance as at 31 March 2025	**729.03**	**33.72**	**-**	**-**	**762.75**
Additions	160.56	1,461.22	609.36	0.30	2,231.44
Disposals / adjustments			(0.55)		(0.55)
Balance as at 31 March 2026	**889.58**	**1,494.95**	**608.81**	**0.30**	**2,993.64**

Capital work in progress (CWIP) ageing schedule

Particulars	Amount in CWIP for a period of				Total
As at 31st March 2026	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	2,230.89	745.99	-	16.76	2,993.64
Projects temporarily suspended	-	-	-	-	-
TOTAL	**2,230.89**	**745.99**	**-**	**16.76**	**2,993.64**

Particulars	Amount in CWIP for a period of				Total
As at 31st March 2025	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	745.99	-	-	16.76	762.75
Projects temporarily suspended	-	-	-	-	-
TOTAL	**745.99**	**-**	**-**	**16.76**	**762.75**

3B Other Intangible assets

Particulars	Software Licenses	Total
Balance as at 01 April 2024	**2.48**	**2.48**
Additions	5.10	5.10
Disposals / adjustments	-	-
Balance as at 31 March 2025	**7.57**	**7.57**
Additions	37.41	37.41
Disposals / adjustments	-	-
Balance as at 31 March 2026	**44.98**	**44.98**
Accumulated amortisation		
Balance as at 01 April 2024	**2.04**	**2.04**
Amortisation charge	0.32	0.32
Reversal on disposals / adjustments	**-**	**-**
Balance as at 31 March 2025	**2.35**	**2.35**
Amortisation charge	8.43	8.43
Reversal on disposals / adjustments		**-**
Balance as at 31 March 2026	**10.78**	**10.78**
Net block		
Balance as at 31 March 2025	**5.22**	**5.22**
Balance as at 31 March 2026	**34.20**	**34.20**

(All amount in Rupees lakhs, unless otherwise stated)

3C Intangible assets under development

Particulars	Software Licenses	Total
Balance as at 01 April 2024	**20.37**	**20.37**
Additions	15.37	15.37
Transfer from CWIP	(4.20)	(4.20)
Disposals / adjustments	-	-
Balance as at 31 March 2025	**31.54**	**31.54**
Additions	5.14	5.14
Transfer from CWIP	(36.68)	(36.68)
Disposals / adjustments	-	-
Balance as at 31 March 2026	**-**	**-**

Intangible assets under development Ageing Schedule

Particulars	Amount in Intangible assets under development for a period of				Total
As at 31st March 2026	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	-	-	-	-	-
Projects temporarily suspended	-	-	-	-	-
TOTAL	**-**	**-**	**-**	**-**	**-**

Particulars	Amount in Intangible assets under development for a period of				Total
As at 31st March 2025	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	11.17	13.65	6.72	-	31.54
Projects temporarily suspended	-	-	-	-	-
TOTAL	**11.17**	**13.65**	**6.72**	**-**	**31.54**

Note: The Group does not have any intangible assets under development whose completion is overdue or has exceeded its cost compared to its original plan.

3D Leases

The Group has entered into lease contracts for premises to use it for business operations i.e. corporate head office. Lease agreements does not depict any restrictions / convenants imposed by the lessor. Payments associated without lease contracts are recognised as an expense in Statement of Profit and Loss.

(a) The carrying amount of right of use (ROU) assets recognised and the movements during the year

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Balance at the beginning of the year	**7.66**	**53.64**
Add: Additions	145.20	-
Less: Depreciation	(69.77)	(45.98)
Less: Reduction on Termination of contract	-	-
Balance at the end of the year	**83.09**	**7.66**

(All amount in Rupees lakhs, unless otherwise stated)

(b) The carrying amount of lease liabilities (included under financial liabilities) and the movements during the year

	Particulars	As at 31 March 2026	As at 31 March 2025
i)	**Balance at the beginning of the year**	**9.19**	**59.99**
	Add : Additions	142.69	-
	Add: Accretion of interest	9.04	3.18
	Less: Payments	(74.86)	(53.97)
	Balance at the end of the year	**86.06**	**9.19**
ii)	**Details of contractual maturities of lease liabilities on undiscounted basis**		
	Less than one year	90.59	9.29
	One to two years	19.26	-
	Two to five years	-	-
	More than five years	-	-
	Total	**109.85**	**9.29**
iii)	**Break-up of lease liabilities on discounted basis**		
	Lease liabilities (current)	67.66	9.19
	Lease liabilities (non-current)	18.40	-
	TOTAL	**86.06**	**9.19**

(c) Amount recognised in statement of profit and loss

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Depreciation expense of right of use assets (Refer note 30)	69.77	45.98
Interest expense on lease liabilities	9.04	3.18
Rent expense relating to short-term lease (Refer note 31)	100.28	70.03
TOTAL	**179.09**	**119.19**

(d) Other disclosures

The Group does not face a liquidity risk with regard to its lease liabilities as the current assets are sufficient to meet the obligations related to lease liabilities as and when they fall due.

4 Financial Assets - Investments (Non Current)

Particulars	As at 31 March 2026		As at 31 March 2025	
	No. of units	Amount	No. of units	Amount
Investments in equity instruments (Unquoted and fully paid up)				
Investment in equity oriented mutual funds (at fair value through profit and loss)	6,26,245	389.18	12,05,649	537.19
TOTAL		**389.18**		**537.19**
Aggregate value/ market value of quoted investments	-		-	
Aggregate value/ market value of unquoted investments		**389.18**		**537.19**
Aggregate amount of impairment in value of investments	-		-	
		389.18		**537.19**

(All amount in Rupees lakhs, unless otherwise stated)

5 Financial Assets - Others (Non-Current)

Particulars	As at 31 March 2026	As at 31 March 2025
[Unsecured, considered good]		
Security deposits	36.35	29.65
TOTAL	**36.35**	**29.65**

6 Other Non Current Assets

Particulars	As at 31 March 2026	As at 31 March 2025
[Unsecured, considered good]		
Income Tax Asset	4.34	4.34
Advances to Vendors	380.41	70.50
TOTAL	**384.76**	**74.84**

7 Inventories (Valued at lower of cost or net realisable value)

Particulars	As at 31 March 2026	As at 31 March 2025
Raw Materials	1,443.14	1,177.68
Work in Progress	244.18	234.81
Finished Goods	404.83	748.14
Packing Materials	65.95	32.47
TOTAL	**2,158.11**	**2,193.11**

Note: Refer Note 15 for details of inventory subject to charge on secured borrowings.

8 Trade receivables

Particulars	As at 31 March 2026	As at 31 March 2025
Unsecured, considered good	1,276.27	1,103.04
Less: Allowances for expected credit losses	(31.46)	(27.75)
	1,244.81	**1,075.29**
Trade receivables - Credit Impaired	-	-
Less: Allowances for expected credit losses	-	-
TOTAL	**1,244.81**	**1,075.29**

Note:

i. No trade or other receivable are due from directors or other officers of the Group either severally or jointly with any other person. “

ii. Trade receivables are non-interest bearing and generally on terms of 45 days

iii. Trade receivables include debts from related parties amounting to Nil (Nil) (refer note 40)

iv. The Group’s exposure to credit and currency risks, and loss allowances related to trade receivables are disclosed in Note 38

v. Refer Note - 41 for trade receivables ageing details.

(All amount in Rupees lakhs, unless otherwise stated)

9 Cash and cash equivalents

Particulars	As at 31 March 2026	As at 31 March 2025
Balances with banks in current accounts	63.16	43.60
Cash on hand	1.75	5.27
TOTAL	**64.91**	**48.87**

10 Bank balances other than cash and cash equivalents

Particulars	As at 31 March 2026	As at 31 March 2025
Unpaid Dividend Account (Refer note i. Below)	23.52	21.55
Earmarked balances with banks (Refer note ii. Below)	245.10	151.53
TOTAL	**268.62**	**173.07**

Note:
i. Unpaid dividend account includes amount which has been kept in separate earmarked accounts and no transactions except for stated purpose are done through such accounts.
ii. Margin Money Deposit are lien marked against borrowings from Bank.

11 Financial Assets - Others (Current)

Particulars	As at 31 March 2026	As at 31 March 2025
[Unsecured, considered good]		
Security deposits	49.68	50.47
Fixed Deposit	30.57	-
TOTAL	**80.25**	**50.47**

12 Other current assets

Particulars	As at 31 March 2026	As at 31 March 2025
Advances other than capital advances		
Advance to employees	44.39	40.98
Advance to suppliers / expenses	5.54	87.40
Others		
Balance with government authorities	253.69	241.83
Export incentive receivable	29.07	45.39
Prepaid expenses	26.65	24.07
TOTAL	**359.34**	**439.67**

13 Equity share capital

Particulars	As at 31 March 2026		As at 31 March 2025	
	No. of shares	Amount	No. of shares	Amount
Authorised share capital				
Equity Shares of Rs. 10/- each	1,50,00,000	1,500.00	1,50,00,000	1,500.00
Redeemable Preference Shares of Rs. 100/- each	5,00,000	500.00	5,00,000	500.00
Total Authorized Share Capital	**1,55,00,000**	**2,000.00**	**1,55,00,000**	**2,000.00**

Particulars	As at 31 March 2026		As at 31 March 2025	
	No. of shares	Amount	No. of shares	Amount
Issued, subscribed and fully paid up shares				
Equity shares of Rs. 10 each	78,90,541	789.05	78,90,541	789.05
Total issued, subscribed and paid up share capital	**78,90,541**	**789.05**	**78,90,541**	**789.05**

a) Issued during the previous year:

(i) During the FY 2024-25 and FY 25-26 company has not alloted any equity shares.

b) Reconciliation of the number of shares outstanding :

Particulars	As at 31 March 2026		As at 31 March 2025	
	No. of Shares	Amount	No. of Shares	Amount
Shares at the beginning of the year	78,90,541	789.05	78,90,541	789.05
Add: Issued during the year (refer note (a) above)	-	-	-	-
Less: Shares bought back during the year	-	-	-	
Shares at the end of the year	**78,90,541**	**789.05**	**78,90,541**	**789.05**

c) Rights, Preferences and restrictions attached to shares

The company has one class of equity shares having a face value Rs. 10 /- per share. Each shareholder is eligible for one vote per share held. In the event of liquidation, the equity shareholders will be entitled to receive any of the remaining asset of the company in proportion to the number of equity shares held by the shareholders, after distribution of all the preferential amounts. However no such preferential amount exists currently.

d) Shareholders holding more than 5% shares each :

Name of the Shareholder	As at 31 March 2026		As at 31 March 2025	
	No. of Shares	%	No. of Shares	%
Shailesh Shah	29,44,123	37.31%	27,80,623	35.24%
Sharad Shah	11,62,043	14.73%	11,62,043	14.73%
Saloni Dedhia	4,74,400	6.01%	4,74,400	6.01%
Harini Dedhia	5,30,000	6.72%	5,30,000	6.72%
Skay Finvest Pvt Ltd *	-	-	1,63,500	2.07%
Total	**51,10,566**	**64.77%**	**51,10,566**	**64.77%**

* Beneficial ownership is of Shailesh Shah

e) Disclosure of Shareholding of Promoters is as follows:-

As at 31 March 2026

Promoter Name	No. of shares at the beginning of the year	Change during the year	No. of shares at the end of the year	% of Total Shares	% change during the year
Shailesh S. Shah	27,80,623	1,63,500	29,44,123	37.31%	2.07%
Sharad S. Shah	11,62,043	-	11,62,043	14.73%	-
Saloni Dedhia	4,74,400	-	4,74,400	6.01%	-
Sangita S. Shah	4,350	-	4,350	0.06%	-
Skay Finvest Private Limited*	1,63,500	(1,63,500)	-	-	-2.07%
Total	**45,84,916**	**-**	**45,84,916**	**58.11%**	**-**

As at 31 March 2025

Promoter Name	No. of shares at the beginning of the year	Change during the year	No. of shares at the end of the year	% of Total Shares	% change during the year
Shailesh S. Shah	27,80,623	-	27,80,623	35.24%	-
Sharad S. Shah	11,62,043	-	11,62,043	14.73%	-
Saloni Dedhia	4,74,400	-	4,74,400	6.01%	-
Sangita S. Shah	4,350	-	4,350	0.06%	-
SkayFinvestPrivateLimited*	1,63,500	-	1,63,500	2.07%	-
Total	**45,84,916**	**-**	**45,84,916**	**58.11%**	**0.00%**

* Beneficial ownership is of Shailesh Shah

14 Other Equity

Particulars	No. of shares	Amount
As at 01 April 2025	**78,90,541**	**789.05**
Changes in equity share capital	-	-
As at 31 March 2026	**78,90,541**	**789.05**
As at 01 April 2025	**78,90,541**	**789.05**
Changes in equity share capital	-	-
As at 31 March 2026	**78,90,541**	**789.05**

Other equity

Particulars	Securities Premium	General Reserve	Retained Earnings	Total
Opening balance as at 1 April 2024	**736.23**	**98.46**	**2,392.69**	**3,227.39**
Transactions during the year				
Total comprehensive income for the year:				
Profit for the year	-	-	585.20	585.20
Remeasurements gains on defined benefit plans	-	-	(8.82)	(8.82)
Transactions with owners in their capacity as owners:				
Dividend paid for the FY 2023-24	-	-	(78.91)	(78.91)
Closing balance as at 31 March 2025	**736.23**	**98.46**	**2,890.16**	**3,724.86**
Opening balance as at 1 April 2025	**736.23**	**98.46**	**2,890.16**	**3,724.86**
Transactions during the year				
Total comprehensive income for the year:				
Profit for the year	-	-	606.93	606.93
Remeasurements gains on defined benefit plans	-	-	6.90	6.90
Transactions with owners in their capacity as owners:				
Dividend paid for the FY 2024-25	-	-	(78.91)	(78.91)
Closing balance as at 31 March 2026	**736.23**	**98.46**	**3425.09**	**4259.78**

This is the Statement of Changes in Equity referred to in our audit report of even date.

(All amount in Rupees lakhs, unless otherwise stated)

Nature and Purpose of the Reserves

Securities Premium
Securities premium is on account of premium on issue of shares. This reserve is utilised in accordance with the provisions of the Act.

General Reserve
General reserve is created from time to time by way of transfer of profits from retained earnings for appropriation purposes.

14a Dividends Paid / Proposed during the year

Particulars	As at 31 March 2026	As at 31 March 2025
Corporate dividend paid during the year		
Dividend Paid	78.91	78.91
Dividend Per Fully Paid Up Share	1.00	1.00
Corporate dividend proposed for the year		
Dividend Proposed	78.91	78.91
Dividend Proposed Per Fully Paid Up Share	1.00	1.00

On 15th May 2026 the Board of Directors of the Company have recommended the final dividend of Re. 1 per share for the year ended March 31, 2026 subject to approval by the shareholders at the forthcoming annual general meeting. On approval, the total dividend payment based on number of shares outstanding as on March 31, 2026 is expected to be Rs. 78.91 Lakhs

15 Borrowings (non-current)

Particulars	As at 31 March 2026	As at 31 March 2025
Secured		
Term Loans - Banks (Refer no 15a)	1,663.13	47.96
Term Loans - Non-Banking Financial Companies (Refer no 15b)	7.82	10.08
TOTAL	**1,670.95**	**58.04**

Notes :-

15a Term Loans : Bank

i. Floating Term loan from Kotak Mahindra Bank Ltd. aggregating to Rs 1868 Lakhs (Previous year Nil) carries interest rate @ 8.45% p.a. The said loan is secured by way of first and exclusive hypothecation charge on all existing and future current assets of the Group, first and exclusive charge on moveable fixed assets of the Group and first and exclusive equitable/ registered mortgage charge on immoveable properties located at C57/1, C57/2 and C 58, TTC Industrial area, Thane, Belapur Road, Pawane Navi Mumbai and Survey No 2217/1, Khattalwad Manekpur Road, Umbergaon, Gujarat owned by Sky Industries Ltd.

ii. Term loan from Union Bank of India aggregating to Rs 23.35 Lakhs (Rs. 28.74 Lakhs) carries interest rate @ 8.65 % p.a. repayable in 60 equated monthly installments of Rs. 0.60 Lakhs each.

iii. Term loan from Union Bank of India aggregating to Rs 23.99 Lakhs (Rs. 28.74 Lakhs) carries interest rate @ 8.65 % p.a. repayable in 60 equated monthly installments of Rs. 0.60 Lakhs each.

iv. Term loan from Union Bank of India aggregating to Rs 13.06 Lakhs (Rs. Nil) carries interest rate @ 8.40 % p.a. repayable in 60 equated monthly installments of Rs. 0.30 Lakhs each.

v. Term loan from Union Bank of India aggregating to Rs 15.12 Lakhs (Rs. Nil) carries interest rate @ 8.40 % p.a. repayable in 60 equated monthly installments of Rs. 0.34 Lakhs each.

vi. Term loan from Union Bank of India aggregating to Rs 13.04 Lakhs (Rs. Nil) carries interest rate @ 8.40 % p.a. repayable in 60 equated monthly installments of Rs. 0.30 Lakhs each.

(All amount in Rupees lakhs, unless otherwise stated)

15b Term Loans : NBFC

i. Term loan from Kotak Mahindra Prime Ltd. aggregating to Rs 10.08 Lakhs (Rs. 12.33 Lakhs) carries interest rate @ 9.07 % p.a. repayable in 60 equated monthly installments of Rs. 0.25 Lakhs each.

16 Other Financial Liabilities (Non-Current)

Particulars	As at 31 March 2026	As at 31 March 2025
Trade deposits from customers	8.00	9.00
TOTAL	**8.00**	**9.00**

17 Provisions (non-current)

Particulars	As at 31 March 2026	As at 31 March 2025
Provision for employee benefits		
Gratuity	19.01	26.05
Compensated absences	3.09	2.07
TOTAL	**22.10**	**28.12**

18 Deferred tax liabilities (Net)

Particulars	As at 31 March 2026	As at 31 March 2025
Deferred tax liability on account of :		
Depreciation and amortisation	92.20	84.84
Investment in mutual funds	11.39	21.98
	103.59	**106.82**
Deferred tax assets on account of :		
Provision for Bad Debts	7.84	6.83
Provision for Employee Benefit Expenses	17.48	8.85
Provision for temporary difference	18.29	16.23
Carry forward losses of Subsidiary	8.10	9.39
	51.72	**41.29**
Deferred tax liabilities (net)	**51.86**	**65.52**

19 Borrowings (current)

Particulars	As at 31 March 2026	As at 31 March 2025
Secured		
Loans repayable on demand (Refer Note below)	785.27	656.08
Buyers Credit- LC	388.19	436.17
Current Maturities of Long Term Debt - Bank	293.36	14.26
Current Maturities of Long Term Debt - NBFC	2.26	2.10
TOTAL	**1,469.08**	**1,108.61**

Note 19.1: Note 19.1: Refer Note - 15 for information about terms of loan.

Note 19.2: The Bank overdraft facility from HDFC Bank is secured by way of first and exclusive hypothecation charge on the Mutual Funds of the Company.

Note 19.3: The Bank overdraft facility from Kotak Mahindra bank is secured by Current Assets ant the quarterly statements of current assets are filed by the Company with banks, details of which are summarised as Annexure A

Note 19.4: The Letter of credit / Buyer's credit facility is secured by Margin Money deposit.

(All amount in Rupees lakhs, unless otherwise stated)

20 Trade payables

Particulars	As at 31 March 2026	As at 31 March 2025
Total outstanding dues of micro enterprises & small enterprises (Refer Note below)	39.91	35.71
Total outstanding dues of creditors other than micro enterprises and small enterprises - related parties (Refer note 42)	371.57	429.93
TOTAL	**411.48**	**465.64**

Note:

i. Trade payables are non-interest bearing and are normally settled within 45 days terms.

ii. Refer note 38 for the Group's liquidity and currency risk management process

iii. Refer note 40 for trade payables to related parties

20a. The disclosure pursuant to the MSMED Act for dues to micro enterprises and small enterprises as at March 31, 2026 and March 31, 2025 is as under:

Particulars	As at 31 March 2026	As at 31 March 2025
- Dues remaining unpaid to any supplier Principal	**39.91**	**35.71**
- Interest on the above	-	-
- Amount of interest paid in terms of section 16 of the MSMED Act, 2006, alongwith the amount of the payment made to the supplier beyond the appointed day during each accounting year	-	-
- Amount of interest accrued and remaining unpaid	-	-
- Amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under section 23 of MSMED Act, 2006	-	-
TOTAL	**39.91**	**35.71**

21 Other financial liabilities (current)

Particulars	As at 31 March 2026	As at 31 March 2025
Unclaimed Dividend*	23.52	21.55
TOTAL	**23.52**	**21.55**

* There is no amount due and outstanding to be credited to Investor Education and Protection Fund

22 Other current liabilities

Particulars	As at 31 March 2026	As at 31 March 2025
Advance received from Customers	65.59	28.26
Statutory Dues	48.92	44.91
Other Payables *	54.76	55.64
TOTAL	**169.28**	**128.81**

* Includes related party balances of Rs 11.26 Lakhs (Previous year Rs. 12.63 Lakhs)

(All amount in Rupees lakhs, unless otherwise stated)

23 Provisions (current)

Particulars	As at 31 March 2026	As at 31 March 2025
Provision for employee benefits		
Gratuity	40.43	-
Compensated absences	0.60	0.30
Others Provision		
Provision for Tax (Net of Taxes Paid)	28.65	5.41
Provision for Expenses	95.02	86.94
TOTAL	**164.70**	**92.65**

24 Revenue from operations

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Revenue from Contract with Customers		
Sale of Products	8,546.48	8,318.23
Sale of Services	19.50	17.74
Other operating revenues		
Export Incentives	63.69	51.61
Scrap Sales	11.65	21.26
TOTAL	**8,641.32**	**8,408.83**

Notes:

i. There are no adjustments to the contracted price with the customers. Accordingly, revenue from contracts with customers as recognised above is the same as contracted price.

ii. The entire revenue is recognised at a point in time.

24a Revenue from Contract with Customers

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Revenue from contracts with customers disaggregated based on geography		
Domestic Market	6,558.68	6,728.50
Exports	2,082.64	1,680.33
TOTAL	**8,641.32**	**8,408.83**

24b Assets and liabilities related to contracts with customers

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
The following table provides information about receivables, contract assets and contract liabilities from contracts with customers		
Trade receivables	1276.27	1103.04
Unbilled receivables	-	-
Contract assets	-	-
Contract liabilities	65.59	28.26

(All amount in Rupees lakhs, unless otherwise stated)

25 Other income

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
(a) Interest income		
Interest income on financial assets measured at amortised cost:		
On Security Deposits	2.33	1.04
On Fixed Deposits	9.45	10.33
(b) Other non-operating income		
Liabilities no longer payable written back	3.96	5.79
Miscellaneous income	0.54	0.93
Insurance Claim	-	13.91
Impairment Allowance for doubtful debts	0.54	2.98
(c) Other gains and losses		
Net gain arising on financial assets measured at FVTPL*	7.10	53.62
Net gain on foreign currency transaction	-	51.70
TOTAL	**23.91**	**140.30**

Notes:
* Includes gain on sale of financial assets measured at FVTPL foF 81.12 lakhs (Previous year-75.45 lakhs)

26 Cost of materials consumed

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Raw materials and packing materials consumed		
Opening stock	1,210.15	800.89
Add: Purchases	5,000.70	5,207.27
Less : Closing stock	(1,111.78)	(1,210.15)
TOTAL	**5,099.07**	**4,798.01**

27 Changes in inventories of finished goods and stock in trade

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Opening stocks:		
Finished goods	748.14	1,054.40
Work in progress	234.81	199.67
	982.95	**1,254.06**
Less : Closing stock		
Finished goods	795.35	748.14
Work in progress	246.20	234.81
	1,041.55	**982.95**
Net change in inventories	**(58.60)**	**271.11**

Inventories are valued at lower of cost or net realizable value.Refer note 2.9 of Significant Accounting Policies

(All amount in Rupees lakhs, unless otherwise stated)

28 Employee benefits expense

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Salaries, Wages and Bonus	593.11	513.55
Directors remuneration	155.43	165.51
Contribution to provident and other funds (Refer note 39)	13.08	11.22
Gratuity expenses (Refer note 39)	13.59	6.25
Staff welfare expenses	34.84	38.93
TOTAL	**810.06**	**735.46**

29 Finance costs

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Interest expenses on:		
Borrowings	107.59	96.57
On Lease Liabilities	9.04	3.18
Others (Including interest on delay payment of statutory dues and vendors)	0.64	4.10
TOTAL	**117.26**	**103.85**

30 Depreciation and amortisation expense

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Depreciation on property, plant and equipment (Refer Note 3)	139.44	135.36
Amortisation of intangible assets (Refer Note 3B)	8.43	0.32
Depreciation on Right of use of Assets (Refer Note 3C)	69.77	45.98
TOTAL	**217.64**	**181.65**

31 Other expenses

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Power, Fuel and Utilities	218.97	232.65
Labour charges	470.68	467.05
Lease rent	100.28	70.03
Rates and taxes	41.47	34.49
Repairs & Maintenance on :		
Building	10.88	3.28
Plant and Machinery	4.37	23.47
Other Repairs	130.36	31.63
Insurance	25.03	11.88
Legal and Professional Fees	172.69	148.35
Directors Sitting Fee	2.00	2.30
Freight Forwarding Charges	103.97	143.20
Travelling and Conveyance	92.16	135.10
Foreign currency transaction loss	23.10	-

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Expenditure incurred for Corporate Social Responsibility (Refer note no 43)	10.92	10.46
Advertisement & Sales Promotion expenses	27.77	29.41
Bad Debt Written off	13.79	0.63
Impairment Allowance for doubtful debts	5.00	-
Loss on sale of property, plant and equipment	1.64	-
Postage, Telephone & Courier	10.82	16.24
Printing & Stationery	10.85	14.15
Miscellaneous expenses	68.51	55.32
	1545.26	**1,429.63**

32 Exceptional items

Effective November 21, 2025, the Government of India consolidated 29 existing labour regulations into four Labour codes, namely, The Code on Wages, 2019, The Industrial Relations Code, 2020, The Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020, collectively referred to as the 'New Labour Codes'.The New Labour Codes has resulted in material increase in provision for employee benefits on account of recognition of past service costs. Based on the requirements of New Labour Codes and relevant Accounting Standard, the group has assessed and accounted the estimated incremental impact of Rs. 29.02 lakhs as Exceptional Item in the consolidated audited statement of financial results of the Company for the year ended March 31, 2026. Upon notification of the related Rules, including further clarifications, to the New Labour Codes by the Government, the company will evaluate and account for additional impact, if any, in subsequent periods.

33 Contingent liabilities and capital commitments

Particulars		As at 31 March 2026	As at 31 March 2025
(i)	**Contingent Liabilities:**		
(a)	Property Tax towards Navi Mumbai Municipal Corporation of various years	60.31	53.30
(b)	Tax deducted at source payable	0.66	0.60
(c)	Income Tax demand	-	1.22

Notes:-

(i) It is not practical for the Group to estimate the timings of cash outflows, if any, in respect of the above pending resolution of the respective proceedings as it is determinable only on receipt of judgements/decisions pending with various forums/authorities. Thus, the amount of contingent liability reported is without considering the amount of interest

(ii) The Group does not expect any reimbursements in respect of the above contingent liabilities.

(iii) The Group's pending litigation comprise of pending proceedings related to Property tax & TDS liability as per the Traces portal. The Management has reviewed all its pending litigations and proceedings and has adequately provided for where provisions are required and disclosed as contingent liabilities where applicable, in its financial statements. The Management does not expect the outcome of these proceedings to have a materially adverse effect on its financial results.

34 Capital Commitments

Capital expenditure contracted for at the end of the reporting period but not recognised as liabilities is as follows:

Particulars	As at 31 March 2026	As at 31 March 2025
Capital commitments (Net off CWIP and Advances)	**1,581.28**	**185.70**

(All amount in Rupees lakhs, unless otherwise stated)

35 Earnings per share

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Net profit attributable to equity shareholders	606.93	585.20
Weighted average number of equity shares outstanding during the year - Basic	78,90,541	78,90,541
Weighted average number of equity shares outstanding during the year - Diluted	78,90,541	78,90,541
Basic profit per share (in Rs.)	7.69	7.42
Diluted profit per share (in Rs.)	7.69	7.42
Face value of share (in Rs.)	10.00	10.00

36 Capital management

The Group's objective for Capital Management is to maximise shareholder value, safeguard business continuity, and support the growth of the Company. Capital includes, Equity Capital, Securities Premium and other reserves and surplus attributable to the equity shareholders of the Company. The Company determines the capital requirement based on annual operating plans and long term and strategic investment and capital expenditure plans. The funding requirements are met through a mix of equity, operating cash flows generated and debt. The operating management, supervised by the Board of Directors of the Company regularly monitors its key gearing ratios and other financials parameters and takes corrective actions wherever necessary. The relevant quantitative information on the aforesaid parameters are disclosed in these financial statements.

Particulars	As at 31 March 2026	As at 31 March 2025
Adjusted net debt	2,806.50	944.71
Adjusted equity	5048.88	4,513.95
Net debt to equity ratio	**0.56**	**0.21**
Borrowings		
Non-current borrowings	1,670.95	58.04
Current borrowings	1,469.08	1,108.61
Gross debt	**3,140.04**	**1,166.65**
Less : Cash and bank balances including liquid funds		
Cash and cash equivalents	(64.91)	(48.87)
Bank balances other than cash and cash equivalents	(268.62)	(173.07)
Adjusted net debt	**2,806.50**	**944.71**
Total equity as per balance sheet	5048.88	4,513.95
Adjusted equity	**5048.88**	**4,513.95**

37 Financial Instruments - category and fair value hierarchy

(a) Financial instruments by category

The carrying value of financial instruments by categories as at year end is as follows:

Particulars	As at 31 March 2026	As at 31 March 2025
Financial assets		
Measured at fair value through profit and loss		
Investment in mutual funds	389.18	537.19
	389.18	**537.19**

Particulars	As at 31 March 2026	As at 31 March 2025
Measured at amortised cost		
Trade receivables	1,244.81	1,075.29
Cash and cash equivalents	64.91	48.87
Bank balances other than cash and cash equivalents	268.62	173.07
Other financial assets	116.60	80.13
	1,694.94	**1,377.37**
Financial liabilities	**2,084.12**	**1,914.54**
Measured at amortised cost		
Borrowings	3,140.04	1,166.65
Lease liabilities	86.06	9.19
Trade payables	411.48	465.64
Other financial liabilities	31.52	30.55
	3,669.10	**1,672.03**

Fair valuation of financial assets and liabilities with short term maturities is considered as approximate to respective carrying amount due to the short term maturities of these instruments.

(b) Fair value hierarchy

The fair value hierarchy is based on inputs to valuation techniques that are used to measure fair value that are either observable or unobservable. Below are the fair value measurement hierarchy of the Group's assets and liabilities.

Level 1 - Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities.
Level 2 - Inputs are other than quoted prices included in Level 1 that are observable for the assets or liabilities, either directly (i.e. as prices) or indirectly (i.e. derived from prices)
Level 3 - Inputs for assets or liabilities that are not based on observable market data (unobservable inputs).

The Financial Instruments included in Level 2 of fair value hierarchy have been valued using quotes available for similar assets and liabilities in the active market.

The financial instruments included in Level 3 of Fair Value Hierarchy have been valued using whole or in part using a valuation model based on assumptions as described below:

Costs of certain unquoted equity instruments has been considered as an appropriate estimate of fair value because of a wide range of possible fair value measurements and cost represents the best estimate of fair value within that range.

There are no transfers between any of the fair value during the year under consideration.

(i) The following table provides the fair value hierarchy of assets and liabilities measured at fair value on a recurring basis as at year end:

Particulars	As at 31 March 2026	As at 31 March 2025
Financial assets		
Level 1		
Investments in mutual funds units	389.18	537.19
TOTAL	**389.18**	**537.19**

Measurement of Fair Values:

The fair value of the financial assets and liabilities is included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The following methods and assumptions were used to estimate the fair values:

- The fair values of investment in mutual fund is the N.A.V as on the reporting date of balance sheet.

- The fair values of loans given and security deposit given is estimated by discounting cash flows using rates currently available for instruments with similar terms, credit risks and remaining maturities. Management regularly assesses a range of reasonably possible alternatives for those significant observable inputs and determines their impact on the total fair value.

38 Financial Risk Management

The Group is exposed to various financial risks majority credit risk, liquidity risk and market risk. The Group's senior management oversees the management of these risks with an objective to minimise the impact of these risks based on charters and informal policies.

(a) Market Risk:-

Market risk is the risk of loss of future earnings, fair values or future cash flows that may result from a change in the price of a financial instrument. The value of a financial instrument may change as a result of changes in the interest rates, foreign currency exchange rates, equity prices and other market changes that affect market risk sensitive instruments. Market risk is attributable to all market risk sensitive financial instruments including investments and deposits, foreign currency receivables, payables and loans and borrowings. The objective of market risk management is to avoid excessive exposure in our foreign currency revenues and costs.

(a) (i) Market Risk - Interest Rate Risk

Interest rate risk is the risk that the fair value of future cash flows of the financial instruments will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates primarily to the Company's borrowings, both short term and long term obligations with floating interest rates.

Exposure to interest rate risk

"Group's Interest Rate Risk arises from Borrowings Obligations. Borrowings issued exposes to fair value interest rate risk. The interest rate profile of the Group's interest-bearing Financial Instruments as reported to the management of the Company is as follows.

The Group is also exposed to interest rate risk on its financial assets that include fixed deposits (which are part of cash and bank balances) since all these are generally for short durations, there is no significant interest rate risks pertaining to these deposits"

Particulars	As at 31 March 2026	As at 31 March 2025
Variable-rate instruments		
Financial Liabilities - Borrowings	1173.46	656.08
TOTAL	**1173.46**	**656.08**

Sensitivity analysis to interest rate risk

A reasonably possible change of 100 basis points in interest rates at the reporting date would have increased / (decreased) equity and profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency exchange rates, remain constant.

Financial Instrument	Increase / (Decrease) in Profit			
	As at 31 March 2026		As at 31 March 2025	
	1% increase	1% decrease	1% increase	1% decrease
Financial Liabilities - Borrowings	(11.73)	11.73	(6.56)	6.56
Total	**(11.73)**	**11.73**	**(6.56)**	**6.56**

Financial Instrument	Increase / (Decrease) in Equity, net of tax			
	As at 31 March 2026		As at 31 March 2025	
	1% increase	1% decrease	1% increase	1% decrease
Financial Liabilities - Borrowings	(8.78)	8.78	(4.91)	4.91
Total	**(8.78)**	**8.78**	**(4.91)**	**4.91**

(a) (ii) Market Risk - Price Risk

Other price risk is the risk that the fair value of a financial instrument will fluctuate due to changes in market traded price.

Exposure to Currency risk

The Group is mainly exposed to the price risk due to its investment in equity based mutual funds. At 31st March 2026, the investments in mutual fund (at market value) amounts to Rs. 389.18 Lakhs (31st March, 2025 : Rs.537.19 Lakhs). These are exposed to price risk.

The Group does make deposit with the banks as margin money against the borrowing facility provided by the banks. Deposit is made in fixed rate instrument. In view of this it is not susceptible to market price risk, arising from changes in interest rates or market yields which may impact the return and value of the investments.

Sensitivity analysis to price risk

A 3% movement in prices would have led to the following pre-tax impact in the statement of profit and loss.

Financial Instrument	Increase / (Decrease) in Profit			
	As at 31 March 2026		As at 31 March 2025	
	3% increase	3% decrease	3% increase	3% decrease
Investment in Mutual Funds	11.68	(11.68)	16.12	(16.12)
Total	**11.68**	**(11.68)**	**16.12**	**(16.12)**

(a) (iii) Market Risk - Currency Risk

The fluctuation in foreign currency exchange rates may have a potential impact on the statement of profit and loss and equity, where any transaction references more than one currency or where assets/liabilities are denominated in a currency other than the functional currency of the Group. The Group is exposed to currency risk on account of its trade payables in foreign currency. The functional currency of the Group is Indian Rupees. The Group follows a natural hedge driven currency risk mitigation policy to the extent possible

Exposure to Currency risk

The summary quantitative data about the Group's exposure to currency risk are reported to management of the Group are as follows:

in foreign currency

Particulars	Foreign Currency	As at 31 March 2026	As at 31 March 2025
Financial Assets			
Trade receivables	USD	1,68,994	85,999
	EURO	11,524	3,066
Financial Liabilities			
Trade payables	USD	1,77,289	6,18,221

Sensitivity analysis to currency risk

A reasonable possible strengthening / (weakening) of the foreign currency at year end would have affected the measurement of above mentioned financial assets and financial liabilities denominated in foreign currencies and affected the equity and profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant and ignores any impact of forecast of sales and purchases.

Foreign Currency	Increase / (Decrease) in Profit			
	As at 31 March 2026		As at 31 March 2025	
	5% increase	5% Decrease	5% increase	5% Decrease
USD	(0.39)	0.39	(22.77)	22.77
EURO	0.62	(0.62)	0.14	(0.14)
Total	**0.23**	**(0.23)**	**(22.63)**	**22.63**

(b) Credit Risk

"Credit Risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Group's receivables from customers.

The carrying amount of Financial Assets represents the maximum credit exposure."

Trade Receivables

The Group has established a credit policy under which each new customer is analysed individually for credit worthiness before the payment and delivery terms and conditions are offered. The Group's review includes external ratings, if they are available, financial statements, industry information, business intelligence and in some cases bank references.

Trade Receivables of the Group are typically unsecured ,except to the extent of the security deposits received from the customers or financial guarantees provided by the market organizers in the business. Credit Risk is managed through credit approvals and periodic monitoring of the creditworthiness of customers to which the Group grants credit terms in the normal course of business. The Group performs ongoing credit evaluations of its customers' financial condition and monitors the creditworthiness of its customers to which it grants credit terms in the normal course of business. The Group has no concentration of Credit Risk as the customer base is geographically distributed in India.

Expected credit loss for trade receivable:

The allowance for impairment of Trade receivables is created to the extent and as and when required, based upon the expected collectability of accounts receivables. On account of adoption of Ind AS 109, the Group uses lifetime Expected Credit Loss (ECL) model for assessing the impairment loss. For this purpose, the Group uses a provision matrix to compute the expected credit loss amount for trade receivables. Loss rates are based on actual credit loss experience and past trends. The provision matrix takes into account external and internal credit risk factors and historical experience / current facts available in relation to defaults and delays in collection thereof

The movement of the expected loss provision (allowance for bad and doubtful loans and receivables etc.) made by the Group is as under:

(All amount in Rupees lakhs, unless otherwise stated)

Particulars	As at 31 March 2026	As at 31 March 2025
Opening balance of expected loss provision	27.75	30.10
Add : Provisions made / (reversed)	3.70	(2.35)
Less : Utilisation for impairment / de-recognition / write-off	-	-
Closing balance	(31.46)	(27.75)

Also refer note no. 41 for ageing of receivables

Other Financial Assets

The Group maintains its Cash and Cash equivalents and Bank deposits with banks having good reputation, good past track record and high quality credit rating and also reviews their credit-worthiness on an on-going basis.

Expected credit loss on financial assets other than trade receivable:

With regards to all financial assets with contractual cash flows other than trade receivable, management believes these to be high quality assets with negligible credit risk. The management believes that the parties from whom these financial assets are recoverable, have strong capacity to meet the obligations and where the risk of default is negligible and accordingly no provision for expected credit loss has been provided on such financial assets. Break up of financial assets other than trade receivables have been disclosed on balance sheet

Group's maximum exposure to credit risk as at 31st March, 2026 and 31st March 2025 is the carrying value of each class of financial assets.

(c) Liquidity Risk

Liquidity Risk is the risk that the Group will face in meeting its obligation associated with its financial liabilities that are settled by delivering cash or another financial asset. The Group's approach in managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation. Any short term surplus cash generated, over and above the amount required for working capital and other operational requirements is retained as Cash and Cash Equivalents (to the extent required).

Exposure to Liquidity Risk

The following table shows the maturity analysis of the Group's Financial Liabilities based on contractually agreed undiscounted cash flows along with its carrying value as at the Balance Sheet Date

Particulars	As at 31 March 2026		As at 31 March 2025	
	Less than 12 months	More than 12 months	Less than 12 months	More than 12 months
Long Term Borrowings	445.06	1,990.39	17.41	69.65
Working Capital Loans from Banks	1,173.46	-	1092.25	-
Trade Payables	411.48	-	465.64	-
Lease liabilities	90.59	19.26	9.29	-
Other Financial Liabilities	23.52	8.00	21.55	9.00
Total	2,144.11	**2,017.65**	**1606.14**	**78.65**

39 Retirement Benefits

(A) Defined benefit plan - Gratuity

The Group provides for gratuity benefit under a defined retirement scheme (the "Gratuity Scheme") as laid out by the Payment of Gratuity Act, 1972 of India covering eligible employees. The Gratuity Scheme provides for a lump sum payment to employees who have completed at least five years of service with the Group's, based on salary and tenure of employment. Liabilities with regard to the Gratuity Scheme are determined by actuarial valuation carried out using the Projected Unit Cost Method by an independent actuary. The following tables set out the funded status majorly of the gratuity plans and the amounts recognized in the Group's financial statements as at March 31, 2026 and March 31, 2025.

Details of defined benefit obligation and plan assets

(a) Retiring Gratuity

Sr. No.	Particulars	31st March 2026	31st March 2025
I	**Components of Employer Expenses**		
	Current Service Cost	12.79	6.39
	Past Service Cost	29.02	-
	Interest Cost	0.81	(0.14)
	Actuarial (Gain)/Loss	(9.23)	11.79
	Total Expenses/(Gain) recognized in the Profit & Loss Account	**33.39**	**18.05**
II	**Net Asset/ (Liability) recognized in Balance Sheet**		
	Present value of Funded Obligation	86.25	55.90
	Fair Value of Plan Assets	26.81	29.85
	Assets/(Liability) recognized in the Balance Sheet	**59.44**	**26.05**

Sr. No.	Particulars	As at 31 March 2026	As at 31 March 2025
III	**Opening Balance of Present Value of Obligation**	26.05	8.01
	Current Service Cost	12.79	6.39
	Past Service Cost	29.02	-
	Interest Cost	0.81	(0.14)
	Actuarial (Gain)/Loss	(9.23)	11.79
	Contribution Paid		-
	Closing Balance of Present Value of Obligation	**59.44**	**26.05**
IV	**Changes in the Fair Value of Plan Assets**		
	Opening Balance of Fair Value of Plan assets of Obligation	29.85	28.85
	Expected Return on Plan Assets	0.09	(0.13)
	Interest Income	1.81	1.98
	Actuarial Gain/(Loss)	-	-
	Contribution by Employer	-	-
	Benefit Paid	(4.95)	(0.85)
	Fair Value of Plan Assets as at 31st March	**26.81**	**29.85**

	Mortalitiy	31st March 2026	31st March 2025
		IALM (2012-14) Ult	IALM (2012-14) Ult
V	**Actuarial Assumption**		
	Discount Rate (Per Annum)	7.29%	6.97%
	Annual Increase in Salary Costs Per Annum	5.00%	5.00%
	Attrition Rate	3.00%	3.00%

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

VI	Major Categories of plan assets as a percentage of total plan assets	As at 31 March 2026	As at 31 March 2025
	Government of India Securities	0%	0%
	High Quality Corporate Bonds	0%	0%
	Equity Shares of listed companies	0%	0%
	Gratuity Fund (LIC)	100%	100%
	Insurance Company	0%	0%

	Particulars	As at 31 March 2026	As at 31 March 2025
VII	**Movement in net liability recognized in Balance Sheet**		
	Net Opening Liability	26.05	8.01
	Contribution paid	-	-
	Other Comprehensive income	(9.23)	11.79
	P & L Charges / (Income)	42.62	6.25
	Closing Net Liability	**59.44**	**26.05**

	Particulars	As at 31 March 2026		As at 31 March 2025	
		Increase	Decrease	Increase	Decrease
VIII	**Gratuity Liability - Sensitivity Analysis**				
	Salary Growth Rate (1% movement)	89.33	83.21	38.28	35.61
	Discount Rate (1% movement)	83.24	89.75	35.62	38.29

The sensitivity analyses above have been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting period and may not be representative of the actual change. It is based on a change in the key assumption while holding all other assumptions constant. When calculating the sensitivity to the assumption, the method (Projected Unit Credit Method) used to calculate the liability recognised in the balance sheet has been applied. The methods and types of assumptions used in preparing the sensitivity analysis did not change compared with the previous period.

(B) Leave obligations

The leave obligations cover the Group's liability for sick and earned leave.The amount of the provision of 3.68 lakhs (31 March 2025 2.37 lakhs)

(C) Defined Contribution Plans

Amount recognised as expenses on account of "Contribution / Provision to and for Provident and other Funds" of Statement of Profit and Loss - Rs. 13.08 Lakhs (Previous year Rs. 10.74 Lakhs)

40 Related party disclosures:

As per Ind AS 24, 'Related Party Disclosures', disclosure of transactions with the related parties are given below:

List of related parties

A Enterprise in which Key Managerial Personnel and their relatives have signicant Influence :
S. K. Ultratech Machines Private Limited

B Key Managerial Personnel / persons excercising significant influence & their relatives
i. Executive Directors :
Mr. Shailesh Shah
Mr. Sharad Shah
Mr. Maikal Raorani
Mr. Gopal Krishnan Mani (Upto 31.03.2026)

ii. Independent Directors :
Mr. Amarendra Mohapatra
Mrs. Sanghamitra Sarangi
Mr. Lokanath Mishra
Mr. Nitin Oza

iii. Company Secretary:
Ms. Priyal Ruparelia (Appointed by the company w.e.f 16th May, 2023)

iv. Relatives of Key Managerial Personnel :
Mrs. Saloni Dedhia

Particulars	Enterprise in which Key Managerial Personnel and their relatives have signicant Influence		Key Managerial Personnel / persons excercising significant influence & their relatives		Total	Total
	31st March 2026	31st March 2025	31st March 2026	31st March 2025	31st March 2026	31st March 2025
TRANSACTIONS						
PURCHASES						
Purchase of Services						
S. K. Ultratech Machines Private Limited	9.00	18.17	-	-	9.00	18.17
Total	**9.00**	**18.17**	**-**	**-**	**9.00**	**18.17**
Purchase of Goods						
S. K. Ultratech Machines Private Limited	-	9.38	-	-	-	9.38
Total	**18.00**	**45.73**	**-**	**-**	**18.00**	**45.73**
REMUNERATION*						
Shailesh Shah**	-	-	42.00	60.00	42.00	60.00
Sharad Shah	-	-	36.00	36.00	36.00	36.00
Maikal Raorani	-	-	29.10	29.10	29.10	29.10
Vaibhav Desai	-	-	17.70	17.76	17.70	17.76
M. Gopalakrishnan	-	-	29.88	21.95	29.88	21.95
REMUNERATION TO COMPANY SECRETARY*						
Priyal Ruparelia	-	-	8.88	8.02	8.88	8.02
Total	**-**	**-**	**163.56**	**172.83**	**163.56**	**172.83**
SITTING FEES						
Amarendra Mohapatra	-	-	0.50	0.50	0.50	0.50
Sanghamitra Sarangi	-	-	0.50	0.60	0.50	0.60
Lokanath Mishara	-	-	0.50	0.60	0.50	0.60
Nitin Arvind Oza	-	-	0.50	0.60	0.50	0.60
Total	**-**	**-**	**2.00**	**2.30**	**2.00**	**2.30**
SALARY						
Saloni Shah	-	-	24.09	22.59	24.09	22.59
Total	**-**	**-**	**24.09**	**22.59**	**24.09**	**22.59**

Particulars	Enterprise in which Key Managerial Personnel and their relatives have signicant Influence		Key Managerial Personnel / persons excercising significant influence & their relatives		Total	Total
	31st March 2026	31st March 2025	31st March 2026	31st March 2025	31st March 2026	31st March 2025
OUTSTANDING BALANCES						
TRADE PAYABLES						
S. K. Ultratech Machines Private Limited	2.20	8.94	-	-	2.20	8.94
Total	**2.20**	**8.94**	**-**	**-**	**2.20**	**8.94**
REMUNERATION / SALARY PAYABLE						
Shailesh Shah	-	-	2.65	3.84	2.65	3.84
Sharad Shah	-	-	2.45	2.41	2.45	2.41
Maikal Raorani	-	-	2.10	1.94	2.10	1.94
M. Gopalakrishnan	-	-	1.01	1.58	1.01	1.58

Particulars	Enterprise in which Key Managerial Personnel and their relatives have signicant Influence		Key Managerial Personnel / persons excercising significant influence & their relatives		Total	Total
	31st March 2026	31st March 2025	31st March 2026	31st March 2025	31st March 2026	31st March 2025
Vaibhav Desai	-	-	1.30	1.26	1.30	1.26
Saloni Dedhia	-	-	0.98	0.98	0.98	0.98
Priyal Ruparelia	-	-	0.78	0.63	0.78	0.63
Total	**-**	**-**	**11.26**	**12.63**	**11.26**	**12.63**
SITTING FEES PAYABLE						
Sanghamitra Sarangi	-	-	0.09	-	0.09	-
Amarendra Mohapatra	-	-	0.09	-	0.09	-
Lokanath Mishara	-	-	0.09	-	0.09	-
Nitin Oza	-	-	0.09	-	0.09	-
Total	**-**	**-**	**0.36**	**-**	**0.36**	**-**

Notes:
i. Related Parties has been identified by the management and relied upon by the auditors.
ii. Related party transactions reported are excluding GST which the company is eligible for credit. However, outstanding balances reported at the year end is inclusive of GST component wherever applicable
iii. * Provision for contribution to gratuity fund which are made based on actuarial valuation on overall group basis are not included in remuneration to Key Management Personnel.
iv. **The above amount does not include perquisites amounting to ₹6.90 lakhs

41 Ageing for Trade Receivables outstanding as at March 31, 2026 is as follows:

Particulars	Current but not due	Outstanding for following periods from due date of payment					Total
		Less than 6 Months	6 months – 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed Trade Receivables – considered good	616.77	576.37	20.60	27.31	11.51	23.71	1,276.27
Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
Undisputed Trade receivable – credit impaired	-	-	-	-	-	-	-
Disputed Trade receivables - considered good	-	-	-	-	-	-	-
Disputed Trade receivables - which have significant increase in credit risk	-	-	-	-	-	-	-
Disputed Trade receivables - credit impaired	-	-	-	-	-	-	-
	616.77	**576.37**	**20.60**	**27.31**	**11.51**	**23.71**	**1,276.27**
"Less: Allowance for doubtful trade receivables"							(31.46)
TOTAL							**1,244.81**

Ageing for Trade Receivables outstanding as at March 31, 2025 is as follows:

Particulars	Current but not due	Outstanding for following periods from due date of payment					Total
		Less than 6 Months	6 months – 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed Trade Receivables - considered good	646.22	387.15	27.33	16.02	1.68	24.64	1,103.04
Undisputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-	-
Undisputed Trade receivable – credit impaired	-	-	-	-	-	-	-
Disputed Trade receivables - considered good	-	-	-	-	-	-	-

Particulars	Current but not due	Outstanding for following periods from due date of payment					Total
		Less than 6 Months	6 months – 1 year	1-2 years	2-3 years	More than 3 years	
Disputed Trade receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
Disputed Trade receivables – credit impaired	-	-	-	-	-	-	-
	646.22	**387.15**	**27.33**	**16.02**	**1.68**	**24.64**	**1,103.04**
"Less: Allowance for doubtful trade receivables"							(27.75)
TOTAL							**1,075.29**

42 Ageing for trade payables outstanding as at March 31, 2026 is as follows:

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Total outstanding dues of micro enterprises and small enterprises	39.91	-	-	-	39.91
Total outstanding dues of creditors other than micro enterprises and small enterprises	355.90	-	0.43	15.24	371.57
Disputed dues of micro enterprises and small enterprises	-	-	-	-	-
Disputed dues of creditors other than micro enterprises and small enterprises	-	-	-	-	-
TOTAL	**395.81**	**-**	**0.43**	**15.24**	**411.48**

Ageing for trade payables outstanding as at March 31, 2025 is as follows:

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Total outstanding dues of micro enterprises and small enterprises	35.71	-	-	-	35.71
Total outstanding dues of creditors other than micro enterprises and small enterprises	382.07	1.21	-	46.65	429.93
Disputed dues of micro enterprises and small enterprises	-	-	-	-	-
Disputed dues of creditors other than micro enterprises and small enterprises	-	-	-	-	-
TOTAL	**417.78**	**1.21**	**-**	**46.65**	**465.64**

43 Components of Tax expense / (credit)

Particulars	As at 31 March 2026	As at 31 March 2025
I. Tax expense recognised in Statement of Profit & Loss		
Current tax		
Tax expense for the year	221.47	214.52
Adjustments/ (Credit) related to pervious years - (net)	(13.07)	0.21
Total current tax expense	**208.39**	**214.73**

Particulars	As at 31 March 2026	As at 31 March 2025
Deferred taxes		
Change in deferred tax assets	(12.75)	(15.92)
Change in deferred tax liabilities	(3.23)	(4.86)
Net deferred tax expense / (credit)	**(15.98)**	**(20.77)**
Total tax expense / (credit)	**192.24**	**193.96**
II. Tax on other comprehensive income		
Items that will not be reclassified to Profit and Loss		
Remeasurement of the Defined Benefit Plans	2.32	(2.97)

(a) Reconciliation of income tax expenses to the amount computed by applying the statutory income tax rate to the profit before income taxes is summarised below:

Particulars	As at 31 March 2026	As at 31 March 2025
Profit before tax	**799.34**	**783.86**
Applicable tax rate	25.17%	25.17%
Tax using the Company's domestic tax rate	201.18	197.28
Tax effect of the amounts which are not deductible / taxable in calculating taxable income		
Effect of expenses that are not deductible in determining taxable profit	3.03	3.62
Effect of Income that is exempt from tax	(0.59)	(2.56)
Effect of expenses that are deductible in determining taxable profit	6.54	(2.78)
Short / (Excess) provision written back	-	2.93
Others	(4.68)	(0.17)
Total	**205.48**	**198.45**

44 Segment reporting

"Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker regularly monitors and reviews the operating results of the whole Company as one segment i.e. "manufacture and trading of narrow fabrics".

Thus, as defined in Ind AS 108 'Operating Segments', the Company's entire business falls under this one operational segment and hence the necessary information has already been disclosed in the balance sheet and the statement of profit and loss.

Thus, as defined in Ind AS 108 'Operating Segments', the Company's entire business falls under this one operational segment and hence the necessary information has already been disclosed in the balance sheet and the statement of profit and loss. Further, the entire business of the Company is within India, hence there is no geographical segment."

The Company has obtained borrowings against security of current assets from Banks. The Company has submitted various documents to the banks, details of which are summarised as Annexure A.

45 The Group has obtained borrowings against security of current assets from Banks. The Company has submitted various documents to the banks, details of which are summarised as Annexure A.

46 Additional regulatory information:

(i) The Group does not have any benami property held in its name. No proceedings have been initiated on or are pending against the Company for holding benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and Rules made thereunder.

(ii) The Group has not been declared wilful defaulter by any bank or financial institution or other lender or government or any government authority.

(iii) The Group has complied with the requirement with respect to number of layers as prescribed under section 2(87) of the Companies Act, 2013 read with the Companies (Restriction on number of layers) Rules, 2017.

(iv) Utilisation of borrowed funds and share premium:

(a) The Group has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:

- Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or

- Provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries."

(b) The Group has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Group shall:

- Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Group (Ultimate Beneficiaries) or

- Provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries."

(v) There is no income surrendered or disclosed as income during the year in tax assessments under the Income Tax Act, 1961 (such as search or survey), that has not been recorded in the books of account.

(vi) The Group has not traded or invested in crypto currency or virtual currency during the year.

(vii) The Group does not have any charges or satisfaction of charges which is yet to be registered with Registrar of Companies beyond the statutory period.

(viii) The Group do not have any transaction with the struck off companies.

47 Previous year's figures have been reclassified/regrouped, wherever applicable to confirm to current year's classification.

The accompanying notes are an integral part of these consolidated financial statements
This is the summary of the significant accounting policies and other explanatory information referred to in our report of even date

For CGCA & Associates LLP
Chartered Accountants
Firm Reg. No. :123393W / W100755

Champak K Dedhia
Partner
Membership No.101769
Mumbai, 15th May, 2026
UDIN: 26101769VWHYBQ3793

Mumbai, 15th May, 2026

For and on behalf of the Board of Directors
CIN: L17120MH1989PLC052645

Shailesh Shah
Managing Director
DIN: 00006154

Sharad Shah
Director
DIN: 00006114

Maikal Roarani
Director & CFO
DIN: 00037831

Priyal Ruparelia
Company Secretary
ICSI M No. A71040

ANNEXURE - A

Additional Information Required by Schedule III

Additional disclosure pursuant to Schedule III of Companies Act, 2013 as at 31st March, 2026

Name of the Company	Net Assets i.e. total assets minus total liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
	As % of Consolidated Net Assets	Amount	As % of Consolidated Net Profit	Amount	As % of Consolidated Net Profit	Amount	As % of Consolidated Comprehensive Income	Amount
Parent								
Sky Industries Limited								
As at 31st March 2026	100.53%	5,075.47	97.54%	592.02	100.00%	6.90	97.57%	598.93
As at 31st March 2025	100.91%	4,555.18	104.56%	611.89	100.00%	-8.83	104.63%	603.06
Subsidiary								
Skytech Textiles Private Limited								
As at 31st March 2026	3.43%	173.37	2.46%	14.92	-	-	2.43%	14.92
As at 31st March 2025	3.14%	158.45	-4.91%	(29.81)	-	-	-4.86%	(29.81)
Non controlling interest In Subsidiary								
As at 31st March 2026	0.00%	0.04	0.00%	0.00	-	-	0.00%	0.00
As at 31st March 2025	0.00%	0.04	0.00%	-0.01	-	-	0.00%	(0.01)
Adjustment Arising out of Consolidation								
As at 31st March 2026	-3.96%	(200.01)	0.00%	(0.02)	-	-	0.00%	(0.02)
As at 31st March 2025	-3.96%	(199.72)	0.06%	3.12	-	-	0.06%	3.12
Consolidated Net Assets / Profit & Loss								
As at 31st March 2026	100%	5,048.88	100%	606.93	100%	6.90	100%	613.83
As at 31st March 2025	100%	4,513.95	100%	585.20	100%	-8.83	100%	576.36

REGISTERED OFFICE:

C-58 TTC Industrial Area, Thane Belapur Road, Pawane, Navi Mumbai 400705

CORPORATE OFFICE:

1101 Universal Majestic, Behind RBK International School, Chembur - West ,
Mumbai - 400043, Maharashtra, India

Tel No: 022-67137900 Email: corporate@skycorp.in

REGISTRAR & TRANSFER AGENT:

MUFG Intime India Private Limited
(Formely known as Link Intime India Private Limited)

C 101, 247 Park, LBS Marg, Vikhroli - West, Mumbai - 400083

Tel No: +91 22 49186000 Fax: +91 22 49186060
E-mail: rnt.helpdesk@in.mpms.mufg.com

SKY

www.skycorp.in